

FY2015 consolidated operating budget







UNT | HEALTH Science center UNT | SYSTEM

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Board Briefing

Finance

Committee:

August 15, 2014

Date Filed:

Title: FY2015 Consolidated Budget for UNT, UNTD, UNTHSC and UNTS

Background:

The UNT System is comprised of four component institutions – University of North Texas (UNT), UNT Health Science Center (UNTHSC), University of North Texas at Dallas (UNTD), and UNT System (UNTS).

The proposed FY 2015 consolidated operating revenue budget for the UNT System totals \$894,787,739 which reflects an increase of \$21,810,643 or 2.5% over FY 2014 amended budget. The consolidated revenue budget was principally impacted by tuition and fee estimates that were a result of the tuition and fee increases approved by the Board in March 2014.

The proposed FY 2015 consolidated operating expenditure budget for the UNT System totals \$884,143,758. When compared to the FY 2014 budget of \$872,713,332, this represents an increase of \$11,430,426 or 1.3%.

When comparing FY 2015 Revenues to Expenditures, a consolidated operating surplus of \$10,380,217 is projected for FY 2015.

A summary of the Proposed Revenue and Expenditure budgets is as follows:

| Budgeted Revenue | s by Fund | Budgeted Revenues by Institution | | | |
|---------------------------------|----------------------|----------------------------------|---------------------|--|--|
| | FY 2015 | | FY 2015 | | |
| *Net of Transfers | Proposed Budget | *Net of Transfers | Proposed Budget | | |
| Educational and General Funds | \$333,562,838 | UNT System Administration | \$61,016,503 | | |
| Designated Funds | \$362,878,268 | University of North Texas | \$548,518,861 | | |
| Auxiliary Enterprises Funds | \$78,898,297 | UNT Health Science Center | \$258,346,552 | | |
| Restricted Current Funds | <u>\$119,448,336</u> | UNT at Dallas | <u>\$26,905,823</u> | | |
| Total | \$894,787,735 | Total | \$894,787,735 | | |

Revenues:

Expenditures:

| Budgeted Expenses | by Fund | Budgeted Expenses by Institution | | |
|---|---------------------------------------|--|--------------------------------------|--|
| | FY 2015 Proposed Budget | | FY 2015 Proposed Budget | |
| Educational and General Funds | \$374,020,509 | UNT System Administration | \$59,484,031 | |
| Designated Funds | \$318,442,743 | University of North Texas | \$539,407,354 | |
| Auxiliary Enterprises Funds Restricted Current Funds | \$72,232,172 \$119,448,335 | UNT Health Science Center UNT at Dallas | \$258,346,551 \$26,905,822 | |
| Total | <u>\$119,448,333</u> \$884,143,758 | Total | <u>\$20,505,822</u> \$884,143,758 | |

Financial Analysis/History:

The UNT System Consolidated Operating Budget as presented provides detailed information on the proposed revenue and expenditure budgets for FY 2015.

UNT Chief Financial Officer

UNT HSC Chief Financial Officer

UNTD Chief Financial Officer

Vice Chancellor for Finance

Legal Review:

This item has been reviewed by General Counsel.

Vice Chancellor/General Counsel

Schedule:

The budget will be implemented September 1, 2014.

Recommendation:

Approval of the FY 2015 Consolidated Budget for UNT, UNTD, UNTHSC and UNTS as submitted.

Recommended By:

Janet Waldron

Vice Chancellor for Finance

Chancellor

Attachments Filed Electronically (List each item):

• UNT System FY2015 Consolidated Operating Budget



Board Order

Title: FY2015 Consolidated Budget for UNT, UNTD, UNTHSC and UNTS

Board of Regents Order 2014-

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on August 15, 2013, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, each institution of the UNT System has developed a budget for the 2015 Fiscal Year, and

Whereas, the total proposed <u>revenue budgets</u> of the UNT System is summarized in the following table,

| Budgeted Revenues by Fund | | Budgeted Revenues by Institution | | | |
|---------------------------------|----------------------|----------------------------------|---------------------|--|--|
| FY 2015 | | | FY 2015 | | |
| *Net of Transfers | Proposed Budget | *Net of Transfers | Proposed Budget | | |
| Educational and General Funds | \$333,562,838 | UNT System Administration | \$61,016,503 | | |
| Designated Funds | \$362,878,268 | University of North Texas | \$548,518,861 | | |
| Auxiliary Enterprises Funds | \$78,898,297 | UNT Health Science Center | \$258,346,552 | | |
| Restricted Current Funds | <u>\$119,448,336</u> | UNT at Dallas | <u>\$26,905,823</u> | | |
| Total | \$894,787,739 | Total | \$894,787,739 | | |

Whereas, the total proposed <u>expenditure budgets</u> of the UNT System is summarized in the following table,

| Budgeted Expenses by Fund | | Budgeted Expenses by Institution | | | |
|---------------------------------|----------------------|----------------------------------|---------------------|--|--|
| | FY 2015 | | FY 2015 | | |
| | Proposed Budget | | Proposed Budget | | |
| Educational and General Funds | \$374,020,509 | UNT System Administration | \$59,484,031 | | |
| Designated Funds | \$318,442,743 | University of North Texas | \$539,407,354 | | |
| Auxiliary Enterprises Funds | \$72,232,172 | UNT Health Science Center | \$258,346,551 | | |
| Restricted Current Funds | <u>\$119,448,335</u> | UNT at Dallas | <u>\$26,905,822</u> | | |
| Total | \$884,143,758 | Total | \$884,143,758 | | |

Now, Therefore, The Board of Regents authorizes and approves the following:

1. The FY 2015 operating budgets for UNT System Institutions (UNT, UNTHSC, UNTD, and UNTS) as presented

 VOTE:
 ________ayes
 ________abstentions

 BOARD ACTION:
 __________Approved By:

 Attested By:
 _________Approved By:

 Julia A. Boyce, Secretary
 Brint Ryan, Chairman Board of Regents

Glossary of Terms

Operating Revenues:

STATE APPROPRIATIONS-GENERAL REVENUE – Appropriations from the State General Revenue Fund, which supplement institutional revenue for operating expenses, such as faculty salaries, utilities, and institutional support.

TUITION AND FEES – All student tuition and fee revenues earned at UNTS institutions for educational and general purposes. Tuition is reported net of discounting.

CONTRACTS AND GRANTS – Funding received from local, state, and federal governments or private agencies, organizations, or individuals. Includes amounts received for services performed on grants, contracts, and agreements from these entities for current operations. This also includes indirect cost recoveries and pass-through federal and state grants.

FINANCIAL AID PROGRAMS – Funding received from federal Pell Grants, Texas Grants and other miscellaneous awards from the State of Texas.

HEAF – Appropriations from the State General Revenue Fund appropriated for construction, library, and equipment expenses for Texas public universities. Includes entire HEAF appropriation (capital and non-capital) with amounts designated for capital plant purposes reported as transfer to plant funds within the transfers section of the report.

GIFTS INCOME – Consist of public and private gifts used in current operations, excluding gifts for capital acquisition and endowment gifts.

NET SALES AND SERVICES OF EDUCATIONAL ACTIVITIES – Revenues (net of discounts, allowances, and bad debt expense) related to the conduct of instruction, research, and public service and revenues from activities that exist to provide an instructional and laboratory experience for students that create goods and services that may be sold. Examples include revenues received from activities such as performing arts, continuing education, charter schools, trademarks programs, and sports camps.

NET SALES AND SERVICES OF MEDICAL ACTIVITIES – Revenues (net of discounts, allowances, and bad debt expense) generated from UNT health institutions' daily patient care, special or other services, as well as revenues from health clinics that are part of a hospital. Revenues derived from the fees charged by the professional staffs at UNT health institutions as part of the medical, dental and other practice plans. Examples of such fees include doctor's fees for clinic visits, medical and dental procedures, professional opinions, and anatomical procedures, such as analysis of specimens after a surgical procedure, etc.

NET AUXILIARY ENTERPRISES – Revenues (net of discounts, allowances, and bad debt expense) derived from a service to students, faculty, or staff in which a fee is charged that is directly related to, although not necessarily equal to the cost of the service (e.g., bookstores, dormitories, dining halls, snack bars, etc.).

NET INTER-COLLEGIATE ATHLETICS – Revenues (net of discounts, allowances, and bad debt expense) derived from inter-collegiate athletic activities.

NET INVESTMENT/INTEREST INCOME – Interest and dividend income (net of external fees), realized gains and losses, and patent and royalty income.

OTHER OPERATING INCOME – Other revenues generated from sales or services provided to meet current fiscal year operating expenses, which are not included in the preceding categories.

RESERVES – Funds allocated from prior year carry forwards or accumulated fund balance to meet current

Glossary of Terms (continued)

fiscal year operating expenses.

TRANSFERS – Includes current operating fund transfers to plant funds for capital projects and all intrasystem transfers for services provided and received. This should include all UNT administrative and service related assessments.

Operating Expenses:

FACULTY SALARIES – Expenditures for faculty, lecturer, adjunct, and teaching assistant, graduate student services and research assistant salaries.

STAFF SALARIES – Expenditures for administrative and professional, librarian, classified, and research staff salaries.

WAGES – Expenditures for student assistant, non-academic graduate assistant, and hourly salaries. Includes compensatory time, hazardous duty, overtime, longevity, lump sum, bonus, one-time merit, award, and emoluments and allowances payments.

BENEFITS – Expenditures for employer related benefits (i.e., retirement, OASI, insurance, etc.).

SCHOLARSHIPS AND FINANCIAL AID – Expenditures for scholarships and fellowships in the form of grants to students resulting from selection by the institution or from an entitlement program. Amounts reported are net of tuition discounting (tuition discount adjustment MUST equal amount reported in tuition and fees).

MAINTENANCE AND OPERATIONS – Expenditures in support of operational activities to include material and supplies, maintenance and repair of equipment, travel, and etc.

UTILITIES – Expenditures from basic services such as electricity, gas, water, and waste disposal (excludes telecom).

CAPITAL OUTLAY – Expenditures for capitalized assets purchased with current operating funds (do not include any plant fund activities or other non-current fund expenditures).

Capitalized Assets – Tangible or intangible plant, property & equipment used in operations Plant Funds – Funds used for construction, renovation or acquisition of capitalized assets

DEBT SERVICE – Reflects debt retirement of principal and interest for Revenue Financing System and Tuition Revenue bond programs.

Consolidated UNT System FY15 Budget

SUMMARY CHARTS SUMMARY COMPARISON REVENUE ANALYSIS EXPENDITURE ANALYSIS FY 2015 PROPOSED BUDGET BY FUNDING SOURCE FY 2015 PROPOSED BUDGET BY CAMPUS FACULTY AND STAFF FTE ANALYSIS BY CAASSIFICATION

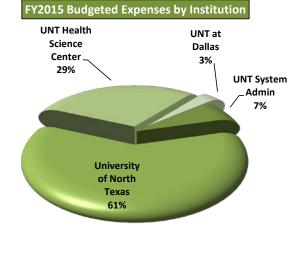
University of North Texas System FY 2015 CONSOLIDATED OPERATING BUDGET SUMMARY

| Budgeted Revenues by Fund | | Budgeted Revenues | by Institution | Budgeted FTE's by Institution | | |
|---------------------------------|----------------------|---------------------------|---------------------|-------------------------------|----------------|--|
| | FY 2015 | | FY 2015 | | FY 2015 | |
| *Net of Transfers | Proposed Budget | *Net of Transfers | Proposed Budget | | Proposed FTE's | |
| Educational and General Funds | \$333,562,838 | UNT System Administration | \$61,016,503 | UNT System Administration | 474.3 | |
| Designated Funds | \$362,878,268 | University of North Texas | \$548,518,861 | University of North Texas | 3,382.9 | |
| Auxiliary Enterprises Funds | \$78,898,297 | UNT Health Science Center | \$258,346,552 | UNT Health Science Center | 1,581.5 | |
| Restricted Current Funds | <u>\$119,448,336</u> | UNT at Dallas | <u>\$26,905,823</u> | UNT at Dallas | <u>172.2</u> | |
| Total | \$894,787,735 | Total | \$894,787,735 | Total | 5,610.8 | |
| | | | | | | |

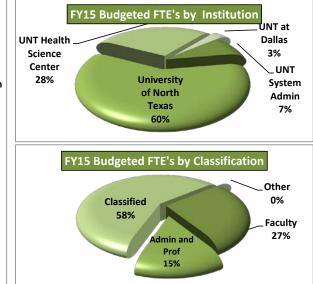
| Budgeted Expenses by Fund | | | | | |
|---------------------------------|----------------------|--|--|--|--|
| | FY 2015 | | | | |
| | Proposed Budget | | | | |
| Educational and General Funds | \$374,020,509 | | | | |
| Designated Funds | \$318,442,743 | | | | |
| Auxiliary Enterprises Funds | \$72,232,172 | | | | |
| Restricted Current Funds | <u>\$119,448,335</u> | | | | |
| Total | \$884,143,758 | | | | |

| FY2015 Budgeted Expenses by Fund | | | | | | | | | |
|----------------------------------|---|--|--|--|--|--|--|--|--|
| Restricted Current Funds | | | | | | | | | |
| Auxiliary | 14% | | | | | | | | |
| EnterpriseF | | | | | | | | | |
| unds | | | | | | | | | |
| 8% Designated Funds 36% | Educational and General Funds 42% | | | | | | | | |
| | | | | | | | | | |

| Budgeted Expenses by Institution | | | | | |
|----------------------------------|---------------------|--|--|--|--|
| FY 2015 | | | | | |
| | Proposed Budget | | | | |
| UNT System Administration | \$59,484,031 | | | | |
| University of North Texas | \$539,407,354 | | | | |
| UNT Health Science Center | \$258,346,551 | | | | |
| UNT at Dallas | <u>\$26,905,822</u> | | | | |
| Total | \$884,143,758 | | | | |



| Budgeted FTE's by Classification | | | | | |
|--|----------------------------------|--|--|--|--|
| FY 2015 Proposed FT | | | | | |
| Faculty Administrative and Professional Classified | 1,515.7 819.8 | | | | |
| Other Total | 3,274.1 <u>1.3</u> 5,610.8 | | | | |



University of North Texas System FY 2015 CONSOLIDATED OPERATING BUDGET SUMMARY

| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud - FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|---------------------------------------|----------|
| REVENUE | | | | | | | |
| State Appropriations -General Revenue | \$230,429,755 | \$215,089,619 | \$206,054,263 | \$246,517,548 | \$230,727,440 | (\$15,790,108) | (7.7%) |
| Tuition and Fees | \$220,115,898 | \$235,908,745 | \$247,079,623 | \$274,555,232 | \$288,493,382 | \$13,938,150 | 5.6% |
| Contracts and Grants | \$105,320,063 | \$112,047,668 | \$117,201,673 | \$96,264,085 | \$96,553,246 | \$289,161 | 0.2% |
| Financial Aid Programs | \$75,539,974 | \$64,539,403 | \$72,939,064 | \$72,230,393 | \$76,306,813 | \$4,076,420 | 5.6% |
| HEAF | \$37,397,741 | \$37,397,741 | \$36,617,741 | \$36,617,741 | \$36,617,741 | \$0 | 0.0% |
| Gift Income | \$12,809,635 | \$16,740,467 | \$8,041,888 | \$8,225,068 | \$10,911,239 | \$2,686,171 | 33.4% |
| Net Sales and Services of Educational Activities | \$9,108,404 | \$4,053,890 | \$9,390,614 | \$2,486,179 | \$2,081,475 | (\$404,704) | (4.3%) |
| Net Sales and Services of Medical Activities | \$55,123,833 | \$52,608,052 | \$50,317,832 | \$57,643,866 | \$61,003,501 | \$3,359,635 | 6.7% |
| Net Auxiliary Enterprises | \$58,585,117 | \$61,390,211 | \$61,364,724 | \$65,192,385 | \$76,834,306 | \$11,641,921 | 19.0% |
| Net Inter-collegiate Athletics | \$4,461,821 | \$7,867,626 | \$8,042,528 | \$9,314,969 | \$8,295,022 | (\$1,019,947) | (12.7%) |
| Net Investment/Interest Income | \$4,245,043 | \$3,909,942 | \$10,745,693 | \$7,088,941 | \$6,229,026 | (\$859,915) | (12.7%) |
| Other Operating Income | \$9,972,220 | \$1,645,283 | \$16,854,427 | \$15,218,088 | \$15,346,884 | \$128,796 | 0.8% |
| Reserve Draw | \$1,000,000 | \$8,300,229 | \$19,472,698 | \$6,815,971 | \$11,416,229 | \$4,600,258 | 23.6% |
| Transfers (net) | (\$24,787,230) | (\$27,265,767) | (\$25,960,366) | (\$25,193,375) | (\$26,028,569) | \$835,194 | (3.2%) |
| Total Revenue | \$799,322,274 | \$794,233,108 | \$838,162,403 | \$872,977,091 | \$894,787,735 | \$21,810,644 | 2.5% |
| EXPENDITURES Faculty Salaries | \$178,091,321 | \$178,445,371 | \$177,443,868 | \$180,050,728 | \$189,712,122 | \$12,268,254 | 6.9% |
| Staff Salaries | \$172,322,105 | \$187,800,726 | \$205,435,528 | \$195,327,023 | \$206,430,344 | \$994,815 | 0.5% |
| Wages | \$34,064,586 | \$39,827,136 | \$40,811,441 | \$35,939,531 | \$35,960,448 | (\$4,850,993) | (11.9%) |
| Benefits | \$90,784,038 | \$94,040,302 | \$100,189,391 | \$99,281,204 | \$84,088,298 | (\$16,101,093) | (16.1%) |
| Scholarships and Financial Aid (net of discounts) | \$59,972,019 | \$58,847,695 | \$72,127,793 | \$79,742,023 | \$81,788,448 | \$9,660,655 | 13.4% |
| Maintenance and Operations | \$171,868,793 | \$157,649,736 | \$168,326,324 | \$215,237,578 | \$209,374,516 | \$41,048,191 | 24.4% |
| Fravel | \$0 | \$0 | \$0 | \$0 | \$262,847 | | |
| Utilities | \$14,509,439 | \$13,718,090 | \$9,139,279 | \$9,426,798 | \$9,532,409 | \$393,130 | 4.3% |
| Capital Outlay | \$19,453,903 | \$22,560,181 | \$20,401,016 | \$13,541,380 | \$23,669,133 | \$3,268,117 | 16.0% |
| Debt Service | \$33,717,705 | \$40,790,433 | \$42,215,104 | \$44,167,067 | \$43,325,194 | \$1,110,090 | 2.6% |
| Total Expenditures | \$774,783,909 | \$793,679,671 | \$836,089,745 | \$872,713,332 | \$884,143,758 | \$11,430,426 | 1.3% |
| Surplus <mark>(Deficit)</mark> | \$24,538,365 | \$553,437 | \$2,072,658 | \$263,759 | \$10,643,976 | \$10,380,218 | 3935.5% |
| FTE's - Faculty and Staff | | | | | | | |
| Faculty | 1,750.8 | 1,591.7 | 1,519.5 | 1,569.8 | 1,515.7 | (54.1) | (3.4%) |
| Administrative and Professional | 646.9 | 713.3 | 732.0 | 708.9 | 819.8 | 110.9 | 15.6% |
| Classified | 2,943.2 | 3,117.6 | 3,163.8 | 3,347.4 | 3,274.1 | (73.3) | (2.2%) |
| Other | 2.0 | 2.0 | 2.0 | 0.3 | 1.3 | 1.0 | 412.0% |
| Total Approved FTE's | 5,343.0 | 5,424.6 | 5,417.2 | 5,626.2 | 5,610.8 | (15.4) | (0.3%) |

University of North Texas System CONSOLIDATED REVENUE ANALYSIS

| Method of Financing | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud - FY14 Bud) | % Change |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|---------------------------------------|---------------|
| State Appropriations - General Revenue | | | | | | | |
| State Appropriations - Basic State Funding | \$188,827,619 | \$173,567,605 | \$166,659,430 | \$192,168,973 | \$191,077,894 | (\$1,091,079) | (0.6%) |
| State Appropriations - State Paid Benefits | \$46,617,857 | \$41,522,014 | \$39,394,833 | \$54,348,575 | \$39,649,546 | (\$14,699,029) | (27.0%) |
| State Appropriations - Reductions | <u>(\$5,015,720)</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>0.0%</u> |
| Subtotal, State Appropriations - General Revenue | \$230,429,755 | \$215,089,619 | \$206,054,263 | \$246,517,548 | \$230,727,440 | \$688,601 | 0.3% |
| Tuition and Fees | | | | | | | |
| Tuition - Statutory | \$59,527,077 | \$64,839,560 | \$61,478,968 | \$61,344,451 | \$63,828,560 | \$2,484,109 | 4.0% |
| Tuition - Designated | \$134,649,761 | \$148,444,944 | \$162,072,968 | \$180,649,926 | \$191,330,071 | \$10,680,145 | 5.9% |
| Discounts and Allowances - Tuition | (\$40,698,999) | (\$45,094,670) | (\$53,376,065) | (\$51,080,280) | (\$53,916,805) | (\$2,836,525) | 5.6% |
| Fees | \$85,363,201 | \$86,370,907 | \$99,447,012 | \$107,051,100 | \$109,885,469 | \$2,834,369 | 2.6% |
| Discounts and Allowances - Fees | <u>(\$18,725,142)</u> | <u>(\$18,651,996)</u> | <u>(\$22,543,260)</u> | <u>(\$23,409,965)</u> | <u>(\$22,633,913)</u> | <u>\$776,052</u> | <u>(3.3%)</u> |
| Subtotal, Tuition and Fees | \$220,115,898 | \$235,908,745 | \$247,079,623 | \$274,555,232 | \$288,493,382 | \$1,664,245 | 0.6% |
| Contracts and Grants | | | | | | | |
| Federal | \$80,146,156 | \$76,815,034 | \$82,275,006 | \$67,698,057 | \$66,314,137 | (\$1,383,920) | (2.0%) |
| State | \$8,987,700 | \$10,226,983 | \$7,206,386 | \$5,451,365 | \$4,499,764 | (\$951,601) | (17.5%) |
| Private | <u>\$16,186,207</u> | <u>\$25,005,651</u> | <u>\$27,720,281</u> | <u>\$23,114,663</u> | <u>\$25,739,345</u> | <u>\$2,624,682</u> | <u>11.4%</u> |
| Subtotal, Contracts and Grants | \$105,320,063 | \$112,047,668 | \$117,201,673 | \$96,264,085 | \$96,553,246 | \$289,161 | 0.3% |
| Financial Aid Programs | \$75,539,974 | \$64,539,403 | \$72,939,064 | \$72,230,393 | \$76,306,813 | \$4,076,420 | 5.6% |
| HEAF | \$37,397,741 | \$37,397,741 | \$36,617,741 | \$36,617,741 | \$36,617,741 | \$0 | 0.0% |
| Gift Income | \$12,809,635 | \$16,740,467 | \$8,041,888 | \$8,225,068 | \$10,911,239 | \$2,686,171 | 32.7% |
| Net Sales and Services of Educational Activities | \$9,108,404 | \$4,053,890 | \$9,390,614 | \$2,486,179 | \$2,081,475 | (\$404,704) | (16.3%) |
| Net Sales and Services of Medical Activities | \$55,123,833 | \$52,608,052 | \$50,317,832 | \$57,643,866 | \$61,003,501 | \$3,359,635 | 5.8% |
| Net Auxiliary Enterprises | \$58,585,117 | \$61,390,211 | \$61,364,724 | \$65,192,385 | \$76,834,306 | \$11,641,921 | 17.9% |
| Net Inter-collegiate Athletics | \$4,461,821 | \$7,867,626 | \$8,042,528 | \$9,314,969 | \$8,295,022 | (\$1,019,947) | (10.9%) |
| Net Investment/Interest Income | \$4,245,043 | \$3,909,942 | \$10,745,693 | \$7,088,941 | \$6,229,026 | (\$859,915) | (12.1%) |
| Other Operating Income | \$9,972,220 | \$1,645,283 | \$16,854,427 | \$15,218,088 | \$15,346,884 | \$128,796 | 0.8% |
| Reserve Draw | \$1,000,000 | \$8,300,229 | \$19,472,698 | \$6,815,971 | \$11,416,229 | \$4,600,258 | 67.5% |
| Transfers | | | | | | | |
| Intrasystem Transfers In/(Out) | \$0 | \$0 | \$0 | \$0 | (\$42,794) | (\$42,794) | 0.0% |
| Transfer to Plant Funds for Capital Projects | (\$24,787,230) | (\$27,265,767) | (\$25,960,366) | (\$25,193,375) | (\$25,985,775) | (\$792,400) | 3.1% |
| Subtotal, Transfers | (\$24,787,230) | (\$27,265,767) | (\$25,960,366) | (\$25,193,375) | (\$26,028,569) | (\$835,194) | 3.3% |
| Total Revenue | \$799,322,275 | \$794,233,108 | \$838,162,403 | \$872,977,091 | \$894,787,735 | \$21,810,644 | 2.5% |

University of North Texas System CONSOLIDATED EXPENDITURE ANALYSIS

| Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud - FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|---------------------------------------|----------|
| Faculty Salaries | \$178,091,321 | \$178,445,371 | \$177,443,868 | \$180,050,728 | \$189,712,122 | \$9,661,394 | 5.4% |
| Staff Salaries | \$172,322,105 | \$187,800,726 | \$205,435,528 | \$195,327,023 | \$206,430,344 | \$11,103,321 | 5.7% |
| Wages | \$34,064,586 | \$39,827,136 | \$40,811,441 | \$35,939,531 | \$35,960,448 | \$20,917 | 0.1% |
| Benefits | \$90,784,038 | \$94,040,302 | \$100,189,391 | \$99,281,204 | \$84,088,298 | (\$15,192,906) | (15.3%) |
| Scholarships & Financial Aid (net of discounts) | \$59,972,019 | \$58,847,695 | \$72,127,793 | \$79,742,023 | \$81,788,448 | \$2,046,425 | 2.6% |
| Maintenance & Operations | \$171,868,793 | \$157,649,736 | \$168,326,324 | \$215,237,578 | \$209,374,516 | (\$5,863,063) | (2.7%) |
| Travel | \$0 | \$0 | \$0 | \$0 | \$262,847 | \$262,847 | 0.0% |
| Utilities | \$14,509,439 | \$13,718,090 | \$9,139,279 | \$9,426,798 | \$9,532,409 | \$105,611 | 1.1% |
| Capital Outlay | \$19,453,903 | \$22,560,181 | \$20,401,016 | \$13,541,380 | \$23,669,133 | \$10,127,753 | 74.8% |
| Debt Service | \$33,717,705 | \$40,790,433 | \$42,215,104 | \$44,167,067 | \$43,325,194 | (\$841,873) | (1.9%) |
| Total Expenditures | \$774,783,909 | \$793,679,671 | \$836,089,745 | \$872,713,332 | \$884,143,758 | \$11,430,426 | 1.3% |

FY 2015 Proposed Budget by Funding Source

| | Educational and General | Designated | Auxiliary Enterprises | Restricted | Total |
|---|-------------------------|----------------------|-----------------------|----------------------|-----------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$230,727,440 | \$0 | \$0 | \$0 | \$230,727,440 |
| Tuition and Fees | \$55,044,376 | \$233,449,006 | \$0 | \$0 | \$288,493,382 |
| Contracts and Grants | \$1,097,064 | \$30,625,100 | \$0 | \$64,831,082 | \$96,553,246 |
| Financial Aid Program | \$26,290,799 | \$0 | \$0 | \$50,016,014 | \$76,306,813 |
| HEAF | \$36,617,741 | \$0 | \$0 | \$0 | \$36,617,741 |
| Gift Income | \$0 | \$6,560,000 | \$0 | \$4,351,239 | \$10,911,239 |
| Net Sales and Services of Educational Activities | \$436,176 | \$1,645,299 | \$0 | \$0 | \$2,081,475 |
| Net Sales and Services of Medical Activities | \$0 | \$61,003,501 | \$0 | \$0 | \$61,003,501 |
| Net Auxiliary Enterprises | \$0 | \$0 | \$76,834,306 | \$0 | \$76,834,306 |
| Net Inter-collegiate Athletics | \$0 | \$8,295,022 | \$0 | \$0 | \$8,295,022 |
| Net Investment/Interest Income | \$220,000 | \$5,759,026 | \$0 | \$250,000 | \$6,229,026 |
| Other Operating Income | \$81,304 | \$15,265,579 | \$0 | \$0 | \$15,346,884 |
| Reserve Draw | \$1,000,000 | \$10,416,229 | <u>\$0</u> | <u>\$0</u> | \$11,416,229 |
| Total Revenue | <u>\$351,514,900</u> | \$373,018,763 | <u>\$76,834,306</u> | <u>\$119,448,335</u> | <u>\$920,816,304</u> |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | \$2,508,732 | (\$2,551,526) | \$0 | \$0 | (\$42,794) |
| Interfund Transfers In/(Out) | \$0 | (\$2,063,990) | \$2,063,990 | \$0 | \$0 |
| Transfer to Plant Funds for Capital Projects | (\$20,460,795) | <u>(\$5,524,980)</u> | <u>\$0</u> | <u>\$0</u> | <u>(\$25,985,775)</u> |
| Total Tranfers | (\$17,952,063) | (\$10,140,496) | \$2,063,990 | \$0 | (\$26,028,569) |
| Total Funding Available | <u>\$333,562,838</u> | <u>\$362,878,268</u> | <u>\$78,898,297</u> | <u>\$119,448,336</u> | <u>\$894,787,736</u> |
| Expenses | | | | | |
| Faculty Salaries | \$147,579,984 | \$37,335,461 | \$0 | \$4,796,677 | \$189,712,122 |
| Staff Salaries | \$117,761,734 | \$65,109,342 | \$15,511,474 | \$8,047,794 | \$206,430,344 |
| Wages | \$6,977,394 | \$21,807,521 | \$5,424,946 | \$1,750,587 | \$35,960,448 |
| Benefits | \$61,796,288 | \$18,920,865 | \$66,670 | \$3,304,476 | \$84,088,298 |
| Scholarships and Financial Aid (net of discounts) | \$20,616,108 | \$10,078,094 | \$0 | \$51,094,246 | \$81,788,448 |
| Maintenance and Operations | (\$5,966,366) | \$132,342,298 | \$32,887,166 | \$50,111,417 | \$209,374,516 |
| Travel | \$0 | \$262,847 | \$0 | \$0 | \$262,847 |
| Utilities | \$0 | \$9,250,251 | \$282,158 | \$0 | \$9,532,409 |
| Capital Outlay | \$4,154,604 | \$11,171,391 | \$8,000,000 | \$343,138 | \$23,669,133 |
| Debt Service | \$21,100,763 | \$12,164,673 | \$10,059,757 | \$0 | \$43,325,194 |
| Total Expenses | <u>\$374,020,509</u> | <u>\$318,442,743</u> | <u>\$72,232,172</u> | <u>\$119,448,335</u> | <u>\$884,143,758</u> |
| Estimated Surplus/(Deficit) | (\$40,457,671) | <u>\$44,435,525</u> | \$6,666,125 | <u>\$1</u> | \$10,643,978 |

FY 2015 Proposed Budget by Campus

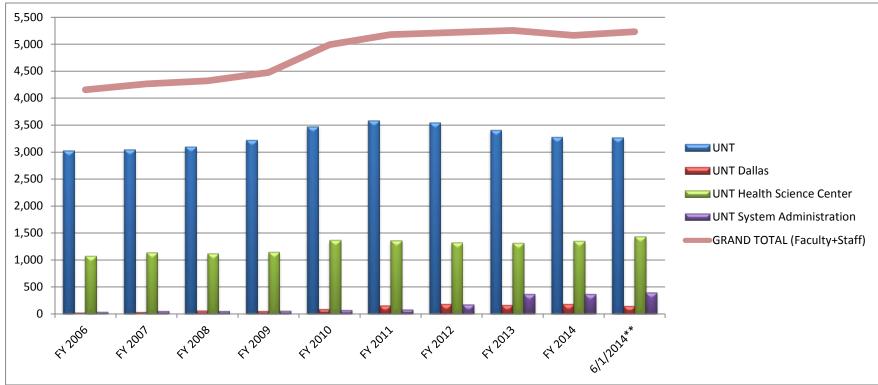
| | UNT System Admin. | UNT | UNT Dallas | UNT HSC | Total |
|---|---------------------|-----------------------|---------------------|----------------------|-----------------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$9,197,868 | \$121,159,973 | \$15,793,452 | \$84,576,147 | \$230,727,440 |
| Tuition and Fees | \$1,664,245 | \$249,076,236 | \$11,075,747 | \$26,677,154 | \$288,493,382 |
| Contracts and Grants | \$0 | \$33,000,000 | \$655,267 | \$62,897,979 | \$96,553,246 |
| Financial Aid Program | \$0 | \$75,846,378 | \$0 | \$460,435 | \$76,306,813 |
| HEAF | \$0 | \$27,066,476 | \$780,000 | \$8,771,265 | \$36,617,741 |
| Gift Income | \$0 | \$7,441,000 | \$10,000 | \$3,460,239 | \$10,911,239 |
| Net Sales and Services of Educational Activities | \$0 | \$436,176 | \$16,000 | \$1,629,299 | \$2,081,475 |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$61,003,501 | \$61,003,501 |
| Net Auxiliary Enterprises | \$2,405,074 | \$73,845,695 | \$123,300 | \$460,236 | \$76,834,306 |
| Net Inter-collegiate Athletics | \$0 | \$8,295,022 | \$0 | \$0 | \$8,295,022 |
| Net Investment/Interest Income | \$250,000 | \$2,295,000 | \$20,000 | \$3,664,026 | \$6,229,026 |
| Other Operating Income | \$1,852,350 | \$1,513,335 | \$114,000 | \$11,867,199 | \$15,346,884 |
| Reserve Draw | <u>\$2,951,924</u> | <u>\$0</u> | \$1,000,000 | <u>\$7,464,305</u> | <u>\$11,416,229</u> |
| Total Revenue | <u>\$18,321,460</u> | <u>\$599,975,292</u> | <u>\$29,587,766</u> | <u>\$272,931,785</u> | <u>\$920,816,304</u> |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | \$42,695,042 | (\$32,092,658) | (\$2,681,944) | (\$7,963,234) | (\$42,794) |
| Interfund Transfers In/(Out) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfer to Plant Funds for Capital Projects | \$0 | <u>(\$19,363,775)</u> | <u>\$0</u> | <u>(\$6,622,000)</u> | <u>(\$25,985,775)</u> |
| Total Tranfers | \$42,695,042 | (\$51,456,433) | (\$2,681,944) | (\$14,585,234) | (\$26,028,569) |
| Total Funding Available | <u>\$61,016,503</u> | <u>\$548,518,861</u> | <u>\$26,905,823</u> | <u>\$258,346,552</u> | <u>\$894,787,736</u> |
| Expenses | | | | | |
| Faculty Salaries | \$757,833 | \$112,929,134 | \$5,798,323 | \$70,226,832 | \$189,712,122 |
| Staff Salaries | \$32,341,746 | \$109,595,766 | \$6,263,742 | \$58,229,090 | \$206,430,344 |
| Wages | \$1,066,303 | \$21,919,384 | \$412,005 | \$12,562,756 | \$35,960,448 |
| Benefits | \$8,273,968 | \$42,621,462 | \$3,073,482 | \$30,119,387 | \$84,088,298 |
| Scholarships and Financial Aid (net of discounts) | \$0 | \$75,288,072 | \$2,431,658 | \$4,068,718 | \$81,788,448 |
| Maintenance and Operations | \$14,294,306 | \$124,660,731 | \$4,810,087 | \$65,609,392 | \$209,374,516 |
| Travel | \$262,847 | \$0 | \$0 | \$0 | \$262,847 |
| Utilities | \$325,691 | \$6,635,156 | \$375,000 | \$2,196,562 | \$9,532,409 |
| Capital Outlay | \$450,000 | \$17,328,682 | \$0 | \$5,890,451 | \$23,669,133 |
| Debt Service | \$1,711,338 | \$28,428,968 | \$3,741,525 | \$9,443,363 | \$ <mark>43,325,19</mark> 4 |
| Total Expenses | <u>\$59,484,031</u> | <u>\$539,407,354</u> | <u>\$26,905,822</u> | <u>\$258,346,551</u> | \$884,143,758 |
| Estimated Surplus/(Deficit) | <u>\$1,532,472</u> | <u>\$9,111,507</u> | <u>\$0</u> | <u>\$0</u> | <u>\$10,643,979</u> |

Consolidated Faculty and Staff FTE Analysis by Campus

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | 6/1/2014** |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|------------|
| UNT | 3,021 | 3,044 | 3,097 | 3,220 | 3,473 | 3,586 | 3,546 | 3,408 | 3,272 | 3,265 |
| UNT Dallas | 22 | 30 | 57 | 53 | 85 | 154 | 176 | 166 | 178 | 145 |
| UNT Health Science Center | 1,074 | 1,139 | 1,113 | 1,142 | 1,365 | 1,363 | 1,324 | 1,315 | 1,348 | 1,432 |
| UNT System Administration | 37 | 53 | 53 | 61 | 68 | 77 | 172 | 366 | 367 | 390 |
| GRAND TOTAL (Faculty+Staff) | 4,154 | 4,266 | 4,321 | 4,475 | 4,992 | 5,180 | 5,218 | 5,255 | 5,164 | 5,232 |

*FTE data as of September 1st of each fiscal year.

**Faculty FTE data for 6/1/2014 does not include faculty on 9-month contracts.

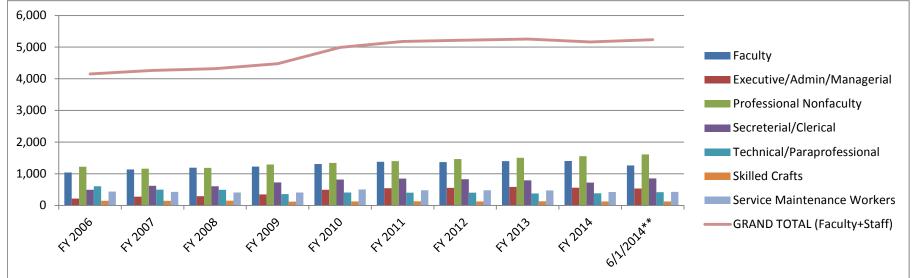


Consolidated Faculty and Staff FTE Analysis by Classification

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | 6/1/2014** |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|------------|
| Faculty | 1,039 | 1,133 | 1,192 | 1,226 | 1,306 | 1,379 | 1,369 | 1,397 | 1,403 | 1,260 |
| Executive/Admin/Managerial | 216 | 278 | 289 | 349 | 493 | 545 | 554 | 584 | 557 | 536 |
| Professional Nonfaculty | 1,219 | 1,163 | 1,184 | 1,290 | 1,340 | 1,399 | 1,464 | 1,504 | 1,554 | 1,612 |
| Secreterial/Clerical | 494 | 617 | 603 | 727 | 818 | 849 | 825 | 792 | 723 | 851 |
| Technical/Paraprofessional | 606 | 500 | 495 | 358 | 405 | 402 | 400 | 375 | 382 | 420 |
| Skilled Crafts | 144 | 145 | 150 | 120 | 126 | 127 | 126 | 130 | 123 | 124 |
| Service Maintenance Workers | 436 | 429 | 409 | 407 | 504 | 479 | 480 | 473 | 423 | 430 |
| GRAND TOTAL (Faculty+Staff) | 4,154 | 4,266 | 4,321 | 4,475 | 4,992 | 5,180 | 5,218 | 5,255 | 5,164 | 5,232 |

*FTE data as of September 1st of each fiscal year.

**Faculty FTE data for 6/1/2014 does not include faculty on 9-month contracts.



UNT FY15 Budget

SUMMARY NOTES - FY2015 VARIANCES REVENUE ANALYSIS EXPENDITURE ANALYSIS SOURCES AND USES BY FUND ANALYSIS EXPENDITURE BUDGET BY FUNCTIONAL AREA FACULTY AND STAFF FTE ANALYSIS



| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change | Note #2 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|---------|
| REVENUE | | | | | | | | |
| State Appropriations -General Revenue | \$136,206,422 | \$123,769,550 | \$118,928,750 | \$139,369,597 | \$121,159,973 | (\$18,209,624) | (13.1%) | 1 |
| Tuition and Fees | \$195,019,292 | \$205,566,562 | \$213,079,441 | \$238,588,002 | \$249,076,236 | \$10,488,235 | 4.4% | |
| Contracts and Grants | \$40,129,808 | \$44,224,581 | \$43,661,269 | \$33,000,000 | \$33,000,000 | \$0 | 0.0% | |
| Financial Aid Programs | \$75,091,291 | \$64,050,894 | \$72,439,478 | \$71,794,501 | \$75,846,378 | \$4,051,877 | 5.6% | |
| HEAF | \$27,846,476 | \$27,846,476 | \$27,066,476 | \$27,066,476 | \$27,066,476 | \$0 | 0.0% | |
| Gift Income | \$11,941,387 | \$15,998,604 | \$7,135,443 | \$7,532,000 | \$7,441,000 | (\$91,000) | (1.2%) | |
| Net Sales and Services of Educational Activities | \$1,083,429 | \$1,543,907 | \$7,653,418 | \$562,521 | \$436,176 | (\$126,345) | (22.5%) | 2 |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Auxiliary Enterprises | \$56,231,128 | \$58,716,926 | \$58,663,756 | \$62,502,219 | \$73,845,695 | \$11,343,476 | 18.1% | 3 |
| Net Inter-collegiate Athletics | \$4,461,821 | \$7,867,626 | \$8,042,528 | \$9,314,969 | \$8,295,022 | (\$1,019,947) | (10.9%) | 4 |
| Net Investment/Interest Income | \$1,385,331 | \$940,369 | \$6,805,922 | \$2,295,000 | \$2,295,000 | \$0 | 0.0% | |
| Other Operating Income | \$2,770,351 | \$126,459 | \$12,632,592 | \$1,772,850 | \$1,513,335 | (\$259,515) | (14.6%) | 5 |
| Reserves | \$0 | \$0 | \$10,000,000 | \$2,816,100 | \$0 | (\$2,816,100) | (100.0%) | 6 |
| Transfers | (\$21,113,775) | (\$40,121,091) | (\$47,294,773) | (\$51,131,627) | (\$51,456,433) | (\$324,806) | 0.6% | |
| Total Revenue | \$531,052,961 | \$510,530,862.38 | \$538,814,301.13 | \$545,482,607.96 | \$548,518,860 | \$3,036,252 | 0.6% | |
| EXPENDITURES | | | | | | | | |
| Faculty Salaries | \$115,527,366 | \$115,842,688 | \$111,507,556 | \$110,573,994 | \$112,929,134 | \$2,355,140 | 2.1% | |
| Staff Salaries | \$111,483,489 | \$112,722,364 | \$124,875,102 | \$106,838,287 | \$109,595,766 | \$2,757,479 | 2.6% | |
| Wages | \$24,236,793 | \$26,616,917 | \$27,575,484 | \$20,786,390 | \$21,919,384 | \$1,132,994 | 5.5% | |
| Benefits | \$63,566,751 | \$63,222,751 | \$66,300,022 | \$61,225,711 | \$42,621,462 | (\$18,604,249) | (30.4%) | 7 |
| Scholarships and Financial Aid (net of discounts) | \$55,850,188 | \$54,984,048 | \$67,108,324 | \$73,714,501 | \$75,288,072 | \$1,573,571 | 2.1% | |
| Maintenance and Operations | \$111,480,080 | \$93,820,670 | \$95,505,790 | \$129,187,971 | \$124,660,731 | (\$4,527,240) | (3.5%) | |
| Utilities | \$10,906,987 | \$11,004,189 | \$6,196,760 | \$6,765,156 | \$6,635,156 | (\$130,000) | (1.9%) | |
| Capital Outlay | \$15,418,037 | \$17,318,157 | \$16,800,727 | \$7,578,682 | \$17,328,682 | \$9,750,000 | 128.7% | 8 |
| Debt Service | \$21,586,029 | \$28,642,983 | \$27,975,679 | \$28,811,916 | \$28,428,968 | (\$382,948) | (1.3%) | |
| Total Expenditures | \$530,055,720 | \$524,174,767.03 | \$543,845,445.04 | \$545,482,607.96 | \$539,407,354 | (\$6,075,254) | (1.1%) | |
| Surplus (Deficit) | \$997,241 | (\$13,643,905) | (\$5,031,144) | \$0 | \$9,111,505 | \$9,111,505 | | |
| FTE's - Faculty and Staff | | | | | | | | |
| Faculty | 1,357.05 | 1,120.39 | 1,023.64 | 1,026.89 | 1,009.18 | | | |
| Administrative and Professional | 293.84 | | | | 227.18 | | | |
| Classified Other | 2,022.35 | 2,020.49 | 1,898.20 | 2,027.00 | 2,146.53 | | | |
| Total Approved FTE's | 3,673.24 | 3,459.17 | 3,224.96 | 3,289.49 | 3,382.89 | | | |

UNT NOTES - FY2015 VARIANCES

| # Item | Notes |
|--|--|
| 1- State Appropriations - General Revenue | Reduction in revenue estimate for state paid benefits |
| Net Sales and Services of Educational 2- Activities | Reduction in revenue estimate for copy center |
| 3- Net Auxiliary Enterprises | Additional revenue anticipated from increased union fee |
| 4- Net Intercollegiate Athletics | One time expenditures not budgeted again in FY15 |
| 5- Other Operating Income | Increased revenue anticipated in academic and administrative services |
| 6- Reserves | No budgeted use of reserves for FY15 |
| 7- Benefits | Change in expenditure source of some employees |
| 8- Capital Outlay | Increase in union fee will be expended in current year as capital outlay for union project |
| 9- | |
| 10- | |
| 11- | |
| 12- | |
| 13- | |

UNT REVENUE ANALYSIS

| Method of Financing | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|
| State Appropriations -General Revenue | | | | | | |
| State Appropriations - Basic State Funding | \$95,956,315 | \$95,317,804 | \$102,347,161 | \$101,159,973 | (\$1,187,188) | (1.2%) |
| State Appropriations - State Paid Benefits | \$27,813,235 | \$23,610,946 | \$37,022,436 | \$20,000,000 | (\$17,022,436) | (46.0%) |
| State Appropriations - Reductions | \$0 | | \$0 | | \$0 | |
| Subtotal, State Appropriations -General Revenue | \$123,769,550 | \$118,928,750 | \$139,369,597 | \$121,159,973 | (\$18,209,624) | (13.1%) |
| Tuition and Fees | | | | | | |
| Tuition - Statutory | \$53,112,969 | \$48,627,926 | \$48,430,606 | \$49,879,052 | \$1,448,446 | 3.0% |
| Tuition - Designated | \$134,904,509 | \$145,527,906 | \$162,088,790 | \$171,386,000 | \$9,297,210 | 5.7% |
| Discounts and Allowances - Tuition | (\$43,689,349) | (\$51,520,747) | (\$48,918,087) | (\$51,520,747) | (\$2,602,660) | 5.3% |
| Fees | \$79,775,826 | \$92,929,047 | \$100,291,217 | \$101,816,622 | \$1,525,405 | 1.5% |
| Discounts and Allowances - Fees | (\$18,537,393) | (\$22,484,691) | (\$23,304,525) | (\$22,484,691) | \$819,834 | (3.5%) |
| Subtotal, Tuition and Fees | \$205,566,562 | \$213,079,441 | \$238,588,002 | \$249,076,236 | \$10,488,235 | 4.4% |
| Contracts and Grants | | | | | | |
| Federal | \$29,124,867 | \$30,922,498 | \$23,000,000 | \$23,000,000 | \$0 | 0.0% |
| State | \$7,166,924 | \$4,451,690 | \$2,000,000 | \$2,000,000 | \$0 | 0.0% |
| Private | \$7,932,790 | \$8,287,081 | \$8,000,000 | \$8,000,000 | \$0 | 0.0% |
| Subtotal, Contracts and Grants | \$44,224,581 | \$43,661,269 | \$33,000,000 | \$33,000,000 | \$0 | 0.0% |
| Financial Aid Programs | \$64,050,894 | \$72,439,478 | \$71,794,501 | \$75,846,378 | \$4,051,877 | 5.6% |
| HEAF | \$27,846,476 | \$27,066,476 | \$27,066,476 | \$27,066,476 | \$0 | 0.0% |
| Gift Income | \$15,998,604 | \$7,135,443 | \$7,532,000 | \$7,441,000 | (\$91,000) | (1.2%) |
| Net Sales and Services of Educational Activities | \$1,543,907 | \$7,653,418 | \$562,521 | \$436,176 | (\$126,345) | (22.5%) |
| Net Sales and Services of Medical Activities | | | | | | |
| Net Auxilliary Enterprises | \$58,716,926 | \$58,663,756 | \$62,502,219 | \$73,845,695 | \$11,343,476 | 18.1% |
| Net Inter-collegiate Athletics | \$7,867,626 | \$8,042,528 | \$9,314,969 | \$8,295,022 | (\$1,019,947) | (10.9%) |
| Net Investment/Interest Income | \$940,369 | \$6,805,922 | \$2,295,000 | \$2,295,000 | \$0 | 0.0% |
| Other Operating Revenues | \$126,459 | \$12,632,592 | \$1,772,850 | \$1,513,335 | (\$259,515) | (14.6%) |
| Reserves | | \$10,000,000 | \$2,816,100 | \$0 | (\$2,816,100) | (100.0%) |
| Transfers | | | | | | |
| Intrasystem Transfers In/(Out) | (\$19,007,316) | (\$26,180,998) | (\$30,017,852) | (\$32,092,658) | (\$2,074,806) | 6.9% |
| Transfer to Plant Funds for Capital Projects | (\$21,113,775) | (\$21,113,775) | (\$21,113,775) | (\$19,363,775) | \$1,750,000 | (8.3%) |
| Subtotal, Transfers | (\$40,121,091) | (\$47,294,773) | (\$51,131,627) | (\$51,456,433) | (\$324,806) | 0.6% |
| Total Revenue | \$510,530,862 | \$538,814,301 | \$545,482,608 | \$548,518,860 | \$3,036,252 | 0.6% |

UNT EXPENDITURE ANALYSIS

| Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|
| Faculty Salaries | \$115,527,366 | \$115,842,688 | \$111,507,556 | \$110,573,994 | \$112,929,134 | \$2,355,140 | 2.1% |
| Staff Salaries | \$111,483,489 | \$112,722,364 | \$124,875,102 | \$106,838,287 | \$109,595,766 | \$2,757,479 | 2.6% |
| Wages | \$24,236,793 | \$26,616,917 | \$27,575,484 | \$20,786,390 | \$21,919,384 | \$1,132,994 | 5.5% |
| Benefits | \$63,566,751 | \$63,222,751 | \$66,300,022 | \$61,225,711 | \$42,621,462 | (\$18,604,249) | (30.4%) |
| Scholarships and Financial Aid (net of discounts) | \$55,850,188 | \$54,984,048 | \$67,108,324 | \$73,714,501 | \$75,288,072 | \$1,573,571 | 2.1% |
| Maintenance and Operations | \$111,480,080 | \$93,820,670 | \$95,505,790 | \$129,187,971 | \$124,660,731 | (\$4,527,240) | (3.5%) |
| Utilities | \$10,906,987 | \$11,004,189 | \$6,196,760 | \$6,765,156 | \$6,635,156 | (\$130,000) | (1.9%) |
| Capital Outlay | \$15,418,037 | \$17,318,157 | \$16,800,727 | \$7,578,682 | \$17,328,682 | \$9,750,000 | 128.7% |
| Debt Service | \$21,586,029 | \$28,642,983 | \$27,975,679 | \$28,811,916 | \$28,428,968 | (\$382,948) | (1.3%) |
| Total Expenditures | \$530,055,720 | \$524,174,767 | \$543,845,445 | \$545,482,608 | \$539,407,354.44 | (\$6,075,254) | (1.1%) |

UNT FY 2015 Proposed Budget by Funding Source

| Description | Educational and General | Designated | Auxiliary Enterprises | Restricted | Total |
|---|-------------------------|----------------------|-----------------------|---------------------|----------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$121,159,973 | | | | \$121,159,973 |
| Tuition and Fees | \$43,029,147 | \$206,047,089 | | | \$249,076,236 |
| Contracts and Grants | | | | \$33,000,000 | \$33,000,000 |
| Financial Aid Programs | \$26,290,799 | | | \$49,555,579 | \$75,846,378 |
| HEAF | \$27,066,476 | | | | \$27,066,476 |
| Gift Income | | \$6,550,000 | | \$891,000 | \$7,441,000 |
| Net Sales and Services of Educational Activities | \$436,176 | | | | \$436,176 |
| Net Sales and Services of Medical Activities | | | | | \$0 |
| Net Auxiliary Enterprises | | | \$73,845,695 | | \$73,845,695 |
| Net Inter-collegiate Athletics | | \$8,295,022 | | | \$8,295,022 |
| Net Investment/Interest Income | \$220,000 | \$1,825,000 | | \$250,000 | \$2,295,000 |
| Other Operating Income | \$81,304 | \$1,432,030 | | | \$1,513,335 |
| Reserves | | | | | \$0 |
| Total Revenue | \$218,283,876 | \$224,149,142 | \$73,845,695 | \$83,696,579 | \$599,975,292 |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | (\$12,440,000) | (\$19,652,658) | | | (\$32,092,658) |
| Interfund Transfers In/(Out) | | | | | \$0 |
| Transfer to Plant Funds for Capital Projects | (\$19,363,775) | | | | (\$19,363,775) |
| Total Transfers | (\$31,803,775) | (\$19,652,658) | \$0 | \$0 | (\$51,456,433) |
| Total Funding Available | \$186,480,101 | \$204,496,484 | \$73,845,695 | \$83,696,579 | \$548,518,860 |
| Expenses | | | | | |
| Faculty Salaries | \$112,929,134 | | | | \$112,929,134 |
| Staff Salaries | \$60,645,082 | \$33,725,691 | \$15,224,993 | | \$109,595,766 |
| Wages | \$3,144,449 | \$13,421,635 | \$5,353,300 | | \$21,919,384 |
| Benefits | \$40,800,000 | \$1,821,462 | | | \$42,621,462 |
| Scholarships and Financial Aid (net of discounts) | \$20,100,079 | \$5,632,414 | | \$49,555,579 | \$75,288,072 |
| Maintenance and Operations | (\$19,104,846) | \$79,371,717 | \$30,252,859 | \$34,141,000 | \$124,660,731 |
| Utilities | | \$6,635,156 | | | \$6,635,156 |
| Capital Outlay | | \$9,328,682 | \$8,000,000 | | \$17,328,682 |
| Debt Service | \$8,423,875 | \$11,656,673 | \$8,348,420 | | \$28,428,968 |
| Total Expenses | <u>\$226,937,773</u> | <u>\$161,593,431</u> | <u>\$67,179,572</u> | <u>\$83,696,579</u> | <u>\$539,407,354</u> |
| Estimated Net Change in Fund Balance | (\$40,457,673) | \$42,903,054 | \$6,666,124 | \$0 | \$9,111,505 |

UNT Expenditure Budget by Functional Area

| Operating Expenditures | FY 2011 Actual | FY 2012 Actual | FY2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | % of Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|-------------------|-------------------|------------------|----------------|-------------------------------|-------------|----------------------------------|----------|
| Office of the President | \$2,613,323 | \$2,655,671 | \$2,582,742 | \$1,891,443 | \$2,356,335 | 0.4% | 464,892 | 24.6% |
| Athletics | 15,032,669 | 16,510,542 | 18,570,481 | 22,415,318 | 18,499,131 | 3.4% | (3,916,187) | (17.5%) |
| VP Equity & Diversity | 1,172,000 | 1,060,311 | 1,154,559 | 1,056,818 | 1,063,629 | 0.2% | 6,812 | 0.6% |
| VP University Communications & Marketing | 7,539,062 | 7,791,330 | 8,864,493 | 3,312,577 | 8,957,831 | 1.7% | 5,645,254 | 170.4% |
| VP Finance & Administration | 106,438,332 | 95,680,969 | 97,331,550 | 94,258,445 | 78,818,307 | 14.6% | (15,440,137) | (16.4%) |
| Provost & VP Academic Affairs | 36,484,903 | 36,000,083 | 37,038,440 | 41,812,068 | 37,803,257 | 7.0% | (4,008,811) | (9.6%) |
| Honors College | 536,859 | 585,063 | 611,023 | 682,529 | 641,647 | 0.1% | (40,882) | (6.0%) |
| Graduate School | 1,585,752 | 1,750,898 | 1,419,314 | 1,533,904 | 1,536,951 | 0.3% | 3,047 | 0.2% |
| College of Arts & Sciences | 68,902,512 | 65,210,672 | 67,943,747 | 55,589,353 | 56,513,582 | 10.5% | 924,229 | 1.7% |
| College of Visual Arts & Design | 8,324,845 | 8,120,981 | 8,192,278 | 6,917,179 | 7,096,107 | 1.3% | 178,928 | 2.6% |
| School of Journalism | 3,289,622 | 3,234,558 | 3,406,300 | 3,364,322 | 3,306,987 | 0.6% | (57,335) | (1.7%) |
| College of Information | 8,594,826 | 8,650,026 | 7,973,775 | 4,092,089 | 4,473,104 | 0.8% | 381,015 | 9.3% |
| College of Business | 21,376,094 | 21,240,116 | 21,055,477 | 18,544,610 | 18,735,681 | 3.5% | 191,071 | 1.0% |
| College of Education | 17,961,987 | 17,384,837 | 17,306,310 | 15,206,246 | 15,332,773 | 2.8% | 126,527 | 0.8% |
| College of Merchandising, Hospitatity, & Tourism | 3,589,640 | 3,799,636 | 3,807,948 | 3,292,742 | 3,369,832 | 0.6% | 77,089 | 2.3% |
| College of Music | 16,393,811 | 15,894,774 | 15,712,449 | 13,274,102 | 13,108,472 | 2.4% | (165,630) | (1.2%) |
| College of Public Affairs & Communication | 12,527,212 | 12,593,331 | 13,437,168 | 8,342,740 | 9,645,945 | 1.8% | 1,303,206 | 15.6% |
| College of Engineering | 13,405,890 | 15,298,811 | 18,116,369 | 13,463,462 | 13,565,088 | 2.5% | 101,626 | 0.8% |
| VP Research & Economic Development | 4,672,751 | 4,099,721 | 4,860,757 | 3,570,387 | 3,660,286 | 0.7% | 89,899 | 2.5% |
| VP Development | 4,240,728 | 4,564,164 | 4,553,225 | 4,401,069 | 4,914,949 | 0.9% | 513,880 | 11.7% |
| VP Student Affairs | 57,489,088 | 55,559,521 | 55,513,386 | 53,630,737 | 62,031,984 | 11.5% | 8,401,248 | 15.7% |
| VP Info Tech/Chief Info Officer | 11,441,253 | 11,563,958 | 7,907,489 | 3,787,583 | 5,125,814 | 1.0% | 1,338,232 | 35.3% |
| Raise Pool & Operating Budget Reserves | | | | 4,582,157 | 2,000,000 | 0.4% | (2,582,157) | (56.4%) |
| Reserve for FY2013 raises/FY2014 PS Upgrade | | | | 2,816,100 | - | 0.0% | (2,816,100) | (100.0%) |
| UNT System Support | | | | 30,017,852 | 30,132,622 | 5.6% | 114,770 | 0.4% |
| Scholarships & Financial Aid | 55,850,188 | 54,984,048 | 67,108,324 | 71,794,501 | 75,288,072 | 14.0% | 3,493,571 | 4.9% |
| Federal, State & Private Grants & Contracts | 29,006,343 | 31,297,765 | 31,402,160 | 33,000,000 | 33,000,000 | 6.1% | 0 | 0.0% |
| Capital Projects | | | | | | 0.0% | 0 | |
| Debt Service (not included above) | 21,586,029 | 28,642,983 | 27,975,679 | 28,832,277 | 28,428,968 | 5.3% | (403,309) | (1.4%) |
| Total | \$530,055,720 | \$524,174,767 | \$543,845,445 | \$545,482,608 | \$539,407,354.44 | 100.0% | (6,075,254) | (1.1%) |

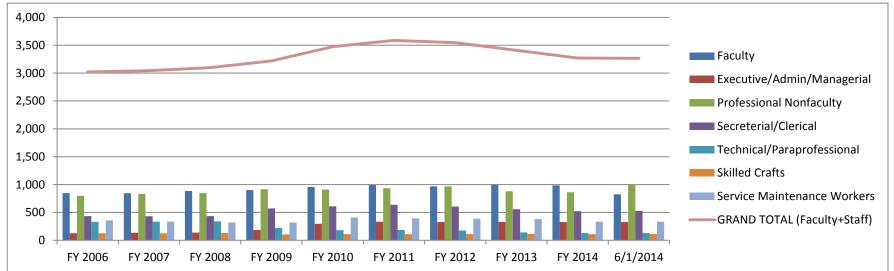
UNT

Faculty and Staff FTE Analysis

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | 6/1/2014 |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| Faculty | 847 | 844 | 884 | 901 | 956 | 991 | 969 | 997 | 986 | 825 |
| Executive/Admin/Managerial | 128 | 135 | 139 | 186 | 297 | 333 | 327 | 332 | 329 | 329 |
| Professional Nonfaculty | 798 | 835 | 848 | 916 | 912 | 935 | 968 | 881 | 861 | 1,006 |
| Secreterial/Clerical | 433 | 432 | 434 | 571 | 609 | 637 | 605 | 558 | 522 | 530 |
| Technical/Paraprofessional | 332 | 334 | 341 | 222 | 182 | 185 | 175 | 142 | 129 | 129 |
| Skilled Crafts | 127 | 127 | 133 | 106 | 110 | 111 | 112 | 117 | 111 | 113 |
| Service Maintenance Workers | 356 | 337 | 318 | 318 | 408 | 395 | 389 | 382 | 335 | 334 |
| GRAND TOTAL (Faculty+Staff) | 3,021 | 3,044 | 3,097 | 3,220 | 3,473 | 3,586 | 3,546 | 3,408 | 3,272 | 3,265 |

*FTE data as of September 1st of each fiscal year.

**Increase of facutly FTE from beginning FY2014 to 3/1/2014 being verified.





FY15 Budget

SUMMARY NOTES - FY2015 VARIANCES REVENUE ANALYSIS EXPENDITURE ANALYSIS FY2015 PROPOSED BUDGET BY FUNDING SOURCE EXPENDITURE BUDGET BY FUNCTIONAL AREA FACULTY AND STAFF FTE ANALYSIS



| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud vs. FY14 Bud) | % Change | FY15 Variance Reference |
|--|-------------------|-------------------|-------------------|-------------------|-------------------------------|---|----------|-------------------------------|
| REVENUE | | | | | | | | |
| State Appropriations - General Revenue | \$18,863,274 | \$16,676,077 | \$15,774,554 | \$15,392,925 | \$15,793,452 | \$400,527 | 2.6% | |
| Tuition and Fees | \$8,256,207 | \$8,956,837 | \$10,576,061 | \$11,773,811 | \$11,075,747 | (\$698,064) | (5.9%) | 1 |
| Contracts and Grants | \$293,214 | \$1,239,435 | \$1,191,140 | \$563,420 | \$655,267 | \$91,847 | 16.3% | |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| HEAF | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$0 | 0.0% | |
| Gift Income | \$563,246 | \$533,996 | \$0 | \$250,000 | \$10,000 | (\$240,000) | (96.0%) | 2 |
| Net Sales and Services of Educational Activities | \$7,000 | \$81,430 | \$61,502 | \$120,655 | \$16,000 | (\$104,655) | (86.7%) | 3 |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Auxiliary Enterprises | \$57,662 | \$97,213 | \$112,038 | \$194,030 | \$123,300 | (\$70,730) | (36.5%) | |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Investment/Interest Income | \$42,469 | \$8,086 | \$9,940 | \$20,000 | \$20,000 | \$0 | 0.0% | |
| Other Operating Income | \$172,271 | \$125,097 | \$126,349 | \$90,000 | \$114,000 | \$24,000 | 26.7% | |
| Reserve Draw | \$0 | \$0 | \$0 | \$165,375 | \$1,000,000 | \$834,625 | 504.7% | 4 |
| Transfers | (\$2,670,471) | (\$2,641,665) | (\$3,000,381) | (\$3,214,544) | (\$2,681,944) | \$532,600 | (16.6%) | 5 |
| | 626.264.072 | 635 056 50C | 625 624 202 | 606 405 670 | 62C 005 022 | 6770.450 | 2.0% | |
| Total Revenue | \$26,364,872 | \$25,856,506 | \$25,631,203 | \$26,135,672 | \$26,905,822 | \$770,150 | 2.9% | |
| EXPENDITURES | | | | | | | | |
| Faculty Salaries | \$4,547,109 | \$4,706,819 | \$5,026,466 | \$5,136,003 | \$5,798,323 | (\$662,320) | (12.9%) | 6 |
| Staff Salaries | \$5,690,978 | \$5,792,325 | \$6,267,430 | \$6,439,440 | \$6,263,742 | \$175,698 | 2.7% | |
| Wages | \$515,030 | \$549,226 | \$380,970 | \$425,655 | \$412,005 | \$13,650 | 3.2% | |
| Benefits | \$2,224,871 | \$2,218,732 | \$2,311,483 | \$2,753,291 | \$3,073,482 | (\$320,191) | (11.6%) | 7 |
| Scholarships & Financial Aid (net of discounts) | \$1,794,788 | \$1,659,930 | \$2,062,479 | \$3,245,983 | \$2,431,658 | \$814,325 | 25.1% | 8 |
| Maintenance & Operations | \$6,935,023 | \$7,203,429 | \$5,635,139 | \$4,019,000 | \$4,810,087 | (\$791,087) | (19.7%) | 9 |
| Utilities | \$481,572 | \$395,234 | \$456,204 | \$375,000 | \$375,000 | \$0 | 0.0% | |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Debt Service | \$3,742,260 | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$3,741,525 | (\$225) | (0.0%) | |
| | | | | | | | | |
| Total Expenditures | \$25,931,631 | \$26,267,745 | \$25,881,471 | \$26,135,672 | \$26,905,822 | (\$770,150) | (2.9%) | |
| Surplus (Deficit) | \$433,241 | (\$411,239) | (\$250,268) | \$0 | \$0 | \$0 | | |
| FTE's - Faculty and Staff | | | | | | | | |
| Faculty | 54.00 | 53.00 | 54.00 | 61.00 | 64.0 | | | |
| Administrative and Professional Classified | 10.00 87.50 | 9.00 81.75 | 9.00 92.25 | 10.00 101.95 | 15.00 93.20 | | | |
| Other | 454.50 | 4.42.75 | 455.25 | 472.05 | 472.20 | | | |

151.50

143.75

155.25

172.95

172.20

Total Approved FTE's



NOTES - FY2015 VARIANCES

| Explanations of FY2015 Variances | |
|--|---|
| # Item | Notes |
| 1 Tuition and Fees | Overestimation in tuition revenue for FY14- Approx 10% increase. FY2015 potential increase of approx. 5%. |
| 2 Gift Income | Overestimation of gift revenues based on history. |
| 3 Net Sales of Educational Activities | Overestimation of fees relating to testing, returned checks and UCD Admin. |
| 4 Reserves | \$1M of HEAF being used to fund new projects. |
| 5 Transfers | Reduction in FY15 Interagency payments. |
| 6 Faculty Salaries | Increase in faculty lines / program offerings. |
| 7 Benefits | Increase due to salary increases. |
| 8 Scholarships/Financial Aid | Reduction in expense due to the elimination of "stacking." |
| 9 Maintenance & Operations | Increase is supported by \$1M use of HEAF reserves. |

UNIVERSITY OF NORTH TEXAS AT DALLAS REVENUE ANALYSIS

| Method of Financing | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|--------------|
| State Appropriations - General Revenue | | | | | | | |
| State Appropriations - Basic State Funding | \$17,542,328 | \$15,009,801 | \$14,089,057 | \$13,435,560 | \$13,435,318 | (\$242) | (0.0%) |
| State Appropriations - State Paid Benefits | \$1,320,946 | \$1,666,276 | \$1,685,497 | \$1,957,365 | \$2,358,134 | \$400,769 | 20.5% |
| State Appropriations - Reductions | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, State Appropriations - General Revenue | \$18,863,274 | \$16,676,077 | \$15,774,554 | \$15,392,925 | \$15,793,452 | \$400,527 | 2.6% |
| Tuition and Fees | | | | | | | |
| Tuition - Statutory | \$1,800,581 | \$2,177,731 | \$2,195,826 | \$2,564,093 | \$2,299,200 | (\$264,893) | (10.3%) |
| Tuition - Designated | \$6,079,751 | \$6,389,635 | \$7,959,058 | \$8,798,695 | \$8,361,447 | (\$437,248) | (5.0%) |
| Discounts and Allowances - Tuition | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Fees | \$375,875 | \$389,471 | \$421,177 | \$411,023 | \$415,100 | \$4,077 | 1.0% |
| Discounts and Allowances - Fees | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, Tuition and Fees | \$8,256,207 | \$8,956,837 | \$10,576,061 | \$11,773,811 | \$11,075,747 | (\$698,064) | (5.9%) |
| Contracts and Grants | | | | | | | |
| Federal | \$42,240 | \$467,837 | \$472,206 | \$506,065 | \$552,137 | \$46,072 | 9.1% |
| State | \$204,594 | \$332,598 | \$265,042 | \$0 | \$0 | \$0 | |
| Private | <u>\$46,380</u> | <u>\$439,000</u> | <u>\$453,892</u> | <u>\$57,355</u> | <u>\$103,130</u> | <u>\$45,775</u> | <u>79.8%</u> |
| Subtotal, Contracts and Grants | \$293,214 | \$1,239,435 | \$1,191,140 | \$563,420 | \$655,267 | \$91,847 | 16.3% |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | | \$0 | |
| HEAF | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$780,000 | \$0 | 0.0% |
| Gift Income | \$563,246 | \$533,996 | \$0 | \$250,000 | \$10,000 | (\$240,000) | (96.0%) |
| Net Sales and Services of Educational Activities | \$7,000 | \$81,430 | \$61,502 | \$120,655 | \$16,000 | (\$104,655) | (86.7%) |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Auxiliary Enterprises | \$57,662 | \$97,213 | \$112,038 | \$194,030 | \$123,300 | (\$70,730) | (36.5%) |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Investment/Interest Income | \$42,469 | \$8,086 | \$9,940 | \$20,000 | \$20,000 | \$0 | 0.0% |
| Other Operating Income | \$172,271 | \$125,097 | \$126,349 | \$90,000 | \$114,000 | \$24,000 | 26.7% |
| Reserves | \$0 | \$0 | \$0 | \$165,375 | \$1,000,000 | \$834,625 | 504.7% |
| Transfers | | | | | | | |
| Intrasystem Transfers In/(Out) | (\$2,670,471) | (\$2,641,665) | (\$3,000,381) | (\$3,214,544) | (\$2,681,944) | \$532,600 | (16.6%) |
| Transfer to Plant Funds for Capital Projects | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, Transfers | (\$2,670,471) | (\$2,641,665) | (\$3,000,381) | (\$3,214,544) | (\$2,681,944) | \$532,600 | (16.6%) |
| Total Revenue | \$26,364,872 | \$25,856,506 | \$25,631,203 | \$26,135,672 | \$26,905,822 | \$770,150 | 2.9% |

UNIVERSITY OF NORTH TEXAS AT DALLAS

EXPENDITURE ANALYSIS

| Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|
| Faculty Salaries | \$4,547,109 | \$4,706,819 | \$5,026,466 | \$5,136,003 | \$5,798,323 | \$662,320 | 12.9% |
| Staff Salaries | \$5,690,978 | \$5,792,325 | \$6,267,430 | \$6,439,440 | \$6,263,742 | (\$175,698) | (2.7%) |
| Wages | \$515,030 | \$549,226 | \$380,970 | \$425,655 | \$412,005 | (\$13,650) | (3.2%) |
| Benefits | \$2,224,871 | \$2,218,732 | \$2,311,483 | \$2,753,291 | \$3,073,482 | \$320,191 | 11.6% |
| Scholarships & Financial Aid (net of discounts) | \$1,794,788 | \$1,659,930 | \$2,062,479 | \$3,245,983 | \$2,431,658 | (\$814,325) | (25.1%) |
| Maintenance & Operations | \$6,935,023 | \$7,203,429 | \$5,635,139 | \$4,019,000 | \$4,810,087 | \$791,087 | 19.7% |
| Utilities | \$481,572 | \$395,234 | \$456,204 | \$375,000 | \$375,000 | \$0 | 0.0% |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Debt Service | \$3,742,260 | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$3,741,525 | \$225 | 0.0% |
| Total Expenditures | \$25,931,631 | \$26,267,745 | \$25,881,471 | \$26,135,672 | \$26,905,822 | \$770,150 | 2.9% |



FY 2015 Proposed Budget by Funding Source

| Description | Educational and General | Designated | Auxiliary Enterprises | Restricted | Total |
|---|-------------------------|--------------------|-----------------------|------------------|---------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$15,793,452 | | | | \$15,793,452 |
| Tuition and Fees | \$2,299,200 | \$8,776,547 | | | \$11,075,747 |
| Contracts and Grants | | | | \$655,267 | \$655,267 |
| Financial Aid Programs | | | | | \$0 |
| HEAF | \$780,000 | | | | \$780,000 |
| Gift Income | | \$10,000 | | | \$10,000 |
| Net Sales and Services of Educational Activities | | \$16,000 | | | \$16,000 |
| Net Sales and Services of Medical Activities | | \$0 | \$0 | | \$0 |
| Net Auxiliary Enterprises | | | \$123,300 | | \$123,300 |
| Net Inter-collegiate Athletics | | \$0 | \$0 | | \$0 |
| Net Investment/Interest Income | | \$20,000 | | | \$20,000 |
| Other Operating Income | | \$114,000 | | | \$114,000 |
| Reserve Draw | <u>\$1,000,000</u> | <u>\$0</u> | | <u>\$0</u> | <u>\$1,000,000</u> |
| Total Revenue | <u>\$19,872,652</u> | <u>\$8,936,547</u> | <u>\$123,300</u> | <u>\$655,267</u> | <u>\$29,587,766</u> |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | (\$1,283,822) | (\$1,398,122) | | | (\$2,681,944) |
| Interfund Transfers In/(Out) | | | | | \$0 |
| Transfer to Plant Funds for Capital Projects | | | | | \$0 |
| Total Transfers | (\$1,283,822) | (\$1,398,122) | \$0 | \$0 | (\$2,681,944) |
| Total Funding Available | <u>\$18,588,830</u> | <u>\$7,538,425</u> | <u>\$123,300</u> | <u>\$655,267</u> | <u>\$26,905,822</u> |
| Expenses | | | | | |
| Faculty Salaries | \$5,798,323 | \$0 | \$0 | \$0 | \$5,798,323 |
| Staff Salaries | \$5,914,301 | \$96,383 | \$21,611 | \$231,447 | \$6,263,742 |
| Wages | \$0 | \$310,340 | \$20,000 | \$81,665 | \$412,005 |
| Benefits | \$2,562,681 | \$453,339 | \$6,242 | \$51,220 | \$3,073,482 |
| Scholarships and Financial Aid (net of discounts) | \$0 | \$2,220,358 | \$0 | \$211,300 | \$2,431,658 |
| Maintenance and Operations | \$1,080,000 | \$3,575,005 | \$75,447 | \$79,635 | \$4,810,087 |
| Utilities | \$0 | \$375,000 | \$0 | \$0 | \$375,000 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Service | <u>\$3,233,525</u> | \$508,000 | \$ <u>0</u> | \$ <u>0</u> | \$3,741,525 |
| Total Expenses | <u>\$18,588,830</u> | <u>\$7,538,425</u> | <u>\$123,300</u> | <u>\$655,267</u> | <u>\$26,905,822</u> |
| Estimated Surplus/(Deficit) | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

UNIVERSITY OF NORTH TEXAS AT DALLAS Expenditure Budget by Functional Area

| Operating Expenditures | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | % of Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|-------------------|-------------------|-------------------|-------------------------------|----------------|----------------------------------|----------|
| President | \$558,680 | \$627,280 | \$733,094 | \$878,013 | 3.3% | \$144,919 | 19.8% |
| VP University Advancement | \$935,293 | \$736,777 | \$794,491 | \$932,418 | 3.5% | \$137,927 | 17.4% |
| VP Academic Excellence & Student Success and Provost (Academics) | \$1,338,355 | \$1,332,458 | \$1,750,824 | \$1,736,070 | 6.5% | (\$14,754) | (0.8%) |
| VP Academic Excellence & Student Success and Provost (Student Success) | \$3,267,003 | \$2,230,513 | \$2,502,404 | \$3,076,600 | 11.4% | \$574,196 | 22.9% |
| Business & Public Leadership | \$1,269,896 | \$1,492,105 | \$1,828,578 | \$1,736,236 | 6.5% | (\$92,342) | (5.0%) |
| Education & Human Services | \$1,637,333 | \$2,133,141 | \$2,181,227 | \$2,071,825 | 7.7% | (\$109,402) | (5.0%) |
| Liberal Arts & Life Sciences | \$1,530,256 | \$2,033,243 | \$2,167,839 | \$1,918,571 | 7.1% | (\$249,268) | (11.5%) |
| Assoc Provost for Institutional Effectiveness | \$270,371 | \$232,895 | \$231,329 | \$303,182 | 1.1% | \$71,853 | 31.1% |
| VP Finance & Administration/CFO | \$7,469,716 | \$3,540,195 | \$4,170,781 | \$4,350,975 | 16.2% | \$180,194 | 4.3% |
| Scholarships & Financial Aid | \$584,098 | \$2,062,479 | \$3,016,633 | \$2,431,658 | 9.0% | (\$584,975) | (19.4%) |
| Benefits | \$2,218,732 | \$2,300,135 | \$2,407,137 | \$3,073,482 | 11.4% | \$666,345 | 27.7% |
| Debt Service | \$3,742,050 | \$3,741,300 | \$3,741,300 | \$3,741,525 | 13.9% | \$225 | 0.0% |
| Federal, State & Private Grants & Contracts | \$1,445,962 | \$1,242,866 | \$610,035 | \$655,267 | 2.4% | \$45,232 | 7.4% |
| Total | \$26,267,745 | \$23,705,387 | \$26,135,672 | \$26,905,822 | 100.0% | \$770,150 | 2.9% |

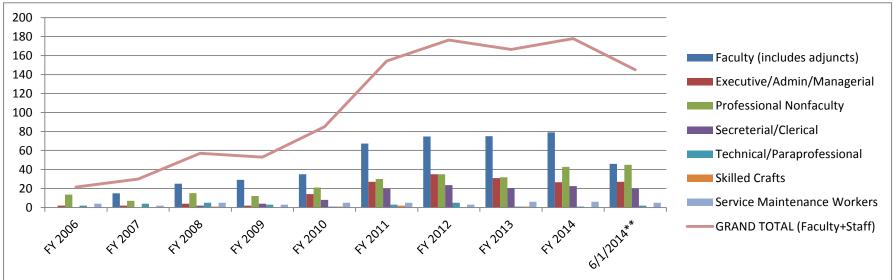
UNIVERSITY OF NORTH TEXAS AT DALLAS

Faculty and Staff FTE Analysis (Actuals)

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | 6/1/2014** |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|------------|
| Faculty (includes adjuncts) | 0 | 15 | 25 | 29 | 35 | 67 | 75 | 75 | 79 | 46 |
| Executive/Admin/Managerial | 2 | 2 | 4 | 2 | 14 | 27 | 35 | 31 | 27 | 27 |
| Professional Nonfaculty | 14 | 7 | 15 | 12 | 21 | 30 | 35 | 32 | 43 | 45 |
| Secreterial/Clerical | 0 | 0 | 2 | 4 | 8 | 20 | 24 | 21 | 23 | 20 |
| Technical/Paraprofessional | 2 | 4 | 5 | 3 | 1 | 3 | 5 | 1 | 1 | 2 |
| Skilled Crafts | 0 | 0 | 1 | 0 | 1 | 2 | 0 | 1 | 0 | 0 |
| Service Maintenance Workers | 4 | 2 | 5 | 3 | 5 | 5 | 3 | 6 | 6 | 5 |
| GRAND TOTAL (Faculty+Staff) | 22 | 30 | 57 | 53 | 85 | 154 | 176 | 166 | 178 | 145 |

*FTE data as of September 1st of each fiscal year.

**Faculty FTE data for 6/1/2014 does not include faculty on 9-month contracts.





FY15 Budget

SUMMARY NOTES - FY2015 VARIANCES REVENUE ANALYSIS EXPENDITURE ANALYSIS FY2015 PROPOSED BUDGET BY FUNDING SOURCE EXPENDITURE BUDGET BY FUNCTIONAL AREA FACULTY AND STAFF FTE ANALYSIS

UNT HEALTH SCIENCE CENTER SUMMARY

| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change | FY15 Variance Reference |
|--|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|-------------------------------|
| REVENUE | | | | | | | | |
| State Appropriations - General Revenue | \$72,194,783 | \$68,640,290 | \$63,674,794 | \$83,245,759 | \$84,576,147 | \$1,330,388 | 1.6% | |
| Tuition and Fees | \$16,538,694 | \$21,385,346 | \$23,424,121 | \$24,193,420 | \$26,677,154 | \$2,483,734 | 10.3% | 1 |
| Contracts and Grants | \$61,536,250 | \$66,583,653 | \$72,349,264 | \$62,700,665 | \$62,897,979 | \$197,314 | 0.3% | |
| Financial Aid Programs | \$448,683 | \$488,509 | \$499,586 | \$435,892 | \$460,435 | \$24,543 | 5.6% | |
| HEAF | \$8,771,265 | \$8,771,265 | \$8,771,265 | \$8,771,265 | \$8,771,265 | \$0 | 0.0% | |
| Gift Income | \$305,002 | \$207,867 | \$906,445 | \$443,068 | \$3,460,239 | \$3,017,171 | 681.0% | 2 |
| Net Sales and Services of Educational Activities | \$8,017,975 | \$2,428,553 | \$1,675,694 | \$1,803,003 | \$1,629,299 | (\$173,704) | (9.6%) | |
| Net Sales and Services of Medical Activities | \$55,123,833 | \$52,608,052 | \$50,317,832 | \$57,643,866 | \$61,003,501 | \$3,359,635 | 5.8% | |
| Net Auxiliary Enterprises | \$407,145 | \$443,260 | \$427,710 | \$376,184 | \$460,236 | \$84,052 | 22.3% | |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Investment/Interest Income | \$2,812,966 | \$2,875,060 | \$3,544,892 | \$4,523,941 | \$3,664,026 | (\$859,915) | (19.0%) | 3 |
| Other Operating Income | \$608,637 | \$540,936 | \$2,396,118 | \$10,919,929 | \$11,867,199 | \$947,270 | 8.7% | |
| Reserves | \$1,000,000 | \$8,300,229 | \$8,815,672 | \$1,418,715 | \$7,464,305 | \$6,045,590 | 426.1% | 4 |
| Transfers | (\$5,181,574) | (\$11,545,163) | (\$11,245,890) | (\$12,018,322) | (\$14,585,234) | (\$2,566,912) | 21.4% | |
| Total Revenue | \$222,583,659 | \$221,727,857 | \$225,557,503 | \$244,457,385 | \$258,346,551 | \$13,889,166 | 5.7% | |
| EXPENDITURES | | | | | | | | |
| Faculty Salaries | \$58,016,846 | \$57,895,864 | \$60,909,846 | \$64,258,231 | \$70,226,832 | \$5,968,601 | 9.3% | |
| Staff Salaries | \$48,566,004 | \$48,223,485 | \$50,121,193 | \$52,968,371 | \$58,229,090 | \$5,260,719 | 9.9% | |
| Wages | \$9,151,178 | \$11,693,946 | \$11,683,800 | \$13,710,281 | \$12,562,756 | (\$1,147,525) | (8.4%) | |
| Benefits | \$23,608,898 | \$23,937,659 | \$25,592,267 | \$27,416,784 | \$30,119,387 | \$2,702,603 | 9.9% | |
| Scholarships & Financial Aid (net of discounts) | \$2,327,043 | \$2,203,717 | \$2,956,990 | \$2,781,539 | \$4,068,718 | \$1,287,179 | 46.3% | 5 |
| Maintenance & Operations | \$49,682,043 | \$52,703,139 | \$54,467,817 | \$66,539,326 | \$65,609,392 | (\$929,934) | (1.4%) | |
| Utilities | \$2,874,152 | \$2,106,439 | \$2,222,046 | \$2,026,042 | \$2,196,562 | \$170,520 | 8.4% | |
| Capital Outlay | \$4,035,866 | \$5,242,024 | \$3,600,290 | \$5,362,698 | \$5,890,451 | \$527,753 | 9.8% | |
| Debt Service | \$7,288,078 | \$7,302,663 | \$9,394,587 | \$9,394,113 | \$9,443,363 | \$49,250 | 0.5% | |
| Total Expenditures | \$205,550,108 | \$211,308,936 | \$220,948,833 | \$244,457,385 | \$258,346,551 | \$13,889,166 | 5.7% | |
| Surplus (Deficit) | \$17,033,551 | \$10,418,921 | \$4,608,670 | \$0 | \$0 | \$0 | 0.0% | |
| FTE's - Faculty and Staff | | | | | | | | |
| Faculty | 339.75 | 418.35 | | | 434.48 | | | |
| Administrative and Professional | 326.09 | 355.00 | | | 508.61 | | | |
| Classified | 782.37 | 833.73 | | | 637.10 | | | |
| Other Total Approved Budgeted FTE's | 2.00 | 2.00 | | | 1.28 | | | |
| I Viai Approved Dudgeled FIL S | 1,430.21 | 1,009.08 | 1,595.70 | 1,/11.09 | 1,301.47 | | | |

UNT HEALTH NOTES - FY2015 VARIANCES

| Exp | planations of FY2015 Variance | es |
|-----|--|--|
| # | Item | Notes |
| 1- | Tuition and Fees | This variance is due to increased enrollment, which includes the newly-approved pharmacy program. |
| 2- | Gift Income | Gifts to the Foundaiton are expected to increase at HSC while the Foundation is awaiting its Letter of Determination, specifying it is a tax-exempt organization. This is a result of the recent, external audit which recommended HSC Foundation seek its own tax ID number and corresponding tax-exempt status. |
| 3- | Net Investment/Interest Income | The distributions from the Long Term Pool have been lower than was budgeted in FY 2014. As a result, HSC has had to reassess the FY 2015 distributions. |
| 4- | Reserves | As a result of the HSC's position in obtaining debt financing, the institution has gone through a Strategic Planning process and will repurpose current operating funds to renovate facilites needed to gain Pharmacy accreditation, support Research and expand clinical operations, to meet increasing system-wide costs, and to fund the institution's own strategic initiatives. |
| 5- | Scholarships & Financial Aid (net of discounts) | The distribution of student financial support is expected to increase due to new and continued growth of academic programs. |

UNT HEALTH SCIENCE CENTER REVENUE ANALYSIS

| Method of Financing | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|----------------------|----------------------|----------------------|----------------------|-------------------------------|----------------------------------|--------------|
| State Appropriations - General Revenue | | | | | | | |
| State Appropriations - Basic State Funding | \$67,564,129 | \$59,235,376 | \$53,886,456 | \$73,020,139 | \$73,116,490 | \$96,351 | 0.1% |
| State Appropriations - State Paid Benefits | \$9,588,242 | \$9,404,914 | \$9,788,338 | \$10,225,620 | \$11,459,657 | \$1,234,037 | 12.1% |
| State Appropriations - Reductions | <u>(\$4,957,588)</u> | <u>\$0</u> | | | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, State Appropriations - General Revenue | \$72,194,783 | \$68,640,290 | \$63,674,794 | \$83,245,759 | \$84,576,147 | \$1,330,388 | 1.6% |
| Tuition and Fees | | | | | | | |
| Tuition - Statutory | \$8,576,701 | \$9,548,860 | \$10,655,216 | \$10,349,752 | \$11,297,708 | \$947,956 | 9.2% |
| Tuition - Designated | \$5,643,812 | \$7,150,800 | \$8,586,004 | \$9,762,441 | \$10,314,379 | \$551,938 | 5.7% |
| Discounts and Allowances - Tuition | (\$1,164,240) | (\$1,405,321) | (\$1,855,318) | (\$2,162,193) | (\$2,396,058) | (\$233,865) | 10.8% |
| Fees | \$3,571,439 | \$6,205,610 | \$6,096,788 | \$6,348,860 | \$7,610,347 | \$1,261,487 | 19.9% |
| Discounts and Allowances - Fees | <u>(\$89,018)</u> | <u>(\$114,603)</u> | <u>(\$58,569)</u> | <u>(\$105,440)</u> | <u>(\$149,222)</u> | <u>(\$43,782)</u> | <u>41.5%</u> |
| Subtotal, Tuition and Fees | \$16,538,694 | \$21,385,346 | \$23,424,121 | \$24,193,420 | \$26,677,154 | \$2,483,734 | 10.3% |
| Contracts and Grants | | | | | | | |
| Federal | \$48,478,551 | \$47,222,331 | \$50,880,302 | \$44,191,992 | \$42,762,000 | (\$1,429,992) | (3.2%) |
| State | \$2,208,167 | \$2,727,461 | \$2,489,654 | \$3,451,365 | \$2,499,764 | (\$951,601) | (27.6%) |
| Private | <u>\$10,849,532</u> | <u>\$16,633,861</u> | <u>\$18,979,308</u> | <u>\$15,057,308</u> | <u>\$17,636,215</u> | <u>\$2,578,907</u> | <u>17.1%</u> |
| Subtotal, Contracts and Grants | \$61,536,250 | \$66,583,653 | \$72,349,264 | \$62,700,665 | \$62,897,979 | \$197,314 | 0.3% |
| Financial Aid Programs | \$448,683 | \$488,509 | \$499,586 | \$435,892 | \$460,435 | \$24,543 | 5.6% |
| HEAF | \$8,771,265 | \$8,771,265 | \$8,771,265 | \$8,771,265 | \$8,771,265 | \$0 | 0.0% |
| Gift Income | \$305,002 | \$207,867 | \$906,445 | \$443,068 | \$3,460,239 | \$3,017,171 | 681.0% |
| Net Sales and Services of Educational Activities | \$8,017,975 | \$2,428,553 | \$1,675,694 | \$1,803,003 | \$1,629,299 | (\$173,704) | (9.6%) |
| Net Sales and Services of Medical Activities | \$55,123,833 | \$52,608,052 | \$50,317,832 | \$57,643,866 | \$61,003,501 | \$3,359,635 | 5.8% |
| Net Auxiliary Enterprises | \$407,145 | \$443,260 | \$427,710 | \$376,184 | \$460,236 | \$84,052 | 22.3% |
| Net Inter-collegiate Athletics | | | | | \$0 | \$0 | |
| Net Investment/Interest Income | \$2,812,966 | \$2,875,060 | \$3,544,892 | \$4,523,941 | \$3,664,026 | (\$859,915) | (19.0%) |
| Other Operating Income | \$608,637 | \$540,936 | \$2,396,118 | \$10,919,929 | \$11,867,199 | \$947,270 | 8.7% |
| Reserves | \$1,000,000 | \$8,300,229 | \$8,815,672 | \$1,418,715 | \$7,464,305 | \$6,045,590 | 426.1% |
| Transfers | | | | | | | |
| Intrasystem Transfers In/Out | (\$1,508,155) | (\$5,393,171) | (\$7,743,848) | (\$7,938,722) | (\$7,963,234) | (\$24,512) | 0.3% |
| Transfer to Plant Funds for Capital Projects | <u>(\$3,673,419)</u> | <u>(\$6,151,992)</u> | <u>(\$3,502,042)</u> | <u>(\$4,079,600)</u> | <u>(\$6,622,000)</u> | <u>(\$2,542,400)</u> | <u>62.3%</u> |
| Subtotal, Transfers | (\$5,181,574) | (\$11,545,163) | (\$11,245,890) | (\$12,018,322) | (\$14,585,234) | (\$2,566,912) | 21.4% |
| Total Revenue | \$222,583,659 | \$221,727,857 | \$225,557,503 | \$244,457,385 | \$258,346,551 | \$13,889,166 | 5.7% |



| Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|
| Faculty Salaries | \$58,016,846 | \$57,895,864 | \$60,909,846 | \$64,258,231 | \$70,226,832 | \$5,968,601 | 9.3% |
| Staff Salaries | \$48,566,004 | \$48,223,485 | \$50,121,193 | \$52,968,371 | \$58,229,090 | \$5,260,719 | 9.9% |
| Wages | \$9,151,178 | \$11,693,946 | \$11,683,800 | \$13,710,281 | \$12,562,756 | (\$1,147,525) | (8.4%) |
| Benefits | \$23,608,898 | \$23,937,659 | \$25,592,267 | \$27,416,784 | \$30,119,387 | \$2,702,603 | 9.9% |
| Scholarships & Financial Aid (net of discounts) | \$2,327,043 | \$2,203,717 | \$2,956,990 | \$2,781,539 | \$4,068,718 | \$1,287,179 | 46.3% |
| Maintenance & Operations | \$49,682,043 | \$52,703,139 | \$54,467,817 | \$66,539,326 | \$65,609,392 | (\$929,934) | (1.4%) |
| Utilities | \$2,874,152 | \$2,106,439 | \$2,222,046 | \$2,026,042 | \$2,196,562 | \$170,520 | 8.4% |
| Capital Outlay | \$4,035,866 | \$5,242,024 | \$3,600,290 | \$5,362,698 | \$5,890,451 | \$527,753 | 9.8% |
| Debt Service | \$7,288,078 | \$7,302,663 | \$9,394,587 | \$9,394,113 | \$9,443,363 | \$49,250 | 0.5% |
| Total Expenditures | \$205,550,108 | \$211,308,936 | \$220,948,833 | \$244,457,385 | \$258,346,551 | \$13,889,166 | 5.7% |

UNT HEALTH SCIENCE CENTER

FY 2015 Proposed Budget by Funding Source

| | Educational and General | Designated | Auxiliary Enterprises | Restricted | Total |
|---|-------------------------|----------------------|-----------------------|---------------------|----------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$84,576,147 | | | | \$84,576,147 |
| Tuition and Fees | \$9,716,029 | \$16,961,125 | | | \$26,677,154 |
| Contracts and Grants | \$1,097,064 | \$30,625,100 | | \$31,175,815 | \$62,897,979 |
| Financial Aid Programs | | | | \$460,435 | \$460,435 |
| HEAF | \$8,771,265 | | | | \$8,771,265 |
| Gift Income | | | | \$3,460,239 | \$3,460,239 |
| Net Sales and Services of Educational Activities | | \$1,629,299 | | | \$1,629,299 |
| Net Sales and Services of Medical Activities | | \$61,003,501 | | | \$61,003,501 |
| Net Auxiliary Enterprises | | | \$460,236 | | \$460,236 |
| Net Inter-collegiate Athletics | | | \$0 | | \$0 |
| Net Investment/Interest Income | | \$3,664,026 | | | \$3,664,026 |
| Other Operating Income | | \$11,867,199 | | | \$11,867,199 |
| Reserves | | \$7,464,305 | | | \$7,464,305 |
| Total Revenue | <u>\$104,160,505</u> | <u>\$133,214,555</u> | <u>\$460,236</u> | <u>\$35,096,489</u> | <u>\$272,931,785</u> |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | (\$2,700,000) | (\$5,263,234) | | | (\$7,963,234) |
| Interfund Transfers In/(Out) | | | | | \$0 |
| Transfer to Plant Funds for Capital Projects | <u>(\$1,097,020)</u> | <u>(\$5,524,980)</u> | | | <u>(\$6,622,000)</u> |
| Total Tranfers | (\$3,797,020) | (\$10,788,214) | \$0 | \$0 | (\$14,585,234) |
| Total Funding All Sources | <u>\$100,363,485</u> | <u>\$122,426,341</u> | <u>\$460,236</u> | <u>\$35,096,489</u> | <u>\$258,346,551</u> |
| Expenses | | | | | |
| Faculty Salaries | \$28,094,694 | \$37,335,461 | | \$4,796,677 | \$70,226,832 |
| Staff Salaries | \$29,808,096 | \$20,436,665 | \$167,982 | \$7,816,347 | \$58,229,090 |
| Wages | \$3,379,025 | \$7,464,843 | \$49,966 | \$1,668,922 | \$12,562,756 |
| Benefits | \$12,909,194 | \$13,896,509 | \$60,428 | \$3,253,256 | \$30,119,387 |
| Scholarships and Financial Aid (net of discounts) | \$516,029 | \$2,225,322 | | \$1,327,367 | \$4,068,718 |
| Maintenance and Operations | \$12,058,480 | \$37,478,270 | \$181,860 | \$15,890,782 | \$65,609,392 |
| Utilities | | \$2,196,562 | | | \$2,196,562 |
| Capital Outlay | \$4,154,604 | \$1,392,709 | | \$343,138 | \$5,890,451 |
| Debt Service | <u>\$9,443,363</u> | | | | \$9,443,363 |
| Total Expenses | <u>\$100,363,485</u> | <u>\$122,426,341</u> | <u>\$460,236</u> | <u>\$35,096,489</u> | <u>\$258,346,551</u> |
| Estimated Surplus/(Deficit) | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

UNT HEALTH SCIENCE CENTER Expenditure Budget by Functional Area

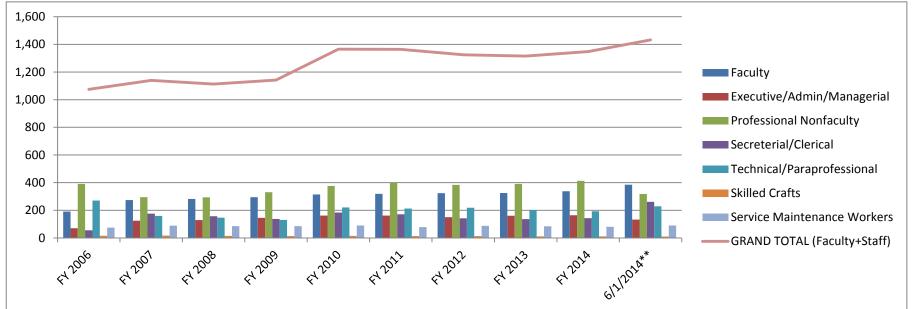
| Operating Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY2015 Proposed Budget | % of Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|------------------------------|-------------|----------------------------------|----------|
| Texas College of Osteopathic Medicine | \$22,556,726 | \$25,008,552 | \$25,897,744 | \$31,860,278 | \$29,412,410 | 11.4% | (\$2,447,868) | (7.7%) |
| Graduate School of Biomedical Sciences | \$32,250,708 | \$33,471,914 | \$31,946,184 | \$34,251,921 | \$33,825,728 | 13.1% | (\$426,193) | (1.2%) |
| School of Public Health | \$6,805,704 | \$7,982,119 | \$10,752,456 | \$10,973,274 | \$13,222,910 | 5.1% | \$2,249,636 | 20.5% |
| School of Health Professions | \$2,190,628 | \$3,100,788 | \$3,076,416 | \$3,344,222 | \$3,592,852 | 1.4% | \$248,630 | 7.4% |
| College of Pharmacy | \$0 | \$673,629 | \$2,638,471 | \$6,791,750 | \$7,642,558 | 3.0% | \$850,808 | 12.5% |
| EVP Academic Affairs & Provost | \$20,224,225 | \$22,842,303 | \$21,728,581 | \$22,721,846 | \$15,055,318 | 5.8% | (\$7,666,528) | (33.7%) |
| Chief Operating Officer | \$20,224,225 | \$0 | \$0 | \$0 | \$2,759,893 | 1.1% | \$2,759,893 | |
| VP for Administration | \$2,946,399 | \$2,733,214 | \$1,875,451 | \$2,026,209 | \$3,954,258 | 1.5% | \$1,928,049 | 95.2% |
| VP for Finance, CFO | \$5,959,415 | \$2,570,041 | \$2,602,121 | \$2,784,613 | \$2,523,710 | 1.0% | (\$260,903) | (9.4%) |
| VP for Operations | \$5,206,030 | \$5,694,976 | \$6,879,555 | \$6,527,404 | \$6,912,603 | 2.7% | \$385,199 | 5.9% |
| EVP for Clinical Affairs, CEO UNT Health | \$78,115,615 | \$77,847,958 | \$78,817,211 | \$82,693,229 | \$90,933,542 | 35.2% | \$8,240,313 | 10.0% |
| VP for Research & Biotechnology | \$2,374,458 | \$2,801,502 | \$2,998,748 | \$3,321,645 | \$3,614,140 | 1.4% | \$292,495 | 8.8% |
| SVP for Community Engagement | \$3,054,617 | \$2,726,754 | \$3,296,485 | \$3,774,612 | \$7,534,067 | 2.9% | \$3,759,455 | 99.6% |
| VP for Strategy & Measurement | \$811,366 | \$801,306 | \$852,676 | \$855,456 | \$962,903 | 0.4% | \$107,447 | 12.6% |
| Financial Planning & Budget | \$22,424,661 | \$22,273,083 | \$26,045,761 | \$31,632,685 | \$36,085,209 | 14.0% | \$4,452,524 | 14.1% |
| UNTS Shared Services/AVC Government Relations | \$629,556 | \$780,797 | \$1,540,975 | \$898,241 | \$314,449 | 0.1% | (\$583,792) | (65.0%) |
| Total | \$225,774,333 | \$211,308,936 | \$220,948,833 | \$244,457,385 | \$258,346,551 | 100.0% | \$13,889,166 | 5.7% |

UNT HEALTH SCIENCE CENTER Faculty and Staff FTE Analysis (Actuals)

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | 6/1/2014** |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|------------|
| Faculty | 192 | 274 | 282 | 295 | 315 | 320 | 325 | 325 | 338 | 386 |
| Executive/Admin/Managerial | 71 | 125 | 130 | 146 | 163 | 163 | 151 | 161 | 165 | 133 |
| Professional Nonfaculty | 391 | 295 | 294 | 331 | 376 | 402 | 385 | 392 | 413 | 319 |
| Secreterial/Clerical | 56 | 177 | 158 | 138 | 184 | 172 | 143 | 137 | 144 | 262 |
| Technical/Paraprofessional | 271 | 160 | 147 | 131 | 221 | 214 | 219 | 203 | 193 | 230 |
| Skilled Crafts | 17 | 18 | 16 | 14 | 15 | 14 | 14 | 12 | 12 | 11 |
| Service Maintenance Workers | 76 | 90 | 86 | 86 | 91 | 80 | 88 | 85 | 82 | 91 |
| GRAND TOTAL (Faculty+Staff) | 1,074 | 1,139 | 1,113 | 1,142 | 1,365 | 1,363 | 1,324 | 1,315 | 1,348 | 1,432 |

*FTE data as of September 1st of each fiscal year.

**Faculty FTE data for 6/1/2014 does not include faculty on 9-month contracts.





FY15 Budget

SYSTEM SUMMARY COMPARISON - CENTRAL SERVICES & SHARED SERVICES SUMMARY NOTES - FY2015 VARIANCES REVENUE ANALYSIS EXPENDITURE ANALYSIS FY2015 PROPOSED BUDGET BY FUNDING SOURCE EXPENDITURE BUDGET BY FUNCTIONAL AREA FACULTY AND STAFF FTE ANALYSIS

UNT SYSTEM COMPARISON OF FY 2014 AND 2015 BUDGET

| | U | NT System Ce | entral Services | | U | NT System S | hared Services | | UNT | System Adm | inistration Tot | al |
|--|-------------------|-------------------------------|----------------------------------|----------|-------------------|-------------------------------|----------------------------------|----------|-------------------|-------------------------------|----------------------------------|----------|
| | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
| REVENUE | | | | | | | | | | | | |
| State Appropriations - General Revenue | \$4,910,328 | \$5,490,961 | \$580,633 | 11.8% | \$3,598,939 | \$3,706,907 | \$107,968 | 3.0% | \$8,509,267 | \$9,197,868 | \$688,601 | 8.1% |
| Tuition and Fees | \$0 | \$1,664,245 | \$1,664,245 | | \$0 | \$0 | \$0 | | \$0 | \$1,664,245 | \$1,664,245 | |
| Contracts and Grants | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Financial Aid Programs | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| HEAF | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Gift Income | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Net Sales and Services of Educational Activities | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Net Auxiliary Enterprises | \$2,119,952 | \$2,405,074 | \$285,122 | 13.4% | \$0 | \$0 | \$0 | | \$2,119,952 | \$2,405,074 | \$285,122 | 13.4% |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Net Investment/Interest Income | \$250,000 | \$250,000 | \$0 | 0.0% | \$0 | \$0 | \$0 | | \$250,000 | \$250,000 | \$0 | 0.0% |
| Other Operating Income | \$2,435,309 | \$1,852,350 | (\$582,959) | (23.9%) | \$0 | \$0 | \$0 | | \$2,435,309 | \$1,852,350 | (\$582 <i>,</i> 959) | (23.9%) |
| Reserve Draw | \$1,956,724 | \$2,951,924 | \$995,200 | 50.9% | \$459,057 | \$0 | (\$459,057) | (100.0%) | \$2,415,781 | \$2,951,924 | \$536,143 | 22.2% |
| Transfers | \$6,698,798 | \$9,406,873 | \$2,708,075 | 40.4% | \$34,472,320 | \$33,288,169 | (\$1,184,151) | (3.4%) | \$41,171,118 | \$42,695,042 | \$1,523,924 | 3.7% |
| Total Revenue | \$18,371,111 | \$24,021,426 | \$5,650,315 | 30.8% | \$38,530,316 | \$36,995,076 | (\$1,535,240) | (4.0%) | \$56,901,427 | \$61,016,502 | \$4,115,075 | 7.2% |
| EXPENDITURES | | | | | | | | | | | | |
| Faculty Salaries | \$82,500 | \$757,833 | \$675,333 | 818.6% | \$0 | \$0 | \$0 | | \$82,500 | \$757,833 | \$675,333 | 818.6% |
| Staff Salaries | \$8,422,666 | \$10,226,379 | \$1,803,713 | 21.4% | \$20,658,258 | \$22,115,367 | \$1,457,108 | 7.1% | \$29,080,925 | \$32,341,746 | \$3,260,821 | 11.2% |
| Wages | \$134,193 | \$234,843 | \$100,650 | 75.0% | \$883,012 | \$831,460 | (\$51,552) | (5.8%) | \$1,017,205 | \$1,066,303 | \$49,098 | 4.8% |
| Benefits | \$2,046,865 | \$2,137,291 | \$90,426 | 4.4% | \$5,838,553 | \$6,136,677 | \$298,124 | 5.1% | \$7,885,418 | \$8,273,968 | \$388,550 | 4.9% |
| Scholarships & Financial Aid (net of discounts) | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Maintenance & Operations | \$4,457,136 | \$8,111,307 | \$3,654,171 | 82.0% | \$11,034,145 | \$6,182,999 | (\$4,851,147) | (44.0%) | \$15,491,281 | \$14,294,306 | (\$1,196,975) | (7.7%) |
| Travel | \$0 | \$192,847 | \$192,847 | | \$0 | \$70,000 | \$70,000 | | \$0 | \$262,847 | \$262,847 | |
| Utilities | \$255,000 | \$282,158 | \$27,158 | 10.7% | \$5,600 | \$43,532 | \$37,932 | 677.4% | \$260,600 | \$325,691 | \$65,091 | 25.0% |
| Capital Outlay | \$600,000 | \$450,000 | (\$150,000) | (25.0%) | \$0 | \$0 | \$0 | | \$600,000 | \$450,000 | (\$150,000) | (25.0%) |
| Debt Service | \$2,219,738 | \$1,711,338 | (\$508,400) | (22.9%) | \$0 | \$0 | \$0 | | \$2,219,738 | \$1,711,338 | (\$508,400) | (22.9%) |
| Total Expenditures | \$18,218,098 | \$24,103,996 | \$5,885,898 | 32.3% | \$38,419,569 | \$35,380,035 | (\$3,039,534) | (7.9%) | \$56,637,667 | \$59,484,031 | \$2,846,364 | 5.0% |
| Surplus (Deficit) | \$153,013 | (\$82,570) | (\$235,583) | (154.0%) | \$110,747 | \$1,615,041 | \$1,504,294 | 1358.3% | \$263,760 | \$1,532,471 | \$1,268,711 | 481.0% |

UNT SYSTEM

| | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change | FY15 Variance Reference |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|-------------------------------|
| REVENUE | | | | | | | | |
| State Appropriations - General Revenue | \$3,165,276 | \$6,003,702 | \$7,676,165 | \$8,509,267 | \$9,197,868 | \$688,601 | 8.1% | |
| Tuition and Fees | \$301,705 | \$0 | \$0 | \$0 | \$1,664,245 | \$1,664,245 | | |
| Contracts and Grants | \$3,360,791 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| HEAF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Gift Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Sales and Services of Educational Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Auxiliary Enterprises | \$1,889,182 | \$2,132,812 | \$2,161,220 | \$2,119,952 | \$2,405,074 | \$285,122 | 13.4% | 1 |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Net Investment/Interest Income | \$4,277 | \$86,426 | \$384,939 | \$250,000 | \$250,000 | \$0 | 0.0% | |
| Other Operating Income | \$6,420,961 | \$852,791 | \$1,699,368 | \$2,435,309 | \$1,852,350 | (\$582,959) | (23.9%) | 2 |
| Reserve Draw | \$0 | \$0 | \$657,026 | \$2,415,781 | \$2,951,924 | \$536,143 | 22.2% | 3 |
| Transfers | \$4,178,590 | \$27,042,152 | \$35,580,678 | \$41,171,118 | \$42,695,042 | \$1,523,924 | 3.7% | |
| Total Revenue | \$19,320,782 | \$36,117,883 | \$48,159,396 | \$56,901,427 | \$61,016,502 | \$4,115,075 | 7.2% | |
| EXPENDITURES | | | | | | | | |
| Faculty Salaries | \$0 | \$0 | \$0 | \$82,500 | \$757,833 | \$675,333 | 818.6% | 4 |
| Staff Salaries | \$6,581,634 | \$21,062,552 | \$24,171,803 | \$29,080,925 | \$32,341,746 | \$3,260,821 | 11.2% | 5 |
| Wages | \$161,584 | \$967,047 | \$1,171,187 | \$1,017,205 | \$1,066,303 | \$49,098 | 4.8% | |
| Benefits | \$1,383,518 | \$4,661,160 | \$5,985,620 | \$7,885,418 | \$8,273,968 | \$388,550 | 4.9% | |
| Scholarships & Financial Aid (net of discounts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | |
| Maintenance & Operations | \$3,771,647 | \$3,922,498 | \$12,717,578 | \$15,491,281 | \$14,294,306 | (\$1,196,975) | (7.7%) | |
| Travel | | \$0 | \$0 | \$0 | \$262,847 | \$262,847 | | |
| Utilities | \$246,728 | \$212,228 | \$264,270 | \$260,600 | \$325,691 | \$65,091 | 25.0% | |
| Capital Outlay | \$0 | \$0 | \$0 | \$600,000 | \$450,000 | (\$150,000) | (25.0%) | 6 |
| Debt Service | \$1,101,338 | \$1,102,738 | \$1,103,538 | \$2,219,738 | \$1,711,338 | (\$508,400) | (22.9%) | 7 |
| Total Expenditures | \$13,246,449 | \$31,928,223 | \$45,413,996 | \$56,637,667 | \$59,484,031 | \$2,846,364 | 5.0% | |
| Surplus (Deficit) | \$6,074,333 | \$4,189,660 | \$2,745,400 | \$263,760 | \$1,532,471 | \$1,268,711 | 481.0% | |
| FTE's - Faculty and Staff | | | | | | | | |
| Faculty Administrative and Professional Classified Other | 17.00 51.00 | 31.00 181.60 | | | 8.00 69.00 397.25 | | | |
| Total Approved FTE's | 68.00 | 212.60 |) 441.23 | 451.90 | 474.25 | | | |

UNT | SYSTEM NOTES - FY2015 VARIANCES

| Explanations of FY2015 Variances | |
|----------------------------------|---|
| # Item | Notes |
| 1 Net Auxiliary Enterprises | Rental income for 1900 Elm Lofts is expected to increase on newly signed Lease Agreements as well as Oven & Cellar Restaurant due to start paying rent. |
| 2 Other Operating Income | Construction Management Fees are reduced for FY15 due to lower construction planning activity. |
| 3 Reserve Draw | Reserve draws are increasing to fund operations for Law School and Facilities, as well as debt service for the System Building. |
| 4 Faculty Salaries | Faculty salaries are increasing over FY14 due to the opening of the Law School. Faculty salaries may increase for the next couple of budget cycles due to the need for added full-time and part- time/adjunct faculty as the student body reaches full capacity in FY17. |
| 5 Staff Salaries | Majority of the increased staff salary expense is associated with the opening of the Law School. Staff salaries have also increased over FY14 due to various executive hirings, as well as promotions/increases in various departments. Additional FTE are expected to staff the new Controller department but should reflect close to a net zero with employees transferred from the campuses. |
| 6 Capital Outlay | Capital Outlay is expected to decrease as a result of lower than originally anticipated Law School Library acquisition costs. |
| 7 Debt Service | Debt Service was budgeted in FY14 with the assumption that we would be in long-term bonds for both the System Building and 1900 Elm Lofts acquisition as well as the System Building construction. For FY15, the budget includes six months of Commercial Paper interest and the assumption that long-term bonds will be issued in March 2015. |

UNT SYSTEM

| Method of Financing | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|
| State Appropriations - General Revenue | | | | | | | |
| State Appropriations - Basic State Funding | \$2,019,209 | \$3,366,113 | \$3,366,113 | \$3,366,113 | \$3,366,113 | \$0 | 0.0% |
| State Appropriations - State Paid Benefits | \$1,204,199 | \$2,637,589 | \$4,310,052 | \$5,143,154 | \$5,831,755 | \$688,601 | 13.4% |
| State Appropriations - Reductions | <u>(\$58,132)</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | - |
| Subtotal, State Appropriations - General Revenue | \$3,165,276 | \$6,003,702 | \$7,676,165 | \$8,509,267 | \$9,197,868 | \$688,601 | 8.1% |
| Tuition and Fees | | | | | | | |
| Tuition - Statutory | \$0 | \$0 | \$0 | \$0 | \$352,600 | \$352,600 | |
| Tuition - Designated | \$0 | \$0 | \$0 | \$0 | \$1,268,245 | \$1,268,245 | |
| Discounts and Allowances - Tuition | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Fees | \$301,705 | \$0 | \$0 | \$0 | \$43,400 | \$43,400 | |
| Discounts and Allowances - Fees | | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, Tuition and Fees | \$301,705 | \$0 | \$0 | \$0 | \$1,664,245 | \$1,664,245 | |
| Contracts and Grants | | | | | | | |
| Federal | \$3,418,992 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| State | (\$58,202) | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Private | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | _ |
| Subtotal, Contracts and Grants | \$3,360,791 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Financial Aid Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| HEAF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Gift Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Sales and Services of Educational Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Sales and Services of Medical Activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Auxiliary Enterprises | \$1,889,182 | \$2,132,812 | \$2,161,220 | \$2,119,952 | \$2,405,074 | \$285,122 | 13.4% |
| Net Inter-collegiate Athletics | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Net Investment/Interest Income | \$4,277 | \$86,426 | \$384,939 | \$250,000 | \$250,000 | \$0 | 0.0% |
| Other Operating Income | \$6,420,961 | \$852,791 | \$1,699,368 | \$2,435,309 | \$1,852,350 | (\$582,959) | (23.9%) |
| Reserve Draw | \$0 | \$0 | \$657,026 | \$2,415,781 | \$2,951,924 | \$536,143 | 22.2% |
| Transfers | | | | | | | |
| Intrasystem Transfers In/(Out) | \$4,178,626 | \$27,042,152 | \$36,925,227 | \$41,171,118 | \$42,695,042 | \$1,523,924 | 3.7% |
| Transfer to Plant Funds for Capital Projects | (\$36) | | (\$1,344,549) | \$0 | \$0 | \$0 | |
| Subtotal, Transfers | \$4,178,590 | \$27,042,152 | \$35,580,678 | \$41,171,118 | \$42,695,042 | \$1,523,924 | 3.7% |
| Total Revenue | \$19,320,782 | \$36,117,883 | \$48,159,396 | \$56,901,427 | \$61,016,502 | \$4,115,075 | 7.2% |

UNT SYSTEM

| Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|---|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------------|----------|
| Faculty Salaries | \$0 | \$0 | \$0 | \$82,500 | 757,833 | \$675,333 | 818.6% |
| Staff Salaries | \$6,581,634 | \$21,062,552 | \$24,171,803 | \$29,080,925 | 32,341,746 | \$3,260,821 | 11.2% |
| Wages | \$161,584 | \$967,047 | \$1,171,187 | \$1,017,205 | 1,066,303 | \$49,098 | 4.8% |
| Benefits | \$1,383,518 | \$4,661,160 | \$5,985,620 | \$7,885,418 | 8,273,968 | \$388,550 | 4.9% |
| Scholarships & Financial Aid (net of discounts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| Maintenance & Operations | \$3,771,647 | \$3,922,498 | \$12,717,578 | \$15,491,281 | 14,294,306 | (\$1,196,975) | (7.7%) |
| Travel | | \$0 | \$0 | \$0 | 262,847 | \$262,847 | |
| Utilities | \$246,728 | \$212,228 | \$264,270 | \$260,600 | 325,691 | \$65,091 | 25.0% |
| Capital Outlay | \$0 | \$0 | \$0 | \$600,000 | 450,000 | (\$150,000) | (25.0%) |
| Debt Service | \$1,101,338 | \$1,102,738 | \$1,103,538 | \$2,219,738 | 1,711,338 | (\$508,400) | (22.9%) |
| Total Expenditures | \$13,246,449 | \$31,928,223 | \$45,413,996 | \$56,637,667 | 59,484,031 | \$2,846,364 | 5.0% |

UNT | SYSTEM[®] FY 2015 Proposed Budget by Funding Source

| | Educational and General | Designated | Auxiliary Enterprises | Restricted | Total |
|---|-------------------------|---------------------|-----------------------|------------|---------------------|
| Revenues - Estimated Income | | | | | |
| State Appropriations - General Revenue | \$9,197,868 | | | | \$9,197,868 |
| Tuition and Fees | | \$1,664,245 | | | \$1,664,245 |
| Contracts and Grants | | | | | \$0 |
| Financial Aid Program | | | | | \$0 |
| HEAF | | | | | \$0 |
| Gift Income | | | | | \$0 |
| Net Sales and Services of Educational Activities | | | | | \$0 |
| Net Sales and Services of Medical Activities | | | | | \$0 |
| Net Auxiliary Enterprises | | | \$2,405,074 | | \$2,405,074 |
| Net Inter-collegiate Athletics | | | | | \$0 |
| Net Investment/Interest Income | | \$250,000 | | | \$250,000 |
| Other Operating Income | | \$1,852,350 | | | \$1,852,350 |
| Reserve Draw | | <u>\$2,951,924</u> | | | <u>\$2,951,924</u> |
| Total Revenue | <u>\$9,197,868</u> | <u>\$6,718,519</u> | <u>\$2,405,074</u> | <u>\$0</u> | <u>\$18,321,460</u> |
| Transfers | | | | | |
| Intrasystem Transfers In/(Out) | \$18,932,554 | \$23,762,488 | | | \$42,695,042 |
| Interfund Transfers In/(Out) | | (\$2,063,990) | \$2,063,990 | | \$0 |
| Transfer to Plant Funds for Capital Projects | | | | | <u>\$0</u> |
| Total Tranfers | \$18,932,554 | \$21,698,498 | \$2,063,990 | \$0 | \$42,695,042 |
| Total Funding Available | <u>\$28,130,421</u> | <u>\$28,417,017</u> | <u>\$4,469,064</u> | <u>\$0</u> | <u>\$61,016,502</u> |
| Expenses | | | | | |
| Faculty Salaries | 757,833.30 | | | | \$757,833 |
| Staff Salaries | 21,394,254.50 | \$10,850,604 | \$96,888 | | \$32,341,746 |
| Wages | \$453,920 | \$610,703 | \$1,680 | | \$1,066,303 |
| Benefits | \$5,524,413 | \$2,749,555 | | | \$8,273,968 |
| Scholarships and Financial Aid (net of discounts) | | | | | \$0 |
| Maintenance and Operations | | \$11,917,306 | \$2,377,000 | | \$14,294,306 |
| Travel | | \$262,847 | | | \$262,847 |
| Utilities | | \$43,532 | \$282,158 | | \$325,691 |
| Capital Outlay | | \$450,000 | | | \$450,000 |
| Debt Service | | | \$ <u>1</u> ,711,338 | | \$1,711,338 |
| Total Expenses | <u>\$28,130,421</u> | <u>\$26,884,546</u> | <u>\$4,469,064</u> | <u>\$0</u> | <u>\$59,484,031</u> |
| Estimated Surplus/(Deficit) | <u>\$0</u> | <u>\$1,532,470</u> | <u>\$0</u> | <u>\$0</u> | <u>\$1,532,471</u> |

UNT | SYSTEM[®]

Expenditure Budget by Functional Area

| Operating Expenditures | FY 2011 Actual | FY 2012 Actual | FY 2013 Actual | FY 2014 Budget | FY 2015 Proposed Budget | % of Budget | \$ Change (FY15 Bud-FY14 Bud) | % Change |
|--|--------------------|-------------------|-------------------|-------------------|-------------------------------|-------------|----------------------------------|----------|
| Board of Regents | \$185,402 | \$120,512 | \$127,854 | \$138,600 | \$140,522 | 0.2% | \$1,922 | 1.4% |
| Chancellor | \$1,369,943 | \$1,195,728 | \$1,443,087 | \$1,536,529 | \$1,522,066 | 2.6% | (\$14,463) | (0.9%) |
| Vice Chancellor for Administration/Chief of Staff | \$0 | \$0 | \$306,013 | \$449,532 | \$0 | 0.0% | (\$449,532) | (100.0%) |
| Vice Chancellor for Academic Affairs | \$486,580 | \$492,114 | \$349,008 | \$351,386 | \$354,009 | 0.6% | \$2,623 | 0.7% |
| Vice Chancellor and General Counsel | \$1,383,498 | \$1,697,923 | \$1,880,701 | \$1,575,722 | \$1,768,114 | 3.0% | \$192,392 | 12.2% |
| Vice Chancellor for Governmental Relations | \$622,006 | \$626,155 | \$662,857 | \$735,928 | \$773,469 | 1.3% | \$37,541 | 5.1% |
| Vice Chancellor for Finance | \$540,357 | \$492,279 | \$394,179 | \$577,691 | \$1,629,627 | 2.7% | \$1,051,936 | 182.1% |
| Vice Chancellor for Facilities Planning & Construction | \$1,698,156 | \$1,762,550 | \$1,574,130 | \$2,282,296 | \$2,300,595 | 3.9% | \$18,299 | 0.8% |
| Vice Chancellor for Strategic Partnerships | | \$234,025 | \$0 | \$0 | | 0.0% | \$0 | |
| Internal Audit | \$1,189,940 | \$1,128,058 | \$1,088,773 | \$1,312,429 | \$2,566,546 | 4.3% | \$1,254,117 | 95.6% |
| UNTD College of Law | \$3,682 | \$7,011 | \$413,248 | \$2,326,964 | \$4,136,772 | 7.0% | \$1,809,808 | 77.8% |
| UNT System Operations | \$108,652 | \$90,591 | \$37,780 | \$99,521 | \$99,521 | 0.2% | \$0 | 0.0% |
| Building Operations - 1901 Main St. | \$373,710 | \$400,936 | \$490,829 | \$855,190 | \$1,007,921 | 1.7% | \$152,731 | 17.9% |
| Building Operations - Majestic Lofts | \$1,141,867 | \$1,342,924 | \$1,326,624 | \$1,350,000 | \$1,785,000 | 3.0% | \$435,000 | 32.2% |
| Capital/1901 Main St. Acquisition (Debt Service) | \$1,101,338 | \$1,102,738 | \$1,103,538 | \$1,103,738 | \$1,103,338 | 1.9% | (\$400) | (0.0%) |
| Capital/1901 Main St. Construction (Debt Service) | \$0 | \$0 | \$0 | \$1,116,000 | \$608,000 | 1.0% | (\$508,000) | (45.5%) |
| Benefits Expense - Non-State | \$279,737 | \$2,173,532 | \$369,065 | \$178,939 | \$165,987 | 0.3% | (\$12,952) | (7.2%) |
| Benefits Expense - State Paid | \$1,204,199 | \$2,637,589 | \$4,310,052 | \$5,143,154 | \$5,524,413 | 9.3% | \$381,259 | 7.4% |
| Reserve for Compensation Adjustment | \$0 | | \$0 | \$152,105 | \$178,099 | 0.3% | \$25,994 | 17.1% |
| Information Technology Shared Services | \$0 | \$9,211,295 | \$20,750,457 | \$24,674,680 | \$20,510,405 | 34.5% | (\$4,164,275) | (16.9%) |
| Business Service Center Shared Services | \$116,997 | \$6,866,384 | \$5,957,049 | \$5,963,680 | \$6,548,583 | 11.0% | \$584,903 | 9.8% |
| Human Resources Shared Services | \$0 | \$345,877 | \$2,592,675 | \$4,182,270 | \$5,261,044 | 8.8% | \$1,078,774 | 25.8% |
| Strategic Initiatives | \$0 | \$0 | \$0 | \$531,313 | \$0 | 0.0% | (\$531,313) | (100.0%) |
| Financial Transformation Project | | | | | \$1,500,000 | 2.5% | \$1,500,000 | |
| UNTD and HSC Presidential Search | \$0 | \$0 | \$236,077 | \$0 | \$0 | 0.0% | \$0 | |
| Universities Center Dallas/Federation | <u>\$1,110,106</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | 0.0% | \$0 | |
| Total | \$13,246,449 | \$31,928,223 | \$45,413,996 | \$56,637,667 | \$59,484,031 | 100.0% | \$2,846,364 | 5.0% |

UNT | SYSTEM[®] Faculty and Staff FTE Analysis (Actuals)

Central and Shared Services

| | FY 2006 | FY 2007 | FY 2008 | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | 6/1/2014** |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|------------|
| Faculty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Executive/Admin/Managerial | 15 | 16 | 16 | 15 | 19 | 22 | 41 | 60 | 37 | 47 |
| Professional Nonfaculty | 16 | 26 | 26 | 30 | 31 | 33 | 76 | 200 | 237 | 242 |
| Secreterial/Clerical | 5 | 9 | 9 | 14 | 17 | 21 | 54 | 77 | 34 | 39 |
| Technical/Paraprofessional | 1 | 2 | 2 | 2 | 1 | 1 | 1 | 29 | 59 | 59 |
| Skilled Crafts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Service Maintenance Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GRAND TOTAL (Faculty+Staff) | 37 | 53 | 53 | 61 | 68 | 77 | 172 | 366 | 367 | 390 |

*FTE data as of September 1st of each fiscal year.

**Faculty FTE data for 6/1/2014 does not include faculty on 9-month contracts.

