



# University of North Texas System

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## Board of Regents

### Schedule of Events for Finance Committee Meeting

**July 25, 2025**

University of North Texas System  
Lee F. Jackson Building, Room 712 a/b  
1901 Main Street  
Dallas, Texas

The University of North Texas System Board of Regents will meet on Friday, July 25, 2025, from 8:00 am until approximately 12:00 pm. Agenda items are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of the discussions and the reports of previous items. Please note that the estimated times given in the posting are only approximate and may be adjusted as required with no prior notice.

Any members of the Board may attend committee meetings. Because some Board members who are not committee members may attend committee meetings and thereby create a quorum of the full Board, committee meetings are also being posted as meetings of the full Board.

This meeting will take place at the University of North Texas System Lee F. Jackson Building. Please contact the Office of the Board Secretary with any questions at 214.752.5533.

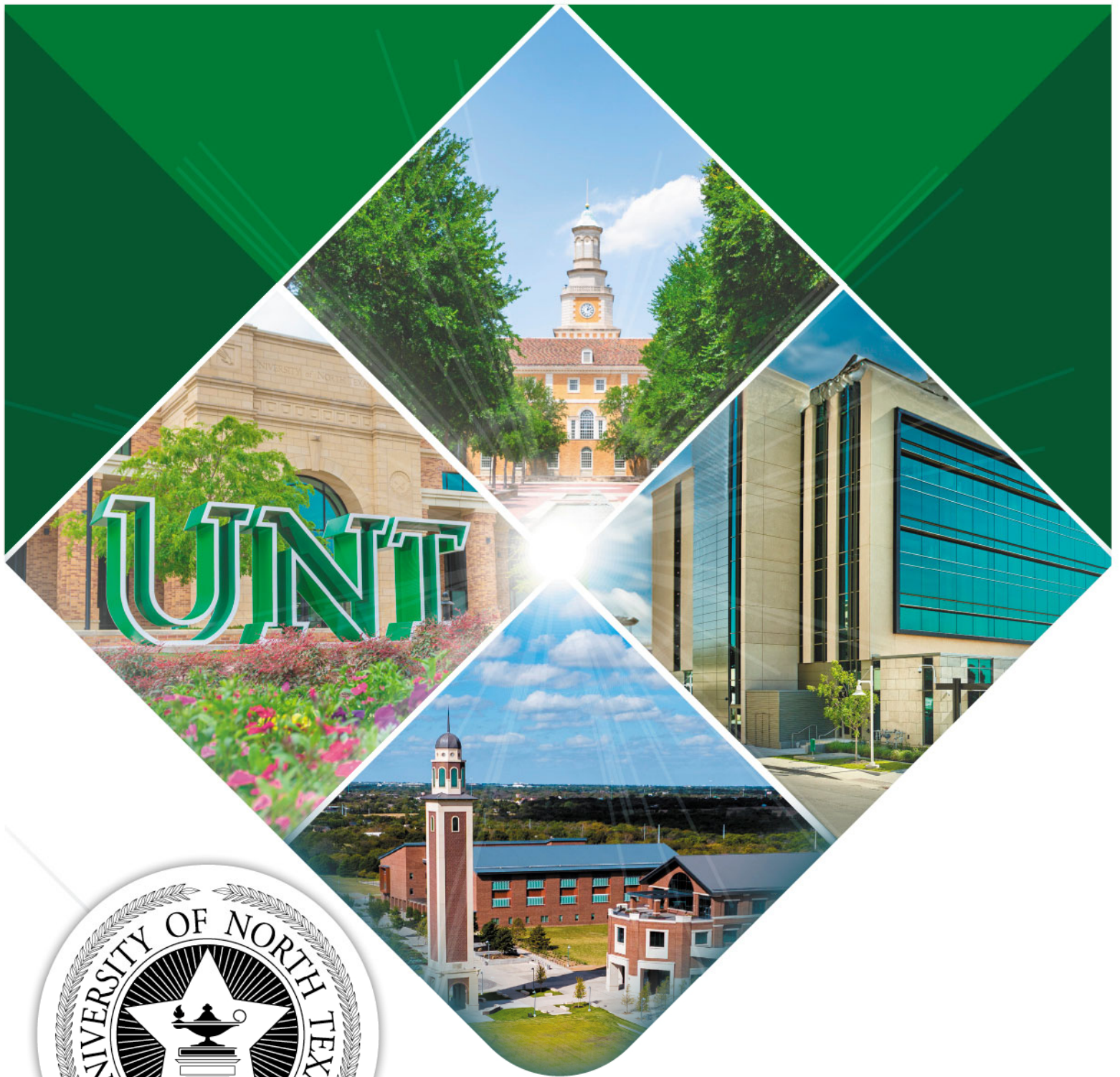
**8:00 am      CONVENE FINANCE COMMITTEE**

#### **Briefings:**

#### *FY 26 Institutional and System Administration Operating Budgets*

- Clayton Gibson, UNT Chief Financial Officer
- Kemptor Louis, UNTHSC Chief Financial Officer
- April Barnes, UNT Dallas Chief Financial Officer
- Donna Asher, UNT System Vice Chancellor for People & Culture

**12:00 pm      ADJOURNMENT**



# 2026

## **CONSOLIDATED OPERATING BUDGET**

# 2026 Consolidated Operating Budget

## **The University of North Texas System**

At the University of North Texas System, we embrace the future. Energized by possibilities, we collaborate across institutions, disciplines, and industries – creatively implementing innovative solutions that elevate the North Texas region and the entire state of Texas.

As Dallas-Fort Worth’s regional leader in higher education, the UNT System is setting a new standard for North Texas and beyond – creating opportunities and meeting workforce needs through industry-aligned degree programs, forward-thinking educational delivery methods, and groundbreaking research and discoveries.

Under the leadership of Chancellor Dr. Michael R. Williams, momentum across the UNT System is stronger than ever and our institutions are synergized around a unified vision to deliver solutions for Texas – particularly through leveraging emerging technology, public-private partnerships, engaging community leaders and stakeholders, and above all, service to our students, faculty, and staff.

The UNT System includes the University of North Texas in Denton, the University of North Texas Health Fort Worth, and the University of North Texas at Dallas. Across the system, we have grown 11% over the last five years to serve over 52,000 students, and our flagship institution is now the largest and most comprehensive university in North Texas and the third largest in Texas.

As entrepreneurial-minded innovators, scholars, and solution-oriented problem-solvers, the UNT System is ready to help build the workforce Texas needs to meet the demands of our new economy. With campuses in Dallas, Denton, Fort Worth, and Frisco, we are committed to our business community through trusted partnerships with the many globally recognized companies based in North Texas.

## **University of North Texas**

UNT, our flagship institution in Denton, is a Carnegie R1 research institution committed to the creation and advancement of innovative research, and promoting student success and scholarship, and has defied national trends by growing its enrollment more than 15% over the last five years. UNT is committed to graduating its students into the workforce with credentials of value and has increased the number of degrees awarded by 25% over the last five years to an institutional high of 12,688 students in 2024. UNT has also reduced time-to-degree for its students, and since 2015, has reduced the percentage of graduates with student loan debt by 10%. Strategically addressing the region’s growth and increasing employer partnerships is a top priority with construction beginning on the first permanent building for the new Frisco campus extending UNT’s student outreach, research efforts, and connectivity to regional industry partners.

### **University of North Texas Health Fort Worth**

UNT Health, our health sciences and graduate medical school in Fort Worth, continues to establish itself as a health care leader in Tarrant County through community partnerships and academic and research excellence. UNT Health was ranked first among U.S. medical schools by the George W. Bush Institute for innovation impact productivity, converting research inputs, such as research spending into patents, licenses, and startups. UNT Health continues to focus on innovative health care solutions, including a partnership with Tarrant County, the City of Fort Worth, and Goff Capital to start a physical therapy-focused accelerator program. The Institute for Patient Safety (SaferCare Texas) at UNT Health recently launched and is the first in Texas aligned with the federal Patient Safety and Quality Improvement Act. Research awards at UNT Health have nearly doubled since the last legislative session with the National Institutes of Health awarding \$100 million to UNT Health to lead the coordinating center for the Artificial Intelligence/Machine Learning Consortium to Advance Health Equity and Researcher Diversity.

### **University of North Texas at Dallas**

UNT Dallas is the only public four-year university in Dallas. Since its establishment in 2010, UNT Dallas' mission has been to empower students, transform lives, and strengthen communities. UNT Dallas educates more than 3,700 students of which two-thirds are first-generation college students, 76% are Hispanic or Black, and many are from modest household income families. UNT Dallas was named a Best College for Social Mobility by U.S. News & World Report and continues to be one of the most affordable four-year universities in North Texas. Through continued financial support from the legislature, UNT Dallas' Trailblazer Elite program provides targeted, wraparound support services for first generation students to help them earn a credential of value and be prepared to enter the workforce.

### **Conclusion**

Now more than ever, Texas needs institutions of higher education to develop and train its highly-skilled workforce for a prosperous future, and the UNT System is committed to growing this educated workforce and creating economic opportunities for Texans and their families.

This document presents the UNT System's fiscal 2026 Consolidated Operating Budget including the member institutions and UNT System Administration. Each institution has provided a narrative with highlights and assertions used to derive their budget submissions that support their individual strategic goals and objectives and the overarching vision of the UNT System.



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# UNT System Consolidated Budget Overview

## Executive Summary and Highlights

The University of North Texas Enterprise's Fiscal Year 2026 budget has been developed with our core values and strategic objectives at the forefront, providing the framework for our commitment to excellence in education, research, and community service. UNT Enterprise represents a confluence of diverse institutions, including UNT Denton, UNT Health Fort Worth, UNT Dallas, with the support of the UNT System Administration, each bringing unique strengths and achievements.

## System-Wide Alignment on Strategic Priorities

- **Student Success:** Each institution has prioritized investments in student retention, experiential learning, and career readiness to meet workforce demands.
- **Academic Innovation:** New program launches (Hybrid DPT, MSN Psychiatric, executive education), modernized curriculum design, and cutting-edge research growth underscore our dedication to future-focused education.
- **Infrastructure & Capital Renewal:** Major HEF-supported renovations, research facilities, and new campus development (e.g., STEM and Innovation Center) advance long-term competitiveness.

## Financial Stewardship & Accountability

- FY26 Budget reflects \$1.6B in total revenues and transfers, supporting our growing enterprise.
- System remains fiscally responsible, with System Administration maintaining a 10% reserve threshold, and campuses implementing targeted efficiencies and budget controls.

## Challenges

- Declines in international and non-resident graduate enrollment at UNT.
- Flat or reduced state formula appropriations in some areas.
- Greater dependence on restricted-use state funds, requiring innovation and operational discipline.

## Looking Forward

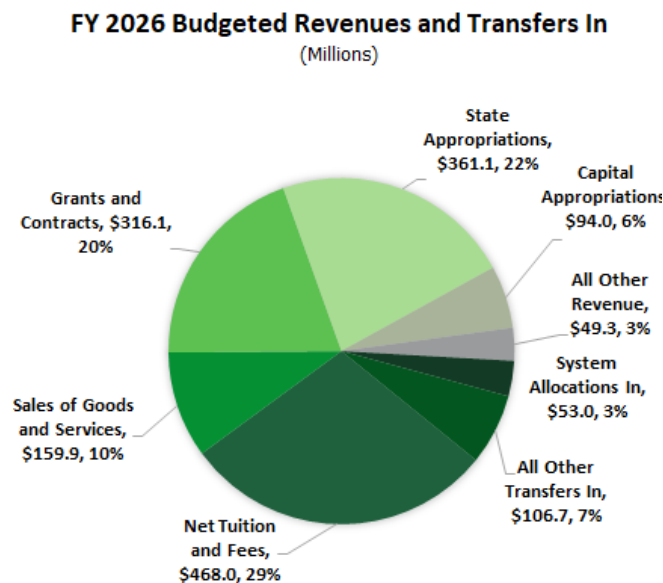
- FY26 includes strategic, but one-time drawdowns of reserves to support transformational initiatives.
- All institutions are aligned with a multi-year planning framework, focused on sustainability, performance-based budgeting, and new revenue development.
- The UNT System is positioned to continue leading in access, excellence, and service to Texas.

## Revenues and Transfers In

UNT System Consolidated FY 2026 total current funds budgeted Revenues and Transfers In are \$1.6 billion, which is an increase from FY25 current funds budgeted revenues by \$46M (3%) and \$6M (0.4%) above FY25 forecasted actuals.

- The year-over-year budget increase resulted from increases in Grants & Contracts (\$42M), Capital Appropriations (\$36M), and All Other Transfers In (\$43M). These increases are due to HEF appropriations, Texas University Fund (TUF), and Texas Research Incentive Program (TRIP).
- Increases are offset by decreases in Net Tuition (\$53M) and State Appropriations (\$23M).

The majority of current fund revenues and transfers in are from Education and General (E&G) funds (41%) and Designated Operating funds (31%).



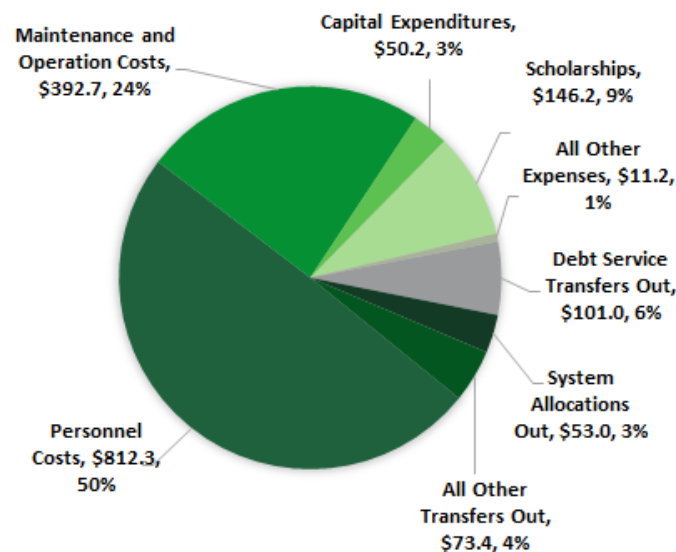
## Expenses and Transfers Out

Total current funds budgeted Expenses and Transfers Out for UNT System for FY 2026 are \$1.6 billion, which is an increase from FY25 budget by \$78M (5%), and \$43M (3%) above FY25 forecasted actuals.

- Total Personnel Costs make up the largest portion of expenses at \$812M or 50% of the current funds expense budget, with an increase of \$25M over the FY25 budget.
- Maintenance and Operating expenses make up 24% of the overall expense budget at \$393M, an increase of \$58M from FY25 budget.
- Reductions in Scholarship expenses are a result in changes to the Discount and Allowances accounting methodology.

The majority of current fund expenses are from Education and General (E&G) funds (41%) and Designated Operating funds (32%).

**FY 2026 Budgeted Expenses and Transfers Out**  
(Millions)



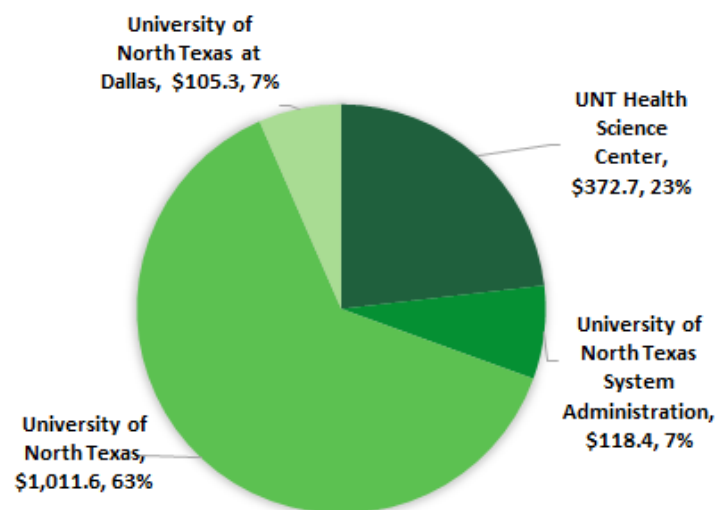
## Conclusion

The UNT System Consolidated Operating Budget reflects a negative impact on fund balances in current funds of approximately \$32M.

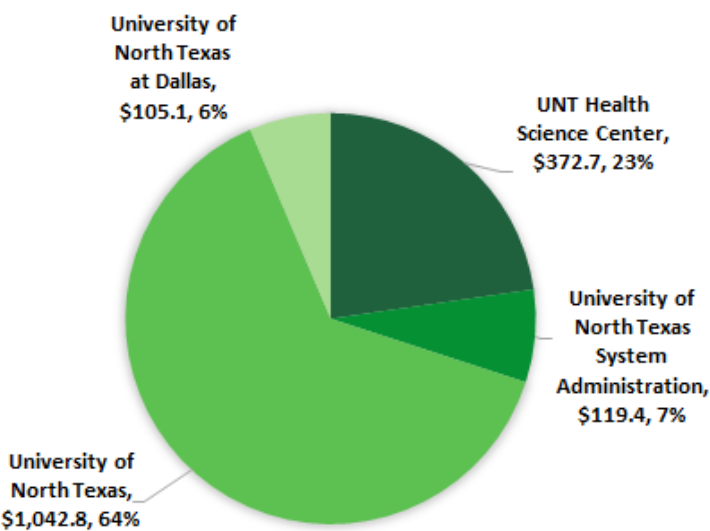
This budget represents the enterprise's commitment to utilizing entrusted resources to fulfill our mission while faithfully and responsibly using all other resources to maximum capability. We are committed to the service of our students, staff, and the wider North Texas community. Our strategic objectives, interwoven with our deeply held values, continue to guide our financial planning and operational execution. Together, we look forward to fulfilling our mission and making a positive impact through this budget.

Consolidated Budgets by Component

FY 2026 Budgeted Revenues and Transfers In  
By Component  
(Millions)



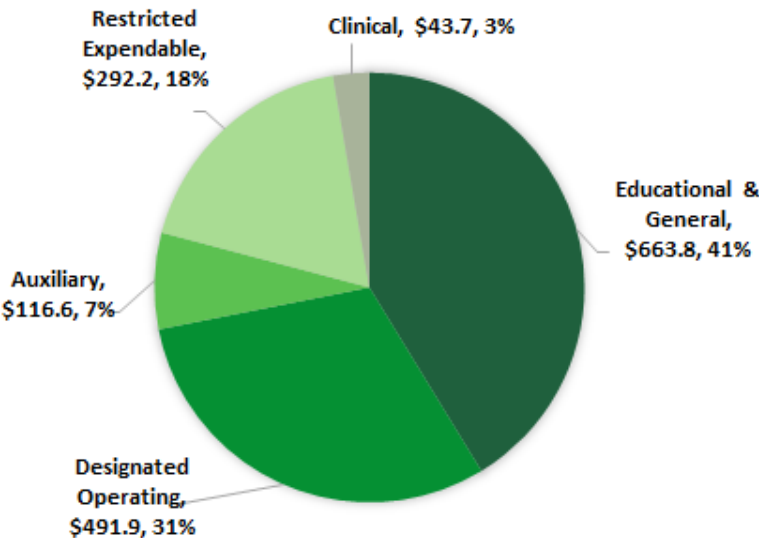
FY 2026 Budgeted Expenses and Transfers Out  
By Component  
(Millions)



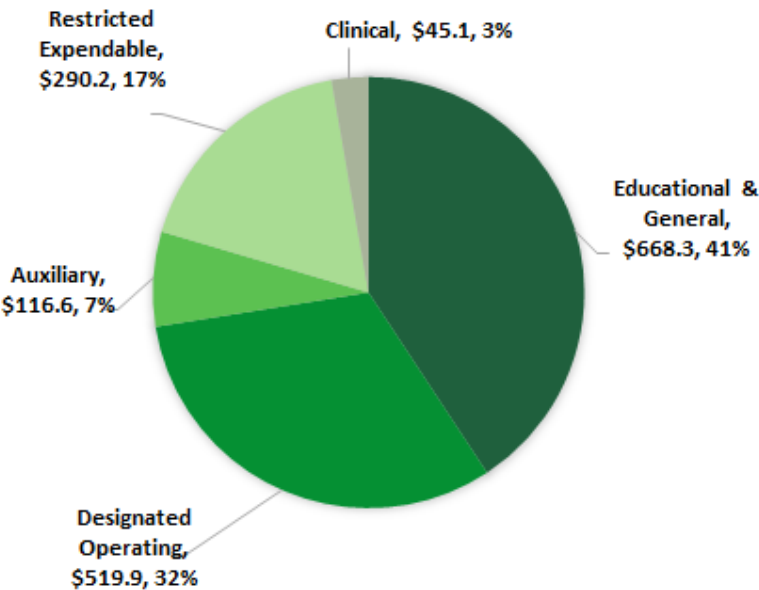


Consolidated Revenues and Expenses by Fund Category

FY 2026 Budgeted Revenues and Transfers In  
By Fund Category  
(Millions)



FY 2026 Budgeted Expenses and Transfers Out  
By Fund Category  
(Millions)



**Auxiliary** – funds generated from fees and sales of goods and services. – ex. Housing, Dining, Parking, etc.

**Clinical** – funds generated from fees and sales of goods and services for clinical operations at the Health Science Center.

**Designated Operating** – revenues from designated tuition, other student fees, and some professional fees and services that have been designated to support the operating activities of the institution

**Education & General (E&G)** – E&G funds include all general revenue and general revenue-dedicated state appropriations.

**Restricted Expendable** – funds generated from external sources that restrict the use of the funds including restricted federal grants and contracts, restricted state grants and contracts, gifts and grants from private sources, and restricted distributions from endowments.

## FY 2026 – Consolidated UNT System Budget Summary – Current Funds

	FY 2025 Budget	FY 2025 Forecast	FY 2026 Budget	Increases (Decreases) FY 2025 For. to FY 2026 Bud. Amount Percent	
<b>Revenues and Transfers In</b>					
Net Tuition and Fees	521,410,331	469,188,909	467,978,530	(1,210,379)	-0.3%
Sales of Goods and Services	147,668,848	161,907,654	159,851,230	(2,056,424)	-1.3%
Grants and Contracts	273,657,861	337,043,549	316,095,370	(20,948,179)	-6.2%
State Appropriations	384,558,859	358,475,851	361,140,275	2,664,424	0.7%
Capital Appropriations	57,510,785	57,510,785	94,009,807	36,499,022	63.5%
All Other Revenue	57,788,723	65,417,995	49,304,774	(16,113,221)	-24.6%
System Service Allocations In	56,185,649	56,185,649	52,986,684	(3,198,965)	-5.7%
All Other Transfers In	63,312,145	96,333,759	106,685,850	10,352,091	10.7%
<b>Total Revenues and Transfers In</b>	<b>1,562,093,202</b>	<b>1,602,064,151</b>	<b>1,608,052,521</b>	<b>5,988,369</b>	<b>0.4%</b>
<b>Expenditures and Transfers Out</b>					
Personnel Costs	787,544,023	793,794,782	812,255,008	18,460,226	2.3%
Maintenance and Operation Costs	334,837,565	372,630,964	392,713,632	20,082,668	5.4%
Capital Expenditures	37,211,544	25,362,779	50,207,941	24,845,162	98.0%
Scholarships	144,860,671	154,873,257	146,238,152	(8,635,105)	-5.6%
All Other Expenses	20,589,603	8,801,000	11,211,471	2,410,471	27.4%
Debt Service Transfers Out	102,873,479	102,873,376	101,039,416	(1,833,961)	-1.8%
System Service Allocations Out	56,185,651	56,339,494	52,986,685	(3,352,809)	-6.0%
All Other Transfers Out	77,718,894	82,414,737	73,370,138	(9,044,599)	-11.0%
<b>Total Expenditures and Transfers Out</b>	<b>1,561,821,430</b>	<b>1,597,090,389</b>	<b>1,640,022,444</b>	<b>42,932,055</b>	<b>2.7%</b>
<b>Estimated Impact on Fund Balance</b>	<b>271,772</b>	<b>4,973,762</b>	<b>(31,969,923)</b>	<b>(36,943,685)</b>	<b>-742.8%</b>

## FY 2026 – Consolidated UNT System

### Budget Detail by Fund Group - Current Funds

	Current Funds					Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	
<b>REVENUES AND TRANSFERS IN</b>						
Net Tuition and Fees	79,255,142	369,427,102	18,876,916	17,370	402,000	467,978,530
Sales of Goods and Services	398,268	34,567,420	97,139,578	54,920	27,691,044	159,851,230
Grants and Contracts	39,007,378	4,105,361	-	272,891,136	91,495	316,095,370
State Appropriations	361,140,275	-	-	-	-	361,140,275
Capital Appropriations	94,009,807	-	-	-	-	94,009,807
All Other Revenue	1,077,357	12,987,391	566,000	19,192,675	15,481,351	49,304,774
System Service Allocations In	-	52,986,684	-	-	-	52,986,684
All Other Transfers In	88,905,261	17,780,589	-	-	-	106,685,850
<b>Total Revenues and Transfers In</b>	<b>663,793,488</b>	<b>491,854,547</b>	<b>116,582,495</b>	<b>292,156,101</b>	<b>43,665,890</b>	<b>1,608,052,521</b>
<b>EXPENDITURES AND TRANSFERS OUT</b>						
Personnel Costs	404,112,213	289,133,091	42,911,865	53,451,187	22,646,652	812,255,008
Maintenance and Operation Costs	59,431,984	183,477,774	40,558,912	86,809,019	22,435,943	392,713,632
Capital Expenditures	25,813,579	13,223,550	7,075,915	4,094,896	-	50,207,941
Scholarships	28,445,035	321,413	740,145	116,731,559	-	146,238,152
All Other Expenses	562,192	672,000	-	9,977,279	-	11,211,471
Debt Service Transfers Out	68,901,130	10,501,260	21,637,025	-	-	101,039,416
System Service Allocations Out	-	52,986,685	-	-	-	52,986,685
All Other Transfers Out	81,007,297	(30,439,581)	3,683,443	19,118,979	-	73,370,138
<b>Total Expenditures and Transfers Out</b>	<b>668,273,432</b>	<b>519,876,193</b>	<b>116,607,305</b>	<b>290,182,920</b>	<b>45,082,595</b>	<b>1,640,022,444</b>
<b>Estimated Impact on Fund Balance</b>	<b>(4,479,944)</b>	<b>(28,021,646)</b>	<b>(24,810)</b>	<b>1,973,181</b>	<b>(1,416,705)</b>	<b>(31,969,923)</b>

## FY 2026 – Consolidated UNT System

### Budgeted Revenue Breakout by Fund - Current Funds

	Current Funds					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	Current Funds
Resident Undergrad Tuition	47,395,276	245,389,558	-	-	-	292,784,834
Non-resident Undergrad Tuition	29,817,797	15,926,218	-	-	-	45,744,015
Other Undergrad Tuition	4,209,956	1,319,553	4,018	-	-	5,533,527
Waivers Undergrad Tuition	(26,415,980)	-	-	-	-	(26,415,980)
<b>Gross Undergraduate Tuition</b>	<b>55,007,049</b>	<b>262,635,329</b>	<b>4,018</b>	<b>-</b>	<b>-</b>	<b>317,646,396</b>
Resident Graduate Tuition	23,560,564	44,566,475	-	-	-	68,127,039
Non-resident Graduate Tuition	37,266,620	23,602,555	-	-	-	60,869,174
Other Graduate Tuition	60,406	2,181,531	-	-	-	2,241,937
Waivers Graduate Tuition	(4,046,684)	-	-	-	-	(4,046,684)
<b>Gross Graduate Tuition</b>	<b>56,840,905</b>	<b>70,350,561</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>127,191,466</b>
Fees - Instructional	268,281	40,389,937	-	-	-	40,658,218
Fees - Mandatory	13,440	105,486,202	18,569,198	-	380,000	124,448,841
Fees - Incidental	-	23,366,849	316,000	17,370	22,000	23,722,219
Waivers - Fees	(1,310,024)	(983,709)	(12,300)	-	-	(2,306,033)
<b>Gross Fees</b>	<b>(1,028,303)</b>	<b>168,259,279</b>	<b>18,872,898</b>	<b>17,370</b>	<b>402,000</b>	<b>186,523,245</b>
Disc & Allow-Tuition and Fee	(31,564,509)	(131,818,067)	-	-	-	(163,382,577)
<b>Discount and Allowances</b>	<b>(31,564,509)</b>	<b>(131,818,067)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(163,382,577)</b>
<b>Net Tuition and Fees</b>	<b>79,255,142</b>	<b>369,427,102</b>	<b>18,876,916</b>	<b>17,370</b>	<b>402,000</b>	<b>467,978,530</b>
Athletics	-	12,105,984	-	-	-	12,105,984
Auxiliary Enterprises	-	5,987,855	96,484,199	-	-	102,472,054
Discounts and Allowances - Auxiliaries	-	-	114,202	-	-	114,202
Other Sales of Goods and Services	398,268	16,473,581	541,177	54,920	27,691,044	45,158,990
<b>Sales of Goods and Services</b>	<b>398,268</b>	<b>34,567,420</b>	<b>97,139,578</b>	<b>54,920</b>	<b>27,691,044</b>	<b>159,851,230</b>
Federal Programs and Contracts	825,000	-	-	156,893,014	-	157,718,014
Federal Financial Aid	-	9,705	-	99,700,000	-	99,709,705
State Programs and Contracts	38,182,378	2,926,000	-	13,793,993	-	54,902,371
State Financial Aid	-	-	-	-	-	-
Other Grants and Contracts	-	1,169,656	-	2,504,129	91,495	3,765,280
<b>Grants and Contracts</b>	<b>39,007,378</b>	<b>4,105,361</b>	<b>-</b>	<b>272,891,136</b>	<b>91,495</b>	<b>316,095,370</b>
State Appropriations - General	309,539,208	-	-	-	-	309,539,208
State Appropriations - Additional	51,601,067	-	-	-	-	51,601,067
<b>State Appropriations</b>	<b>361,140,275</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>361,140,275</b>
Capital Appropriations - HEF	94,009,807	-	-	-	-	94,009,807
<b>Capital Appropriations</b>	<b>94,009,807</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>94,009,807</b>
Gross Professional Fees	-	39	-	-	33,024,961	33,025,000
Contractual Allowances and Discounts	-	(390)	-	-	(17,718,610)	(17,719,000)
<b>Net Professional Fees</b>	<b>-</b>	<b>(351)</b>	<b>-</b>	<b>-</b>	<b>15,306,351</b>	<b>15,306,000</b>
Long Term Pool Distributions	-	17,780,589	-	-	-	17,780,589
<b>Long Term Pool Distributions</b>	<b>-</b>	<b>17,780,589</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,780,589</b>
<b>Gift Income</b>	<b>10,500</b>	<b>6,428,120</b>	<b>-</b>	<b>17,449,875</b>	<b>-</b>	<b>23,888,495</b>
<b>Investment Income</b>	<b>1,000,000</b>	<b>5,402,531</b>	<b>505,000</b>	<b>1,742,800</b>	<b>175,000</b>	<b>8,825,331</b>
<b>Other Revenue</b>	<b>66,857</b>	<b>1,157,091</b>	<b>61,000</b>	<b>-</b>	<b>-</b>	<b>1,284,948</b>
<b>System Service Allocations In</b>	<b>-</b>	<b>52,986,684</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>52,986,684</b>
<b>Debt Service Transfers In</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers from Other State Agencies In</b>	<b>26,345,546</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,345,546</b>
<b>Other Legislative Transfers In</b>	<b>62,559,715</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>62,559,715</b>
<b>Total Revenues and Transfers In</b>	<b>663,793,488</b>	<b>491,854,547</b>	<b>116,582,495</b>	<b>292,156,101</b>	<b>43,665,890</b>	<b>1,608,052,521</b>

# UNT Budget Overview

## Executive Summary and Highlights

### Strategic Impact and Major Goals Addressed by FY2026 Budget

At the University of North Texas, our caring and creative community prepares students for careers in a rapidly changing world. As one of the nation's largest universities, we offer 114 bachelor's, 87 master's and 39 doctoral degree programs. By providing access, strengthening our collaborations with our many educational, business and community partners, as well as building new partnerships across the globe, UNT's faculty and staff work each day to prepare students for the challenges they will meet in our changing world. Investments made during FY 2026, and in subsequent years, will support our students in becoming the innovative leaders of tomorrow. This year's University of North Texas budget reflects our continued commitment to our strategic goals to:

- Attract, retain, and develop our students
- Obtain insights through industry partnerships
- Progress as a leader in research excellence
- Continue the journey along a values-based culture

Investments in this budget that will support the university's strategic plan in the coming year, include:

- Increasing student retention through programming and high impact practices
- Increasing enrollment through rethought community college partnerships

Growing our online and executive education offerings and non-traditional revenue sources

### Revenues and Transfers In

#### *Tuition and Fees*

UNT anticipates net tuition and fees of \$412M in FY 2026, a \$47.3M decrease from FY25 budget due to an international student enrollment decline that started in Fall 2024 and continued through Spring and Summer 2025. Fall 2025 international student enrollment currently indicates a similar decline. The decline in international student enrollment is impactful due to the higher tuition rates and lower financial aid attributed to these students. Resident graduate enrollment is \$8M higher in FY26 as is undergraduate enrollment, budgeted \$17M higher. While waivers remain constant, Discounts and Allowances (D&A) are trending up \$13.8M, reflecting the slight growth in undergraduate enrollment. This is nearly all of D&A is directed toward, as well as the continued economic strain experienced by our students.

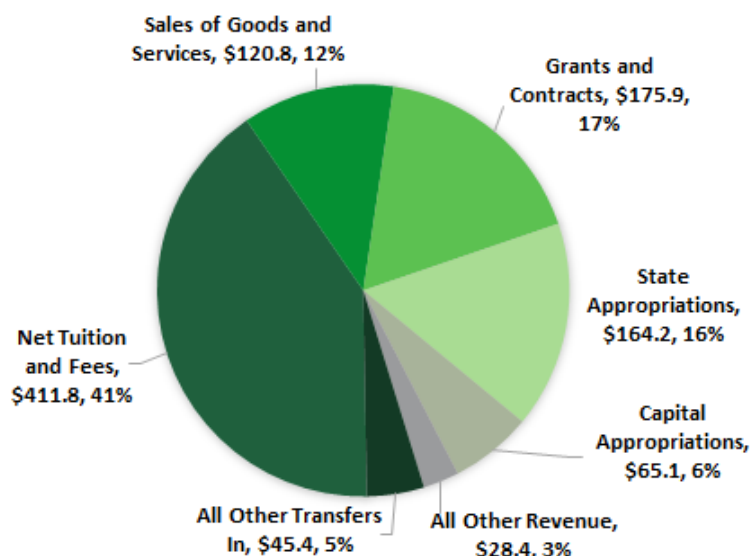


### *Sales of Goods and Services*

UNT continues to experience demand greater than capacity for student housing. UNT's food service continues to similarly outperform. Combined, student housing and dining account for \$3.4M of the \$9.7M increase in Sales of Goods and Services budget to \$120.8M in FY26.

Inflationary cost pressures continue to affect student housing and dining operations as UNT is unable to completely pass through cost increases in food costs, facility repairs, and labor in the operation. Athletics conference distributions are expected to increase \$1.25M in FY26 as is revenue from conferences and other miscellaneous goods and services sales. As noted, the percent increase of 8.7% for the category may not translate to increased margins due to pricing limitations and associated costs.

**FY 2026 Budgeted Revenues and Transfers In**  
(Millions)



### *Grants and Contracts*

Grants and Contracts budget increased \$19M in FY26 as compared to the FY25 budget primarily due to increases in Pell, \$17M, and other awards to our students – such as Texas Grants. FY25 was the first year of the revised Federal Free Application for Federal Student Aid (FAFSA) form. Overall, the revised FAFSA form resulted in more students qualifying for lower amounts of aid. In aggregate, the volume increase overshadowed the rate decrease and resultingly, more Pell was received by UNT due to the revised qualifying metrics. UNT expects the higher Federal aid amounts to continue though acknowledges the risks of the change in administering agency and Federal budget limitations.

### *State Appropriations*

State appropriations increased \$62M in FY26 budget over the FY25 for General Revenue (GR) and 'Appropriations Outside of the Bill Pattern' combined. Within the GR appropriation, UNT lost \$16M of formula GR due to declining enrollment during the semester credit hour measurement period. The loss was partially offset by a new \$5M non-formula support item: Texas Talent Pipeline – supporting high growth academic areas. Within 'Appropriations Outside of the Bill Pattern', UNT received a one-time disbursement of \$46M of Texas Research Incentive Program (TRIP) funds backlog as the program was sunset. Higher Education Employees Group Insurance (HEGI) funds increased \$1M, to \$16M, in FY26. Higher Education funds (HEF) are revisited by the Legislature every 10 years and UNT's assignment increased \$26M, to \$65M, from FY25 to FY26. UNT's increases were for specific purposes and considered 'restricted purpose' by UNT.

### Gifts and All Other Revenue

In FY26, Gift Income is budgeted \$2M, or 11% higher, than FY25's \$18M budget to more closely align with anticipated progress. Investment Income budget decreased \$4.6M, to \$6.2M, in FY26 due to muted stock market returns in calendar year 2025. Lastly, Other Revenue budget was decreased \$.5M, to \$1.2M, in FY26 to reflect FY25's year-end expectation. In aggregate, the three revenue sources are lower by \$3.2M in FY26 budget compared to FY25.

## Expenses and Transfers Out

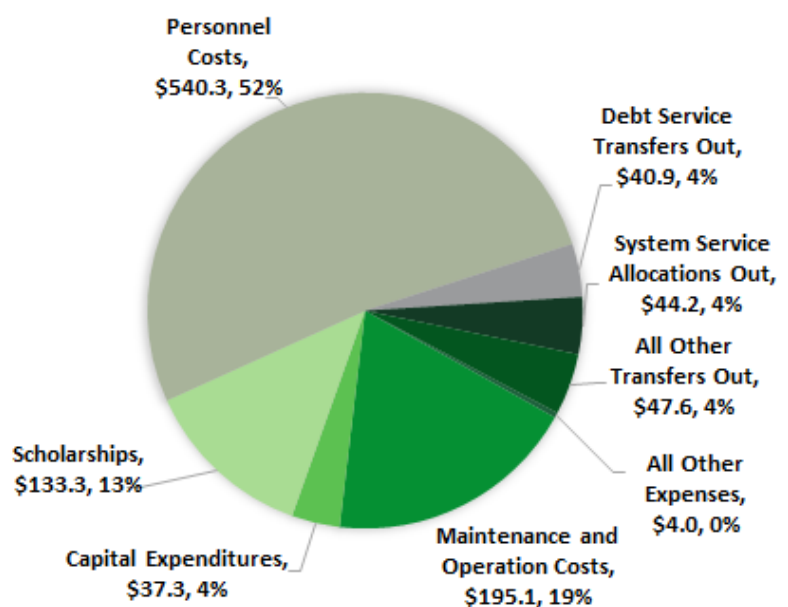
### Personnel Costs

The largest share of expenses is dedicated to human resources. These aggregated faculty, staff, student wages, and benefits expenses are budgeted \$9.2M higher than FY25 budget as UNT has been hiring to meet enrollment demand in high growth programs and staff initiatives supporting retention. \$3M of the increase is offset by the Texas Talent Pipeline state appropriation - noted in the 'State Appropriations' section above, in both faculty salary and benefits. The staff salaries budget will decrease \$1.7M due to cost controls. Student wages and other compensation is budgeted \$2.3M higher than FY25 though \$1.9M is due to increase restricted funding and \$.3M from student housing, ie auxiliary, operations. Benefits and other payroll-related costs are expected to increase \$5.4M higher – in part due to an increase in benefit premiums originating from benefits providers.

### Maintenance & Operational Costs

Maintenance and Operational costs are budgeted \$14.8M, or 8.3%, higher than FY25. The largest increase being \$8.3M of materials and supplies – of which the Texas University Fund is funding \$5M and the Texas Talent Pipeline (State Appropriations) is funding \$2M, followed by \$4.2M for repair and maintenance and \$2.8M for rentals and leases – led by \$.9M of Athletics-related expenditures. FY26 reflects a \$7.6M budgetary reduction in professional fees and services as expenses related to non-resident graduate students have declined proportionately with enrollment declines.

**FY 2026 Budgeted Expenses and Transfers Out**  
(Millions)



### *All Other Expenditures*

Other expenditures are projected to increase \$2M, to \$4M, in FY26 while Capital Expenditures are expected to rise \$9.7M in FY26, to \$37.3M primarily due to the increased HEF amount described in 'State Appropriations' above.

### *Scholarships, Exemptions & Financial Aid*

The FY26 budget is greater by \$5.9M, or 4.6%, due to an increase in tuition set asides. The FY26 budget will total \$133.3M that is dedicated to our students.

### *Capital Expenses*

FY26 plant expenses (total budgets) include the following:

- \$3.5M Athletic Center renovation and expansion – phase 1
- \$15M Pohl Recreation Center renovation – phase 1
- \$11M Hurley administrative building renovation
- \$8.1M Kerr Dining Hall Renovation
- \$9.9M Lovelace stadium renovation
- \$5.3M Discovery Park fire piping replacement
- \$109.1M Science and Technology research building
- \$176M Residence Hall
- \$20M Innovation Center
- \$5M Maple Hall dining back-fill renovation
- \$240M Deferred maintenance and central utility plant
- \$6M campus lighting upgrades

### *Net Transfers*

Net FY26 transfers are budgeted \$41.7M higher in FY26. The largest drivers are a \$26.3M increase in state agency transfers to reflect the Texas University Fund (TUF) from the State as a funds transfer rather than state appropriation. Next is a \$8.9M increase in inter-unit transfers in to reflect the change in accounting methodology of the long term pool distribution. Lastly, among the large drivers, is a \$2.9M increase in transfers out due to shared services to facilitate an increase in the amount of HEF, rather than designated tuition, being used by UNT for its shared services payment. In total, the three largest drivers account for \$38.1M, or 91%, of the net difference between FY26 and FY25 transfers.

## **Impact to Fund Balances**

Due to the aforementioned challenges with declining foreign student enrollment, decreased State appropriation for the FY26-27 biennium, and grant cancellations with potential indirect cost reduction, as student retention improvement, enrollment growth, program cost containment, and non-traditional revenue generation efforts require time to come to fruition and reflect the intent, UNT anticipates a negative impact to fund balance of \$31 million. This budget represents the University's commitment to utilizing entrusted resources to fulfill our mission. All other state, designated, and restricted funds will be fully utilized.



## FY 2026 – University of North Texas

### Budget Summary – Current Funds

	FY 2025 Budget	FY 2025 Forecast	FY 2026 Budget	Increases (Decreases) FY 2025 For. to FY 2026 Bud.	
				Amount	Percent
<b>Revenues and Transfers In</b>					
Net Tuition and Fees	459,046,768	413,120,496	411,786,775	(1,333,721)	-0.3%
Sales of Goods and Services	111,129,482	121,818,038	120,800,139	(1,017,899)	-0.8%
Grants and Contracts	156,810,971	199,373,474	175,930,713	(23,442,761)	-11.8%
State Appropriations	202,386,453	176,081,438	164,171,539	(11,909,899)	-6.8%
Capital Appropriations	38,473,304	38,473,304	65,142,741	-	-
All Other Revenue	31,579,753	37,062,853	28,423,838	(8,639,015)	-23.3%
System Service Allocations In	-	-	-	-	-
All Other Transfers In	6,991,095	37,105,992	45,362,045	8,256,053	22.2%
<b>Total Revenues and Transfers In</b>	<b>1,006,417,826</b>	<b>1,023,035,595</b>	<b>1,011,617,790</b>	<b>(11,417,805)</b>	<b>-1.1%</b>
<b>Expenditures and Transfers Out</b>					
Personnel Costs	531,104,924	533,469,280	540,317,534	6,848,254	1.3%
Maintenance and Operation Costs	180,310,796	185,720,120	195,120,805	9,400,685	5.1%
Capital Expenditures	27,646,727	17,964,907	37,328,385	19,363,478	107.8%
Scholarships	127,470,340	141,319,921	133,334,740	(7,985,181)	-5.7%
All Other Expenses	2,013,603	400,000	3,989,471	3,589,471	897.4%
Debt Service Transfers Out	41,592,322	41,592,322	40,933,136	(659,186)	-1.6%
System Service Allocations Out	47,216,034	47,216,034	44,187,132	(3,028,902)	-6.4%
All Other Transfers Out	47,326,014	51,857,834	47,604,380	(4,253,454)	-8.2%
<b>Total Expenditures and Transfers Out</b>	<b>1,004,680,759</b>	<b>1,019,540,418</b>	<b>1,042,815,584</b>	<b>23,275,166</b>	<b>2.3%</b>
<b>Estimated Impact on Fund Balance</b>	<b>1,737,067</b>	<b>3,495,177</b>	<b>(31,197,794)</b>	<b>(34,692,971)</b>	<b>-992.6%</b>



## FY 2026 – University of North Texas

### Budget Detail by Fund Group – Current Funds

	Current Funds					Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	
<b>REVENUES AND TRANSFERS IN</b>						
Net Tuition and Fees	65,809,369	327,095,919	18,864,116	17,370	-	411,786,775
Sales of Goods and Services	398,268	27,902,040	92,444,911	54,920	-	120,800,139
Grants and Contracts	33,614,362	2,926,000	-	139,390,351	-	175,930,713
State Appropriations	164,171,539	-	-	-	-	164,171,539
Capital Appropriations	65,142,741	-	-	-	-	65,142,741
All Other Revenue	1,077,357	10,431,681	505,000	16,409,800	-	28,423,838
System Service Allocations In	-	-	-	-	-	-
All Other Transfers In	33,320,026	12,042,019	-	-	-	45,362,045
<b>Total Revenues and Transfers In</b>	<b>363,533,662</b>	<b>380,397,659</b>	<b>111,814,028</b>	<b>155,872,441</b>	<b>-</b>	<b>1,011,617,790</b>
<b>EXPENDITURES AND TRANSFERS OUT</b>						
Personnel Costs	242,157,248	224,607,842	42,137,321	31,415,123	-	540,317,534
Maintenance and Operation Costs	27,564,832	118,013,709	37,668,847	11,873,417	-	195,120,805
Capital Expenditures	14,538,951	11,989,568	6,770,718	4,029,148	-	37,328,385
Scholarships	28,433,441	(847,320)	740,145	105,008,474	-	133,334,740
All Other Expenses	12,192	-	-	3,977,279	-	3,989,471
Debt Service Transfers Out	12,808,905	7,967,584	20,156,647	-	-	40,933,136
System Service Allocations Out	-	44,187,132	-	-	-	44,187,132
All Other Transfers Out	43,170,244	885,308	3,979,828	(431,000)	-	47,604,380
<b>Total Expenditures and Transfers Out</b>	<b>368,685,813</b>	<b>406,803,823</b>	<b>111,453,506</b>	<b>155,872,441</b>	<b>-</b>	<b>1,042,815,584</b>
<b>Estimated Impact on Fund Balance</b>	<b>(5,152,151)</b>	<b>(26,406,164)</b>	<b>360,521</b>	<b>-</b>	<b>-</b>	<b>(31,197,794)</b>





## FY 2026 – University of North Texas

### Budgeted Revenue Breakout by Fund - Current Funds

	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	Current Funds
Resident Undergrad Tuition	43,901,854	229,620,560	-	-	-	273,522,414
Non-resident Undergrad Tuition	29,011,403	15,532,369	-	-	-	44,543,772
Other Undergrad Tuition	3,939,956	1,289,553	4,018	-	-	5,233,527
Waivers Undergrad Tuition	(26,415,980)	-	-	-	-	(26,415,980)
<b>Gross Undergraduate Tuition</b>	<b>50,437,233</b>	<b>246,442,482</b>	<b>4,018</b>	<b>-</b>	<b>-</b>	<b>296,883,733</b>
Resident Graduate Tuition	9,725,747	28,640,883	-	-	-	38,366,630
Non-resident Graduate Tuition	33,514,473	22,278,286	-	-	-	55,792,759
Other Graduate Tuition	60,406	2,181,531	-	-	-	2,241,937
Waivers Graduate Tuition	(4,046,684)	-	-	-	-	(4,046,684)
<b>Gross Graduate Tuition</b>	<b>39,253,942</b>	<b>53,100,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>92,354,642</b>
Fees - Instructional	268,281	33,290,229	-	-	-	33,558,510
Fees - Mandatory	13,440	97,480,432	18,569,198	-	-	116,063,070
Fees - Incidental	-	21,279,135	303,200	17,370	-	21,599,705
Waivers - Fees	(60)	(676,529)	(12,300)	-	-	(688,889)
<b>Gross Fees</b>	<b>281,661</b>	<b>151,373,267</b>	<b>18,860,098</b>	<b>17,370</b>	<b>-</b>	<b>170,532,397</b>
Disc & Allow-Tuition and Fee	(24,163,467)	(123,820,530)	-	-	-	(147,983,997)
<b>Discount and Allowances</b>	<b>(24,163,467)</b>	<b>(123,820,530)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(147,983,997)</b>
<b>Net Tuition and Fees</b>	<b>65,809,369</b>	<b>327,095,919</b>	<b>18,864,116</b>	<b>17,370</b>	<b>-</b>	<b>411,786,775</b>
Athletics	-	12,091,484	-	-	-	12,091,484
Auxiliary Enterprises	-	2,036,955	91,879,532	-	-	93,916,487
Discounts and Allowances - Auxiliaries	-	-	114,202	-	-	114,202
Other Sales of Goods and Services	398,268	13,773,601	451,177	54,920	-	14,677,966
<b>Sales of Goods and Services</b>	<b>398,268</b>	<b>27,902,040</b>	<b>92,444,911</b>	<b>54,920</b>	<b>-</b>	<b>120,800,139</b>
Federal Programs and Contracts	-	-	-	43,829,410	-	43,829,410
Federal Financial Aid	-	-	-	89,000,000	-	89,000,000
State Programs and Contracts	33,614,362	2,926,000	-	5,712,250	-	42,252,612
State Financial Aid	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	848,691	-	848,691
<b>Grants and Contracts</b>	<b>33,614,362</b>	<b>2,926,000</b>	<b>-</b>	<b>139,390,351</b>	<b>-</b>	<b>175,930,713</b>
State Appropriations - General	133,013,440	-	-	-	-	133,013,440
State Appropriations - Additional	31,158,099	-	-	-	-	31,158,099
<b>State Appropriations</b>	<b>164,171,539</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>164,171,539</b>
Capital Appropriations - HEF	65,142,741	-	-	-	-	65,142,741
<b>Capital Appropriations</b>	<b>65,142,741</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>65,142,741</b>
Gross Professional Fees	-	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-	-
<b>Net Professional Fees</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Long Term Pool Distributions	-	12,042,019	-	-	-	12,042,019
<b>Long Term Pool Distributions</b>	<b>-</b>	<b>12,042,019</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,042,019</b>
<b>Gift Income</b>	<b>10,500</b>	<b>6,303,120</b>	<b>-</b>	<b>14,667,000</b>	<b>-</b>	<b>20,980,620</b>
<b>Investment Income</b>	<b>1,000,000</b>	<b>2,971,920</b>	<b>505,000</b>	<b>1,742,800</b>	<b>-</b>	<b>6,219,720</b>
<b>Other Revenue</b>	<b>66,857</b>	<b>1,156,641</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,223,498</b>
<b>System Service Allocations In</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Debt Service Transfers In</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers from Other State Agencies In</b>	<b>26,328,931</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>26,328,931</b>
<b>Other Legislative Transfers In</b>	<b>6,991,095</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,991,095</b>
<b>Total Revenues and Transfers In</b>	<b>363,533,662</b>	<b>380,397,659</b>	<b>111,814,028</b>	<b>155,872,441</b>	<b>-</b>	<b>1,011,617,790</b>

# UNT Health Fort Worth Budget Overview

## Executive Summary and Highlights

UNT Health Fort Worth is committed to its mission to create solutions for a healthier community through engaging employees in a values-based culture, building partnerships to provide healthcare for our community, establishing new programs in healthcare and educational delivery, and being a national leader in health research and innovation. Budget allocations are based on strategic priorities, focused on successful achievement of the institution's priorities, which include:

- Exceptional Education Experience
  - Expand health outcomes research capabilities to address health disparities
  - Grow academic partnerships with key healthcare and academic partners to enhance student educational opportunities
- Continued Research Growth:
  - Expand health outcomes research capabilities to address health disparities
  - Imaging Center expansion
- Create integrated healthcare relationships with public and/or private partners
- Sustainable compensation strategy for a skilled, empowered and agile workforce
- Establish a prioritization framework to address deferred maintenance needs

## Revenues and Transfers In

Overall, UNT Health expects to generate \$372.7 million in revenue over the next fiscal year. This represents a net increase of \$22.4 million (6.4%) from the FY 2025 estimated actuals. This is mostly due to the increases in State and Capital (HEF) Appropriations.

### *State Appropriations*

State Appropriations increased \$11.3 million (8.8%) when compared to the FY 2025 estimated actuals, while Capital (HEF) Appropriations increased by \$6.1 million (39.4%). This is due to an increase in formula funding, as well as being awarded funds for an Exceptional Item related to Operation Enduring Brain Health.

### *Tuition and Fees*

Net Tuition and Fees are expected to increase slightly by \$0.7 million (2.1%) from the FY 2025 estimated actuals due to the Hybrid DPT program and the launch of the MSN Psychiatric program in Fall 2025.

### *Sales of Goods & Services*

Sales of Goods & Services reflect a net decrease of \$0.7 million (-2%) from the FY 2025 estimated actuals, primarily due to a shortfall in clinical and waiver revenue.

### *Grants & Contracts*

Grants & Contracts are expected to increase by \$7.2 million (6.4%) from the FY 2025 estimated actuals, supporting UNT Health's ongoing focus in addressing health disparities.

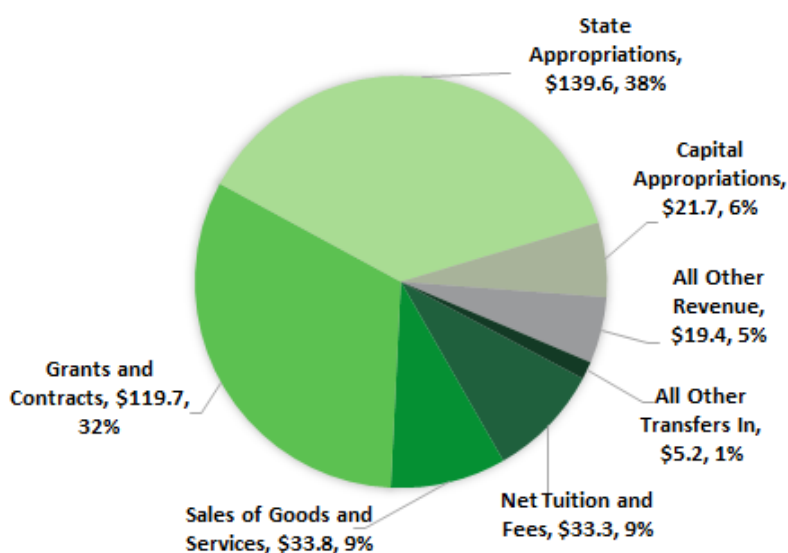
### *All Other Revenue*

The All Other category reflects an overall decrease of \$6.5 million (-25.1%) from the FY 2025 estimated actuals, mostly due to the Long-Term Pool Distributions in Investment Income now reported in All Other Transfers In.

### *All Other Transfers In*

The All Other Transfers In category increased \$4.2 million, due to the reclassification of Long-Term Pool Distributions in Investment Income no longer reflected in All Other Revenue.

**FY 2026 Budgeted Revenues and Transfers In**  
(Millions)



## Expenses and Transfers Out

Total expenditures are estimated at \$372.7 million over the next fiscal year. This represents an overall increase of \$23.1 million (6.6%) from FY 2025 estimated actuals, resulting from an increase in revenue and associated increase in expenses, which include maintaining a sustainable compensation strategy, implementing a rebranding strategy and marketing campaign, expanding academic programming, and funding deferred campus maintenance and improvements.

### *Personnel Costs*

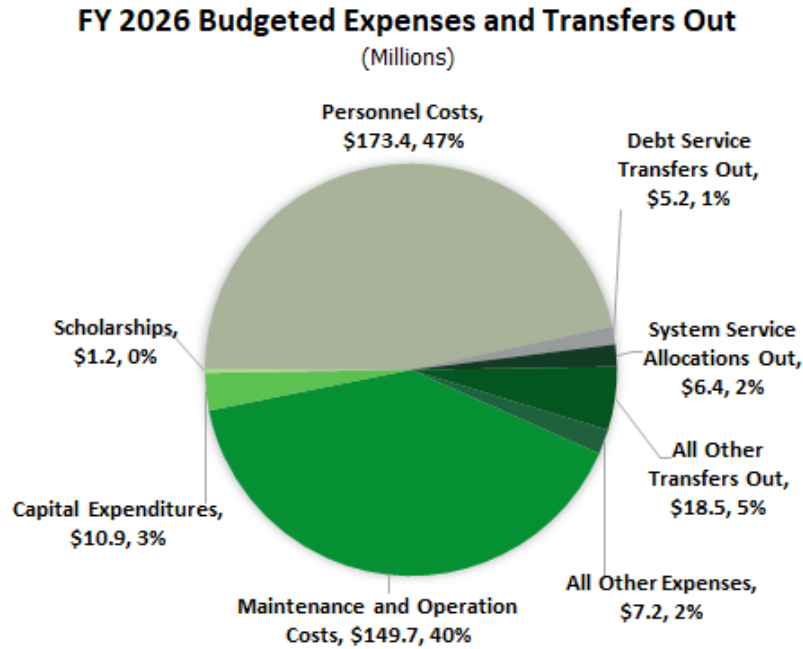
Personnel Costs totaling \$173.4 million represent 46.5% of the UNT Health's expenditure budget. Salaries, wages, and benefits are projected to increase by \$5.9 million (3.5%) primarily due to the performance-based recognition and incentive program, as well as faculty retention.

### *Maintenance & Operations*

Maintenance & Operations (M&O) budgeted expenses totaling \$149.7 million are expected to increase \$11.6 million (8.4%) mostly due to a rebranding and marketing campaign, necessary campus maintenance and repairs, and research expenditures.

### *Capital Expenses*

Capital Expenses budgeted expenses totaling \$10.9 million are expected to increase \$4.9 million (82.4%) to cover safety and security needs, as well as deferred maintenance.



## FY 2026 – UNT Health Fort Worth

### Budget Summary – Current Funds

	FY 2025 Budget	FY 2025 Forecast	FY 2026 Budget	Increases (Decreases) FY 2025 For. to FY 2026 Bud.	
				Amount	Percent
<b>Revenues and Transfers In</b>					
Net Tuition and Fees	32,635,000	32,635,000	33,331,000	696,000	2.1%
Sales of Goods and Services	30,895,000	34,495,000	33,819,000	(676,000)	-2.0%
Grants and Contracts	95,886,000	112,484,500	119,687,000	7,202,500	6.4%
State Appropriations	128,318,767	128,317,930	139,631,658	11,313,728	8.8%
Capital Appropriations	15,581,837	15,581,837	21,716,116	6,134,279	39.4%
All Other Revenue	23,368,000	25,868,837	19,381,000	(6,487,837)	-25.1%
System Service Allocations In	-	-	-	-	
All Other Transfers In	-	1,000,000	5,175,534	4,175,534	
<b>Total Revenues and Transfers In</b>	<b>326,684,604</b>	<b>350,383,104</b>	<b>372,741,308</b>	<b>22,358,204</b>	<b>6.4%</b>
<b>Expenditures and Transfers Out</b>					
Personnel Costs	160,800,000	167,550,000	173,401,000	5,851,000	3.5%
Maintenance and Operation Costs	108,109,000	138,109,000	149,673,050	11,564,050	8.4%
Capital Expenditures	8,000,000	6,000,000	10,944,000	4,944,000	82.4%
Scholarships	1,123,000	1,123,000	1,237,000	114,000	10.2%
All Other Expenses	18,576,000	8,401,000	7,222,000	(1,179,000)	-14.0%
Debt Service Transfers Out	5,148,103	5,148,000	5,248,730	100,730	2.0%
System Service Allocations Out	6,430,372	6,430,000	6,413,050	(16,950)	-0.3%
All Other Transfers Out	18,523,262	16,800,000	18,524,607	1,724,607	10.3%
<b>Total Expenditures and Transfers Out</b>	<b>326,709,737</b>	<b>349,561,000</b>	<b>372,663,437</b>	<b>23,102,437</b>	<b>6.6%</b>
<b>Estimated Impact on Fund Balance</b>	<b>(25,133)</b>	<b>822,104</b>	<b>77,871</b>	<b>(744,233)</b>	<b>-90.5%</b>



## FY 2026 – UNT Health Fort Worth

### Budget Detail by Fund Group – Current Funds

	Current Funds					Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	
<b>REVENUES AND TRANSFERS IN</b>						
Net Tuition and Fees	10,468,148	22,460,852	-	-	402,000	33,331,000
Sales of Goods and Services	-	5,452,956	675,000	-	27,691,044	33,819,000
Grants and Contracts	825,000	1,169,656	-	117,600,849	91,495	119,687,000
State Appropriations	139,631,658	-	-	-	-	139,631,658
Capital Appropriations	21,716,116	-	-	-	-	21,716,116
All Other Revenue	-	1,899,649	-	2,000,000	15,481,351	19,381,000
System Service Allocations In	-	-	-	-	-	-
All Other Transfers In	-	5,175,534	-	-	-	5,175,534
<b>Total Revenues and Transfers In</b>	<b>172,640,922</b>	<b>36,158,647</b>	<b>675,000</b>	<b>119,600,849</b>	<b>43,665,890</b>	<b>372,741,308</b>
<b>EXPENDITURES AND TRANSFERS OUT</b>						
Personnel Costs	113,951,913	17,457,517	201,861	19,143,057	22,646,652	173,401,000
Maintenance and Operation Costs	23,724,045	30,086,625	298,139	73,128,299	22,435,943	149,673,050
Capital Expenditures	10,140,648	737,604	-	65,748	-	10,944,000
Scholarships	90,211	1,131,225	-	15,564	-	1,237,000
All Other Expenses	550,000	672,000	-	6,000,000	-	7,222,000
Debt Service Transfers Out	3,960,639	1,113,091	175,000	-	-	5,248,730
System Service Allocations Out	-	6,413,050	-	-	-	6,413,050
All Other Transfers Out	19,885,113	(20,635,506)	-	19,275,000	-	18,524,607
<b>Total Expenditures and Transfers Out</b>	<b>172,302,569</b>	<b>36,975,606</b>	<b>675,000</b>	<b>117,627,668</b>	<b>45,082,595</b>	<b>372,663,437</b>
<b>Estimated Impact on Fund Balance</b>	<b>338,353</b>	<b>(816,958)</b>	<b>-</b>	<b>1,973,181</b>	<b>(1,416,705)</b>	<b>77,871</b>

## FY 2026 – UNT Health Fort Worth

### Budgeted Revenue Breakout by Fund – Current Funds

	Current Funds					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	Current Funds
Resident Undergrad Tuition	103,788	465,212	-	-	-	569,000
Non-resident Undergrad Tuition	39,072	23,928	-	-	-	63,000
Other Undergrad Tuition	-	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-	-
<b>Gross Undergraduate Tuition</b>	<b>142,860</b>	<b>489,140</b>	-	-	-	<b>632,000</b>
Resident Graduate Tuition	9,337,515	11,473,485	-	-	-	20,811,000
Non-resident Graduate Tuition	3,249,637	1,133,363	-	-	-	4,383,000
Other Graduate Tuition	-	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-	-
<b>Gross Graduate Tuition</b>	<b>12,587,152</b>	<b>12,606,848</b>	-	-	-	<b>25,194,000</b>
Fees - Instructional	-	7,087,914	-	-	-	7,087,914
Fees - Mandatory	-	2,874,652	-	-	380,000	3,254,652
Fees - Incidental	-	1,019,078	-	-	22,000	1,041,078
Waivers - Fees	(988,464)	(307,180)	-	-	-	(1,295,644)
<b>Gross Fees</b>	<b>(988,464)</b>	<b>10,674,464</b>	-	-	<b>402,000</b>	<b>10,088,000</b>
Disc & Allow-Tuition and Fee	(1,273,400)	(1,309,600)	-	-	-	(2,583,000)
<b>Discount and Allowances</b>	<b>(1,273,400)</b>	<b>(1,309,600)</b>	-	-	-	<b>(2,583,000)</b>
<b>Net Tuition and Fees</b>	<b>10,468,148</b>	<b>22,460,852</b>	-	-	<b>402,000</b>	<b>33,331,000</b>
Athletics	-	-	-	-	-	-
Auxiliary Enterprises	-	2,811,956	675,000	-	-	3,486,956
Discounts and Allowances - Auxiliaries	-	-	-	-	-	-
Other Sales of Goods and Services	-	2,641,000	-	-	27,691,044	30,332,044
<b>Sales of Goods and Services</b>	-	<b>5,452,956</b>	<b>675,000</b>	-	<b>27,691,044</b>	<b>33,819,000</b>
Federal Programs and Contracts	825,000	-	-	110,186,000	-	111,011,000
Federal Financial Aid	-	-	-	-	-	-
State Programs and Contracts	-	-	-	6,285,000	-	6,285,000
State Financial Aid	-	-	-	-	-	-
Other Grants and Contracts	-	1,169,656	-	1,129,849	91,495	2,391,000
<b>Grants and Contracts</b>	<b>825,000</b>	<b>1,169,656</b>	-	<b>117,600,849</b>	<b>91,495</b>	<b>119,687,000</b>
State Appropriations - General	125,630,766	-	-	-	-	125,630,766
State Appropriations - Additional	14,000,892	-	-	-	-	14,000,892
<b>State Appropriations</b>	<b>139,631,658</b>	-	-	-	-	<b>139,631,658</b>
Capital Appropriations - HEF	21,716,116	-	-	-	-	21,716,116
<b>Capital Appropriations</b>	<b>21,716,116</b>	-	-	-	-	<b>21,716,116</b>
Gross Professional Fees	-	39	-	-	33,024,961	33,025,000
Contractual Allowances and Discounts	-	(390)	-	-	(17,718,610)	(17,719,000)
<b>Net Professional Fees</b>	-	<b>(351)</b>	-	-	<b>15,306,351</b>	<b>15,306,000</b>
Long Term Pool Distributions	-	5,175,534	-	-	-	5,175,534
<b>Long Term Pool Distributions</b>	-	<b>5,175,534</b>	-	-	-	<b>5,175,534</b>
<b>Gift Income</b>	-	-	-	<b>2,000,000</b>	-	<b>2,000,000</b>
<b>Investment Income</b>	-	<b>1,900,000</b>	-	-	<b>175,000</b>	<b>2,075,000</b>
<b>Other Revenue</b>	-	-	-	-	-	-
<b>System Service Allocations In</b>	-	-	-	-	-	-
<b>Debt Service Transfers In</b>	-	-	-	-	-	-
<b>Transfers from Other State Agencies In</b>	-	-	-	-	-	-
<b>Other Legislative Transfers In</b>	-	-	-	-	-	-
<b>Total Revenues and Transfers In</b>	<b>172,640,922</b>	<b>36,158,647</b>	<b>675,000</b>	<b>119,600,849</b>	<b>43,665,890</b>	<b>372,741,308</b>

# UNT Dallas Budget Overview

## Executive Summary and Highlights

The University of North Texas at Dallas (UNT Dallas) is the only public four-year university located in the city of Dallas. Established in 2010, our mission is to empower students, transform lives, and strengthen communities. UNT Dallas educates more than 3,774 students with 69% being first-generation and 76% being either Hispanic or Black. Many of our students come from modest-income households. UNT Dallas is proud to offer the most affordable Bachelor's, Master's, and Juris Doctorate programs in the North Texas region. Our commitment to value-based education is reflected in our innovative, high-quality academic programs, which include opportunities for rich experiential learning.

The FY2026 budget supports strategic priorities focused on student enrollment, student success and graduation, career readiness and post-graduation success. Key investments include expanded support for the Center for Innovation in Teaching and Learning (CITL) and the launch of a Center for Experiential Learning and Career Success (CELCS). The budget also expands student-centered initiatives such as success coaching, embedded tutoring, internship programs, and readiness bootcamps, while continuing to promote innovation through research, technology, and workforce development. These efforts reflect UNT Dallas' commitment to delivering a holistic educational experience that integrates career-ready skills, leadership development, and experiential learning.

## Revenues and Transfers In

For fiscal 2026, UNT Dallas projects total revenues and transfers in of **\$105.3 million**, representing a decrease of \$0.6 million (-0.6%) compared to the FY2025 budget and a \$1.8 million increase (1.8%) over the FY2025 forecasted revenue.

### *Tuition and Fees*

The FY2026 budget is set at \$22.9 million, a \$6.9 million decrease (-23.1%) from FY2025. A majority of this variance is due to a change in Discounts & Allowances accounting methodology with Scholarship expenses being reduced by an equivalent amount, resulting in no change to the overall operating margin. Tuition and fee revenue (gross of discounts and waivers) is projected at \$36.0 million, slightly down from \$36.4 million budgeted in FY2025. Enrollment assumptions include a 4 percent decline in undergraduate enrollment, a 3 percent increase in graduate enrollment, and a 0.5 percent increase in College of Law enrollment.

### *Sales of Goods & Services*

FY2026 revenue is budgeted at \$1.5 million, reflecting a \$0.5 million decrease (-24.3%) from the FY2025 budget.

### Grants & Contracts

The FY2026 budget is \$20.5 million, a \$0.5 million decrease (-2.3%) from FY2025. This includes a \$1.1 million increase in state and federal grant programs, offset by a \$1.6 million decrease in estimated sponsored project revenue.

### State Appropriations

FY2026 appropriations total \$49.4 million, a growth of \$3.5 million (7.6%), driven by expanded investment in Classroom to Career (C2C) initiatives

### Capital Appropriations

FY2026 capital appropriations are budgeted at \$7.2 million, an increase of \$3.7 million (106.9%) over FY2025. This enhanced statewide allocation reflects a renewed commitment to funding capital infrastructure at higher education institutions..

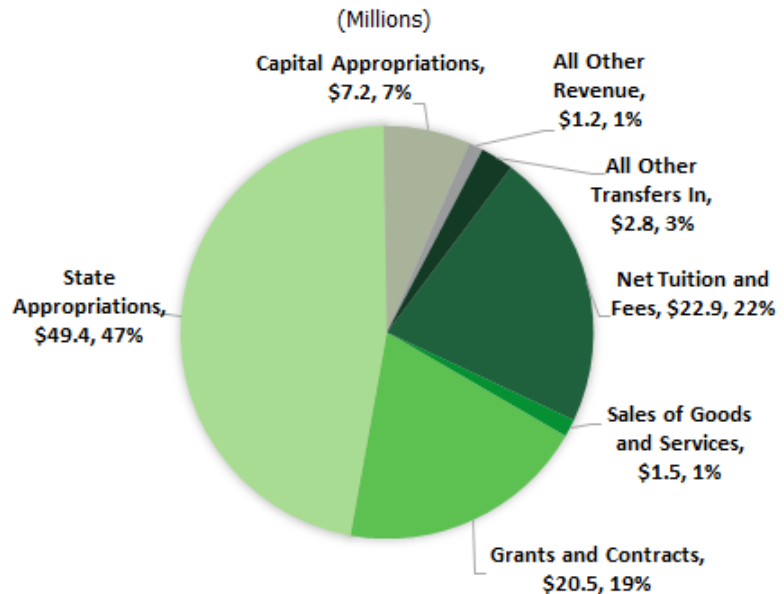
### All Other Revenue

Budgeted at \$1.2 million, down \$0.7 million (-35.5%) from FY2025. The decrease includes a \$0.3 million decline in gift revenue and a shift of long-term investment distributions from revenues to transfers in.

### Transfers In

Transfers in are projected at \$2.8 million, up \$0.7 million (30.9%), primarily driven by increased Pre-Professional Pathway funding which increased from \$1.9 million to \$2.4 million.

## FY 2026 Budgeted Revenues and Transfers In



## Expenses and Transfers Out

For FY2026, UNT Dallas budgeted \$105.1 million in total expenditures and transfers out on current funds. This marks a decrease of \$0.6 million (-0.6%) compared to FY2025 budgeted expenditures and a \$2.5 million increase (2.5%) over FY2025 forecasted expenditures.

### Personnel

The FY2026 budget is \$50.8 million, reflecting an increase of \$1.7 million (3.5%) over FY2025 budget. Strategic investments include success coaches, peer coaches, embedded tutors, graduate assistants, faculty mentors, and professional development facilitators. In addition, the budget sets aside \$1.0 million for strategic compensation investments.

### *Maintenance & Operations*

FY2026 budget is \$20.2 million, a \$3.5 million increase (21.1%) over FY2025. Key drivers include \$0.4 million in expenses associated with the opening of our new STEM building, \$0.8 million in operational expenses for expanded Classroom to Career funding, and a \$2.6 million increase in HEF usage for infrastructure and equipment needs.

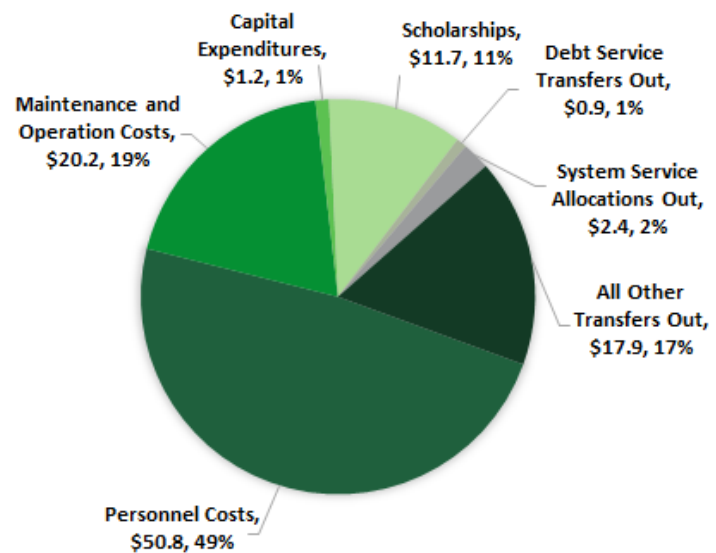
### *Capital Expenditures*

FY2026 capital expenditures are \$1.2 million, a decrease of \$0.1 million (-6.9%) from the FY2025 budget.

### *Scholarships, Exemptions & Financial Aid*

The FY2026 budget is \$11.7 million, a decrease of \$4.6 million (-28.3%) from FY2025. This variance is primarily driven by an increase in Pell grant funding, the removal of one-time B-on-Time funding included in FY2025, and a change in the accounting methodology for Discounts & Allowances.

**FY 2026 Budgeted Expenses and Transfers Out**  
(Millions)



### *Debt Service Transfer Out*

Budgeted at \$0.9 million, representing a \$0.05M (6.0%) increase from FY2025, primarily due to an additional principal payment on the housing generator.

### *System Service Allocations*

The FY2026 designated operating shared service allocation is \$2.4 million, a minor decrease of \$0.2 million (-6.0%) from the FY2025 budget.

### *All Other Transfers Out*

Budgeted at \$17.9 million, reflecting a \$1.0 million decrease (5.7%) from FY2025, primarily due to reduced Capital Construction Assistance Project (CCAP) payments.

## Conclusion

The proposed budget is strategically aligned with the university's mission and focuses on three core priorities: strategic enrollment growth, student success and graduation, and career readiness and post-graduation achievement. Significant investments have been directed toward the Classroom-to-Career initiative, reinforcing support for both students and faculty through two transformational centers: the Center for Experiential Learning and Career Success and the

Center for Innovation in Teaching and Learning. These centers play a vital role in preparing students for meaningful careers and enhancing instructional excellence. The budget also reflects a strong commitment to campus infrastructure improvements, made possible through a substantial increase in Higher Education Fund (HEF) appropriations. These funds will address critical needs across academic facilities and campus operations. Additionally, the university is progressing its partnership with the Health Fort Worth to strengthen health profession pathways, providing students with greater opportunities in high-demand fields. Recognizing the importance of investing in our people, the budget sets aside \$1 million for an employee compensation strategy, underscoring our dedication to recruiting, retaining, and rewarding top talent. Looking ahead, UNT Dallas remains committed to maintaining a balanced budget or generating a net surplus, in alignment with the university's five-year financial outlook and strategic plan.

## FY 2026 – UNT Dallas

### Budget Summary – Current Funds

	FY 2025 Budget	FY 2025 Forecast	FY 2026 Budget	Increases (Decreases) FY 2025 For. to FY 2026 Bud.	
				Amount	Percent
<b>Revenues and Transfers In</b>					
Net Tuition and Fees	29,728,563	23,433,413	22,860,756	(572,658)	-2.4%
Sales of Goods and Services	1,932,038	1,875,600	1,462,916	(412,684)	-22.0%
Grants and Contracts	20,960,890	25,185,575	20,477,657	(4,707,918)	-18.7%
State Appropriations	45,905,493	46,055,493	49,387,496	3,332,003	7.2%
Capital Appropriations	3,455,644	3,455,644	7,150,950	3,695,306	106.9%
All Other Revenue	1,840,970	1,352,971	1,187,131	(165,840)	-12.3%
System Service Allocations In	-	-	-	-	
All Other Transfers In	2,103,677	2,096,393	2,753,831	657,438	31.4%
<b>Total Revenues and Transfers In</b>	<b>105,927,276</b>	<b>103,455,089</b>	<b>105,280,736</b>	<b>1,825,647</b>	<b>1.8%</b>
<b>Expenditures and Transfers Out</b>					
Personnel Costs	49,136,694	46,670,115	50,843,925	4,173,811	8.9%
Maintenance and Operation Costs	16,713,828	19,966,250	20,233,368	267,118	1.3%
Capital Expenditures	1,246,459	997,167	1,160,640	163,473	16.4%
Scholarships	16,267,331	12,430,336	11,666,412	(763,924)	-6.1%
All Other Expenses	-	-	-	-	
Debt Service Transfers Out	848,318	848,318	899,150	50,832	6.0%
System Service Allocations Out	2,539,245	2,693,460	2,386,503	(306,957)	-11.4%
All Other Transfers Out	19,025,400	18,998,685	17,940,739	(1,057,946)	-5.6%
<b>Total Expenditures and Transfers Out</b>	<b>105,777,276</b>	<b>102,604,331</b>	<b>105,130,737</b>	<b>2,526,405</b>	<b>2.5%</b>
<b>Estimated Impact on Fund Balance</b>	<b>150,000</b>	<b>850,758</b>	<b>150,000</b>	<b>(700,758)</b>	<b>-82.4%</b>



## FY 2026 – UNT Dallas

### Budget Detail by Fund Group – Current Funds

	Current Funds					Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	
<b>REVENUES AND TRANSFERS IN</b>						
Net Tuition and Fees	2,977,625	19,870,330	12,800	-	-	22,860,756
Sales of Goods and Services	-	73,480	1,389,436	-	-	1,462,916
Grants and Contracts	4,568,016	9,705	-	15,899,936	-	20,477,657
State Appropriations	49,387,496	-	-	-	-	49,387,496
Capital Appropriations	7,150,950	-	-	-	-	7,150,950
All Other Revenue	-	343,256	61,000	782,875	-	1,187,131
System Service Allocations In	-	-	-	-	-	-
All Other Transfers In	2,582,393	171,438	-	-	-	2,753,831
<b>Total Revenues and Transfers In</b>	<b>66,666,481</b>	<b>20,468,209</b>	<b>1,463,236</b>	<b>16,682,811</b>	<b>-</b>	<b>105,280,736</b>
<b>EXPENDITURES AND TRANSFERS OUT</b>						
Personnel Costs	39,388,884	7,989,353	572,682	2,893,007	-	50,843,925
Maintenance and Operation Costs	7,498,545	10,171,480	756,039	1,807,304	-	20,233,368
Capital Expenditures	1,133,980	26,660	-	-	-	1,160,640
Scholarships	(78,617)	37,508	-	11,707,521	-	11,666,412
All Other Expenses	-	-	-	-	-	-
Debt Service Transfers Out	468,250	-	430,900	-	-	899,150
System Service Allocations Out	-	2,386,503	-	-	-	2,386,503
All Other Transfers Out	17,921,583	40,561	(296,385)	274,979	-	17,940,739
<b>Total Expenditures and Transfers Out</b>	<b>66,332,626</b>	<b>20,652,064</b>	<b>1,463,236</b>	<b>16,682,811</b>	<b>-</b>	<b>105,130,737</b>
<b>Estimated Impact on Fund Balance</b>	<b>333,855</b>	<b>(183,855)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>

## FY 2026 - UNT Dallas

### Budgeted Revenue Breakout by Fund – Current Funds

	Current Funds					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	Current Funds
Resident Undergrad Tuition	3,389,634	15,303,786	-	-	-	18,693,420
Non-resident Undergrad Tuition	767,322	369,921	-	-	-	1,137,243
Other Undergrad Tuition	270,000	30,000	-	-	-	300,000
Waivers Undergrad Tuition	-	-	-	-	-	-
<b>Gross Undergraduate Tuition</b>	<b>4,426,956</b>	<b>15,703,707</b>	-	-	-	<b>20,130,663</b>
Resident Graduate Tuition	4,497,302	4,452,107	-	-	-	8,949,409
Non-resident Graduate Tuition	502,510	190,906	-	-	-	693,415
Other Graduate Tuition	-	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-	-
<b>Gross Graduate Tuition</b>	<b>4,999,811</b>	<b>4,643,013</b>	-	-	-	<b>9,642,824</b>
Fees - Instructional	-	11,794	-	-	-	11,794
Fees - Mandatory	-	5,131,118	-	-	-	5,131,118
Fees - Incidental	-	1,068,635	12,800	-	-	1,081,435
Waivers - Fees	(321,500)	-	-	-	-	(321,500)
<b>Gross Fees</b>	<b>(321,500)</b>	<b>6,211,547</b>	<b>12,800</b>	-	-	<b>5,902,848</b>
Disc & Allow-Tuition and Fee	(6,127,642)	(6,687,937)	-	-	-	(12,815,580)
<b>Discount and Allowances</b>	<b>(6,127,642)</b>	<b>(6,687,937)</b>	-	-	-	<b>(12,815,580)</b>
<b>Net Tuition and Fees</b>	<b>2,977,625</b>	<b>19,870,330</b>	<b>12,800</b>	-	-	<b>22,860,756</b>
Athletics	-	14,500	-	-	-	14,500
Auxiliary Enterprises	-	-	1,389,436	-	-	1,389,436
Discounts and Allowances - Auxiliaries	-	-	-	-	-	-
Other Sales of Goods and Services	-	58,980	-	-	-	58,980
<b>Sales of Goods and Services</b>	-	<b>73,480</b>	<b>1,389,436</b>	-	-	<b>1,462,916</b>
Federal Programs and Contracts	-	-	-	2,877,604	-	2,877,604
Federal Financial Aid	-	9,705	-	10,700,000	-	10,709,705
State Programs and Contracts	4,568,016	-	-	1,796,743	-	6,364,759
State Financial Aid	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	525,589	-	525,589
<b>Grants and Contracts</b>	<b>4,568,016</b>	<b>9,705</b>	-	<b>15,899,936</b>	-	<b>20,477,657</b>
State Appropriations - General	42,945,420	-	-	-	-	42,945,420
State Appropriations - Additional	6,442,076	-	-	-	-	6,442,076
<b>State Appropriations</b>	<b>49,387,496</b>	-	-	-	-	<b>49,387,496</b>
Capital Appropriations - HEF	7,150,950	-	-	-	-	7,150,950
<b>Capital Appropriations</b>	<b>7,150,950</b>	-	-	-	-	<b>7,150,950</b>
Gross Professional Fees	-	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-	-
<b>Net Professional Fees</b>	-	-	-	-	-	-
Long Term Pool Distributions	-	171,438	-	-	-	171,438
<b>Long Term Pool Distributions</b>	-	<b>171,438</b>	-	-	-	<b>171,438</b>
<b>Gift Income</b>	-	<b>125,000</b>	-	<b>782,875</b>	-	<b>907,875</b>
<b>Investment Income</b>	-	<b>217,806</b>	-	-	-	<b>217,806</b>
<b>Other Revenue</b>	-	<b>450</b>	<b>61,000</b>	-	-	<b>61,450</b>
<b>System Service Allocations In</b>	-	-	-	-	-	-
<b>Debt Service Transfers In</b>	-	-	-	-	-	-
<b>Transfers from Other State Agencies In</b>	<b>16,615</b>	-	-	-	-	<b>16,615</b>
<b>Other Legislative Transfers In</b>	<b>2,565,778</b>	-	-	-	-	<b>2,565,778</b>
<b>Total Revenues and Transfers In</b>	<b>66,666,481</b>	<b>20,468,209</b>	<b>1,463,236</b>	<b>16,682,811</b>	-	<b>105,280,736</b>

# UNT System Administration Budget Overview

## Budget Context

The UNT System Administration oversees and supports its member institutions in areas such as Legal, Finance, Audit, Strategic Infrastructure, Human Resources, Information Technology, Compliance, Marketing and Communications, and Government Relations.

The primary focus of the UNT System Administration is to deliver efficient and effective support services. This entails continually improving services, eliminating redundancies, and minimizing overhead costs for both campus and System operations.

Each year, the UNT System Administration budget is developed in collaboration with the three UNT System Enterprise member institutions it serves. The FY26 budget continues to be the product of a great spirit of partnership and collaboration.

This budget introduces changes to processes, services, and expectations to create a framework for ongoing improvement. These changes aim to enhance cost savings, operational efficiency, innovation, quality evaluation, customer satisfaction, communication, and collaboration.



**Courageous  
Integrity**



**Be Curious**



**We Care**



**Better Together**



**Show Your  
Fire**

## Major Goals & Priorities Addressed

### Major Goals

- Maintain a 10% reserve target for System Administration.
- Decrease campus allocations by \$100k from last fiscal year.
- Reviewed and eliminated open positions for efficiency.

### Key Drivers and Priorities

- Increase budgeted procurement incentive/rebate income by \$300k.
- Use reserves to support a new roof for the Downtown Dallas System Building and one-time IT expenses from historical savings.
- Fund a 3% compensation pool to address market studies and performance plans.

## Revenues

### *State Appropriations*

State appropriations support a portion of salaries and benefits for System Administration. It also includes the Universities Center at Dallas and Federation of North Texas Universities, which are passed through to other state institutions as appropriate.

### *Sales of Goods and Services & All Other Revenue*

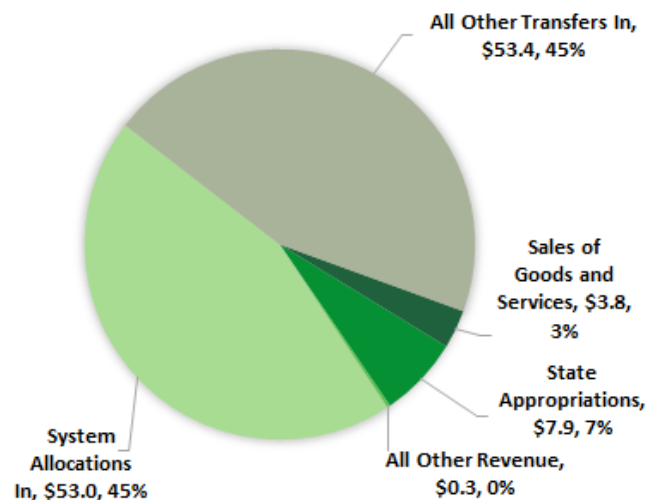
1900 Elm Street - Lofts and Retail Space

- Average approximately 97% occupancy.
- Parteno (Restaurant at the corner of Main and St. Paul) - rent and sales commission based upon agreed sales targets.

1901 Main Street – System Building

- Dallas ISD/Ida B. Wells Montessori school – four floors.
- UNT Dallas/College of Law - two floors including the law library.

**FY 2026 Budgeted Revenues and Transfers In**  
(Millions)



### *All Other Revenue*

- Investment Income is budgeted for \$313k in FY26.

## Transfers In

### *System Services Allocations In*

Transfers to System Administration from member institutions for administrative support services.

### *All Other Transfers In*

- **Other Legislative Transfers In** - transfers from member institutions to System Administration reflect a portion of System Services allocations as well as required legislative transfers of appropriations, when applicable.
- **Long Term Pool Distributions** – previously booked with investment income, are \$392k for FY26.

## Expenses

Major drivers are investments in key areas including:

- Funds 3% compensation pool to address market study and performance plan.
- Increased budgeted salary savings by 4%.
- Plan use of reserves for a new roof for the Downtown Dallas System Building \$750k and IT expenses \$250k.
- Eliminated 7 open positions from efficiencies and strategic decisions.

## Transfers Out

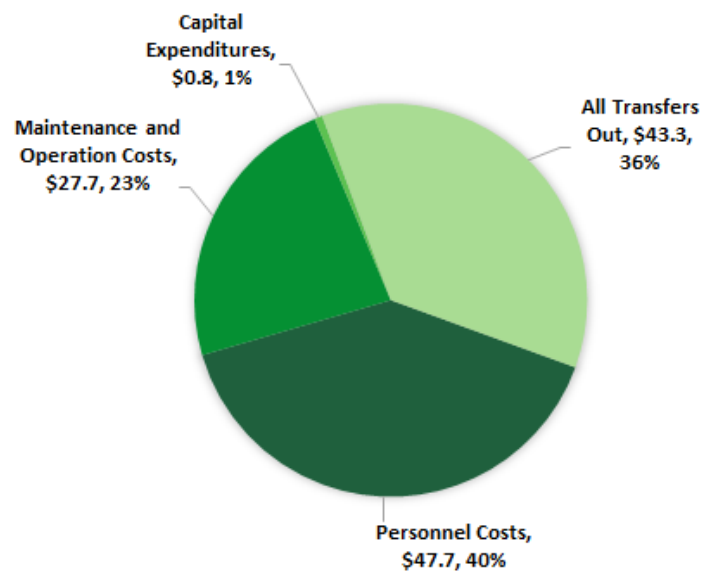
### *Debt Service Transfers Out*

Transfers from Current Funds to Plant Funds for payment of debt service.

### *All Other Transfers Out*

- **Other Inter-Unit Transfers** – transfers between components for a portion of the allocation paid outside of local funding. Also, other specific services provided to System Administration by the member institution(s) including shared enterprise-wide projects, and split-funded employees.
- **Other Legislative Transfers Out** – transfers of State funds to business units within the State treasury.

**FY 2026 Budgeted Expenses and Transfers Out**  
(Millions)



## Summary

UNT System Administration continues to strengthen its commitment to innovation, collaboration, and fiscal responsibility in support of the UNT System Enterprise member institutions and the communities we serve.

UNT System Administration's FY26 budget was formulated with the goal of advancing the strategic objectives of the UNT System Enterprise.

**FY 2026 – UNT System Administration**  
**Budget Summary – Current Funds**

	FY 2025 Budget	FY 2025 Forecast	FY 2026 Budget	Increases (Decreases) FY 2025 For. to FY 2026 Bud.	
				Amount	Percent
<b>Revenues and Transfers In</b>					
Net Tuition and Fees	-	-	-	-	-
Sales of Goods and Services	3,712,328	3,719,016	3,769,175	50,159	1.3%
Grants and Contracts	-	-	-	-	-
State Appropriations	7,948,146	8,020,990	7,949,582	(71,408)	-0.9%
Capital Appropriations	-	-	-	-	-
All Other Revenue	1,000,000	1,133,334	312,805	-	-
System Service Allocations In	56,185,649	56,185,649	52,986,684	-	-
All Other Transfers In	54,217,373	56,131,374	53,394,440	(2,736,934)	-4.9%
<b>Total Revenues and Transfers In</b>	<b>123,063,496</b>	<b>125,190,363</b>	<b>118,412,686</b>	<b>(6,777,677)</b>	<b>-5.4%</b>
<b>Expenditures and Transfers Out</b>					
Personnel Costs	46,502,405	46,105,387	47,692,549	-	-
Maintenance and Operation Costs	29,703,941	28,835,594	27,686,409	(1,149,185)	-4.0%
Capital Expenditures	318,358	400,704	774,916	374,212	93.4%
Scholarships	-	-	-	-	-
All Other Expenses	-	-	-	-	-
Debt Service Transfers Out	55,284,736	55,284,736	53,958,400	(1,326,336)	-2.4%
System Service Allocations Out	-	-	-	-	-
All Other Transfers Out	(7,155,782)	(5,241,782)	(10,699,588)	(5,457,806)	104.1%
<b>Total Expenditures and Transfers Out</b>	<b>124,653,658</b>	<b>125,384,640</b>	<b>119,412,686</b>	<b>(5,971,954)</b>	<b>-4.8%</b>
<b>Estimated Impact on Fund Balance</b>	<b>(1,590,162)</b>	<b>(194,277)</b>	<b>(1,000,000)</b>	<b>(805,723)</b>	<b>414.7%</b>

**FY 2026 – UNT System Administration**  
**Budget Detail by Fund Group – Current Funds**

	Current Funds					Current Funds
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	
<b>REVENUES AND TRANSFERS IN</b>						
Net Tuition and Fees	-	-	-	-	-	-
Sales of Goods and Services	-	1,138,944	2,630,231	-	-	3,769,175
Grants and Contracts	-	-	-	-	-	-
State Appropriations	7,949,582	-	-	-	-	7,949,582
Capital Appropriations	-	-	-	-	-	-
All Other Revenue	-	312,805	-	-	-	312,805
System Service Allocations In	-	52,986,684	-	-	-	52,986,684
All Other Transfers In	53,002,842	391,598	-	-	-	53,394,440
<b>Total Revenues and Transfers In</b>	<b>60,952,424</b>	<b>54,830,031</b>	<b>2,630,231</b>	<b>-</b>	<b>-</b>	<b>118,412,686</b>
<b>EXPENDITURES AND TRANSFERS OUT</b>						
Personnel Costs	8,614,169	39,078,380	-	-	-	47,692,549
Maintenance and Operation Costs	644,562	25,205,960	1,835,887	-	-	27,686,409
Capital Expenditures	-	469,719	305,197	-	-	774,916
Scholarships	-	-	-	-	-	-
All Other Expenses	-	-	-	-	-	-
Debt Service Transfers Out	51,663,336	1,420,585	874,478	-	-	53,958,400
System Service Allocations Out	-	-	-	-	-	-
All Other Transfers Out	30,357	(10,729,945)	-	-	-	(10,699,588)
<b>Total Expenditures and Transfers Out</b>	<b>60,952,424</b>	<b>55,444,700</b>	<b>3,015,562</b>	<b>-</b>	<b>-</b>	<b>119,412,686</b>
<b>Estimated Impact on Fund Balance</b>	<b>-</b>	<b>(614,669)</b>	<b>(385,331)</b>	<b>-</b>	<b>-</b>	<b>(1,000,000)</b>

**FY 2026 – UNT System Administration**

**Budgeted Revenue Breakout by Fund – Current Funds**

	Current Funds					
	Educational & General	Designated Operating	Auxiliary	Restricted Expendable	Clinical	Current Funds
Resident Undergrad Tuition	-	-	-	-	-	-
Non-resident Undergrad Tuition	-	-	-	-	-	-
Other Undergrad Tuition	-	-	-	-	-	-
Waivers Undergrad Tuition	-	-	-	-	-	-
<b>Gross Undergraduate Tuition</b>	-	-	-	-	-	-
Resident Graduate Tuition	-	-	-	-	-	-
Non-resident Graduate Tuition	-	-	-	-	-	-
Other Graduate Tuition	-	-	-	-	-	-
Waivers Graduate Tuition	-	-	-	-	-	-
<b>Gross Graduate Tuition</b>	-	-	-	-	-	-
Fees - Instructional	-	-	-	-	-	-
Fees - Mandatory	-	-	-	-	-	-
Fees - Incidental	-	-	-	-	-	-
Waivers - Fees	-	-	-	-	-	-
<b>Gross Fees</b>	-	-	-	-	-	-
Disc & Allow-Tuition and Fee	-	-	-	-	-	-
<b>Discount and Allowances</b>	-	-	-	-	-	-
<b>Net Tuition and Fees</b>	-	-	-	-	-	-
Athletics	-	-	-	-	-	-
Auxiliary Enterprises	-	1,138,944	2,540,231	-	-	3,679,175
Discounts and Allowances - Auxiliaries	-	-	-	-	-	-
Other Sales of Goods and Services	-	-	90,000	-	-	90,000
<b>Sales of Goods and Services</b>	-	1,138,944	2,630,231	-	-	3,769,175
Federal Programs and Contracts	-	-	-	-	-	-
Federal Financial Aid	-	-	-	-	-	-
State Programs and Contracts	-	-	-	-	-	-
State Financial Aid	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-
<b>Grants and Contracts</b>	-	-	-	-	-	-
State Appropriations - General	7,949,582	-	-	-	-	7,949,582
State Appropriations - Additional	-	-	-	-	-	-
<b>State Appropriations</b>	7,949,582	-	-	-	-	7,949,582
Capital Appropriations - HEF	-	-	-	-	-	-
<b>Capital Appropriations</b>	-	-	-	-	-	-
Gross Professional Fees	-	-	-	-	-	-
Contractual Allowances and Discounts	-	-	-	-	-	-
<b>Net Professional Fees</b>	-	-	-	-	-	-
Long Term Pool Distributions	-	391,598	-	-	-	391,598
<b>Long Term Pool Distributions</b>	-	391,598	-	-	-	391,598
<b>Gift Income</b>	-	-	-	-	-	-
<b>Investment Income</b>	-	312,805	-	-	-	312,805
<b>Other Revenue</b>	-	-	-	-	-	-
<b>System Service Allocations In</b>	-	52,986,684	-	-	-	52,986,684
<b>Debt Service Transfers In</b>	-	-	-	-	-	-
<b>Transfers from Other State Agencies In</b>	-	-	-	-	-	-
<b>Other Legislative Transfers In</b>	53,002,842	-	-	-	-	53,002,842
<b>Total Revenues and Transfers In</b>	60,952,424	54,830,031	2,630,231	-	-	118,412,686



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# FY 2026 Budget

Presented to the UNT System Board of Regents

Clayton Gibson, VP for Finance & Administration and CFO



# FY25: Strategic Progress & Performance



Developing  
5-year  
strategic  
plan

Strategic,  
performance-  
based  
budgeting



Developing  
a new  
campus  
master plan

Construction  
of STEM  
Building  
(Dec 2026)



Comprehensive  
reforms to drive  
student retention &  
success at scale



Aligning teaching,  
curriculum with  
learning science,  
career needs



Embedding vision  
that advances  
excellence, innovation,  
and access



# Adjusting with resilience

- Facing the challenge of graduate dips; flat enrollment
- Strong focus on retention, revenue generation, increased efficiency

## Key Priorities, Future Ready

### Investments that enhance

- Student retention
- Student success
- Career-readiness
- Industry partnerships



### Prioritize for success

- Research
- Advancement
- Enrollment, students
- Athletics



### Expand access, impact

- Community college transfer pathways
- Executive/professional programs



### Incentivize excellence

- Use of new strategic budgeting model
- Focus: courses delivered, graduation





# Revenues and Expenditures

## Revenue environment

- Decline in non-resident graduates; state appropriations
- In FY25, one-time State aid grant, and higher Pell grants

## Expense pressures

- **Personnel costs:** Health ins prem, TX Talent Pipeline, growth needs
- **M&O costs:** Repairs, utilities, TX Talent Pipeline
- **Scholarships:** loss of one-time state funds received in FY 25
- **Other:** higher capex

	FY2025 Budget	FY2025 Est Actuals	FY2026 Budget	FY25 Est Actuals vs. FY26 Budget
<b>REVENUES AND TRANSFERS IN</b>				
Net Tuition and Fees	\$459,046,768	\$413,120,496	\$411,786,775	(\$1,333,721)
Sales of Goods and Services	\$111,129,482	\$121,818,038	\$120,800,139	(\$1,017,899)
Grants and Contracts	\$156,810,971	\$199,373,474	\$175,930,713	(\$23,442,761)
State Appropriations	\$202,386,453	\$176,081,438	\$164,171,539	(\$11,909,899)
Capital Appropriations (HEF)	\$38,473,304	\$38,473,304	\$65,142,741	\$26,669,437
All Other Revenue and Transfers In	\$38,570,848	\$74,168,845	\$73,785,883	(\$382,962)
<b>Total Revenues and Transfers In</b>	<b>\$1,006,417,826</b>	<b>\$1,023,035,595</b>	<b>\$1,011,617,790</b>	<b>(\$11,417,805)</b>
<b>EXPENSES AND TRANSFERS OUT</b>				
Personnel Costs	\$531,104,924	\$533,469,280	\$540,317,534	\$6,848,254
Maintenance & Operation Costs	\$180,310,796	\$185,720,120	\$195,120,806	\$9,400,686
Capital Expenses	\$27,646,727	\$17,964,907	\$37,328,385	\$19,363,478
Scholarships & Financial Aid	\$127,470,340	\$141,319,921	\$133,334,740	(\$7,985,181)
All Other Expenses	\$2,013,603	\$400,000	\$3,989,471	\$3,589,471
Debt Service Transfer Out	\$41,592,322	\$41,592,322	\$40,933,136	(\$659,186)
System Service Allocations	\$52,330,636	\$52,330,636	\$52,254,518	(\$76,118)
All Other Transfers Out	\$42,211,412	\$46,743,232	\$39,536,994	(\$7,206,238)
<b>Total Expenses and Transfers Out</b>	<b>\$1,004,680,760</b>	<b>\$1,019,540,418</b>	<b>\$1,042,815,584</b>	<b>\$23,275,166</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>\$1,737,066</b>	<b>\$3,495,177</b>	<b>(\$31,197,794)</b>	<b>(\$34,692,971)</b>

# Closing the Gap

## FY25: Positive movement

Now forecasted to break-even.



-\$27M full yr  
forecast due  
to grad  
enrollment  
decline



-\$12.4M forecast,  
gap closing due to  
increased sales and  
grants & contracts,  
maintaining efficiencies



TBA,  
cautiously  
optimistic  
for up to  
+\$3.5M

## FY26: Mitigating challenges

Reserve decrease forecasted

- Declines in non-resident graduate students and state appropriations
- Increased investing in long-term value creation: student success, access and partnership initiatives

# Maximizing Efficiency

- As we focus on revenue pursuit for financial health, we also maintain efficiency

## Energy enhancements

- Building energy optimization
- Lighting conversion

## Automation enhancements



- Autonomous mowers
- Controller automations saved 1,000 hours

## Other enhancements

- Building demolition
- Ensuring alignment with best industry practices

# Five-Year Plan

## Highlights

- Enrollment restoration from retention and new partnerships
- Research productivity
- Athletic competitiveness
- Graduation rates

## Long-term Investments

- STEM building – Dec ‘26
- Satellite chilled water plant
- Strategic hires/hub creation

\*Dollars in millions

	FY25 Budget	FY26 Budget	FY25 vs. FY26 \$ Variance	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected
<b>REVENUES AND TRANSFERS IN</b>							
Net Tuition and Fees	\$459	\$412	(\$47)	\$429	\$462	\$486	\$510
Sales of Goods and Services	\$111	\$121	\$10	\$125	\$126	\$129	\$129
Grants and Contracts	\$157	\$176	\$19	\$229	\$248	\$268	\$290
State Appropriations	\$202	\$164	(\$38)	\$164	\$169	\$169	\$174
Capital Appropriations (HEF)	\$38	\$65	\$27	\$65	\$65	\$65	\$65
All Other Revenue	\$39	\$74	\$35	\$92	\$101	\$114	\$123
<b>Total Revenues and Transfers In</b>	<b>\$1,006</b>	<b>\$1,012</b>	<b>\$5</b>	<b>\$1,103</b>	<b>\$1,172</b>	<b>\$1,231</b>	<b>\$1,291</b>
<b>EXPENSES AND TRANSFERS OUT</b>							
Personnel Costs	\$531	\$540	\$9	\$585	\$617	\$653	\$689
Maintenance & Operation Costs	\$180	\$195	\$15	\$228	\$235	\$250	\$272
Capital Expenses	\$28	\$37	\$10	\$38	\$38	\$38	\$38
Scholarships & Financial Aid	\$127	\$133	\$6	\$136	\$146	\$152	\$155
All Other Expenses	\$2	\$4	\$2	\$4	\$4	\$4	\$4
Debt Service Transfer Out	\$42	\$41	(\$1)	\$41	\$41	\$41	\$41
System Service Allocations	\$52	\$52	(\$0)	\$52	\$52	\$52	\$52
All Other Transfers Out	\$42	\$40	(\$3)	\$40	\$40	\$40	\$40
<b>Total Expenses and Transfers Out</b>	<b>\$1,005</b>	<b>\$1,043</b>	<b>\$38</b>	<b>\$1,123</b>	<b>\$1,172</b>	<b>\$1,230</b>	<b>\$1,290</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>\$2</b>	<b>(\$31)</b>	<b>(\$33)</b>	<b>(\$20)</b>	<b>\$0</b>	<b>\$1</b>	<b>\$1</b>







**UNT ATHLETICS**





# MISSION STATEMENT

***BUILDING CHAMPIONS and PREPARING LEADERS through  
the pursuit of perfection in academics, athletics, and life.***





**AMERICAN**  
ATHLETIC CONFERENCE



Temple University  
Philadelphia, PA



University of Memphis  
Memphis, TN



University of South Florida  
Tampa, FL



Tulane University  
New Orleans, LA



East Carolina University  
Greenville, NC



University of Tulsa  
Tulsa, OK



University of North Texas  
Denton, TX



Rice University  
Houston, TX



University of NC at Charlotte  
Charlotte, NC



Florida Atlantic University  
Boca Raton, FL



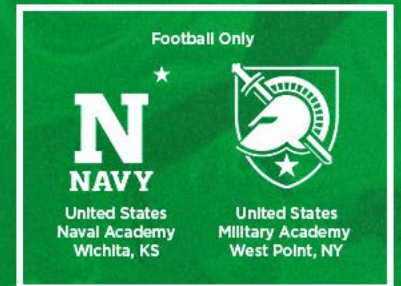
University of Alabama at Birmingham  
Birmingham, AL



The University of Texas at San Antonio  
San Antonio, TX

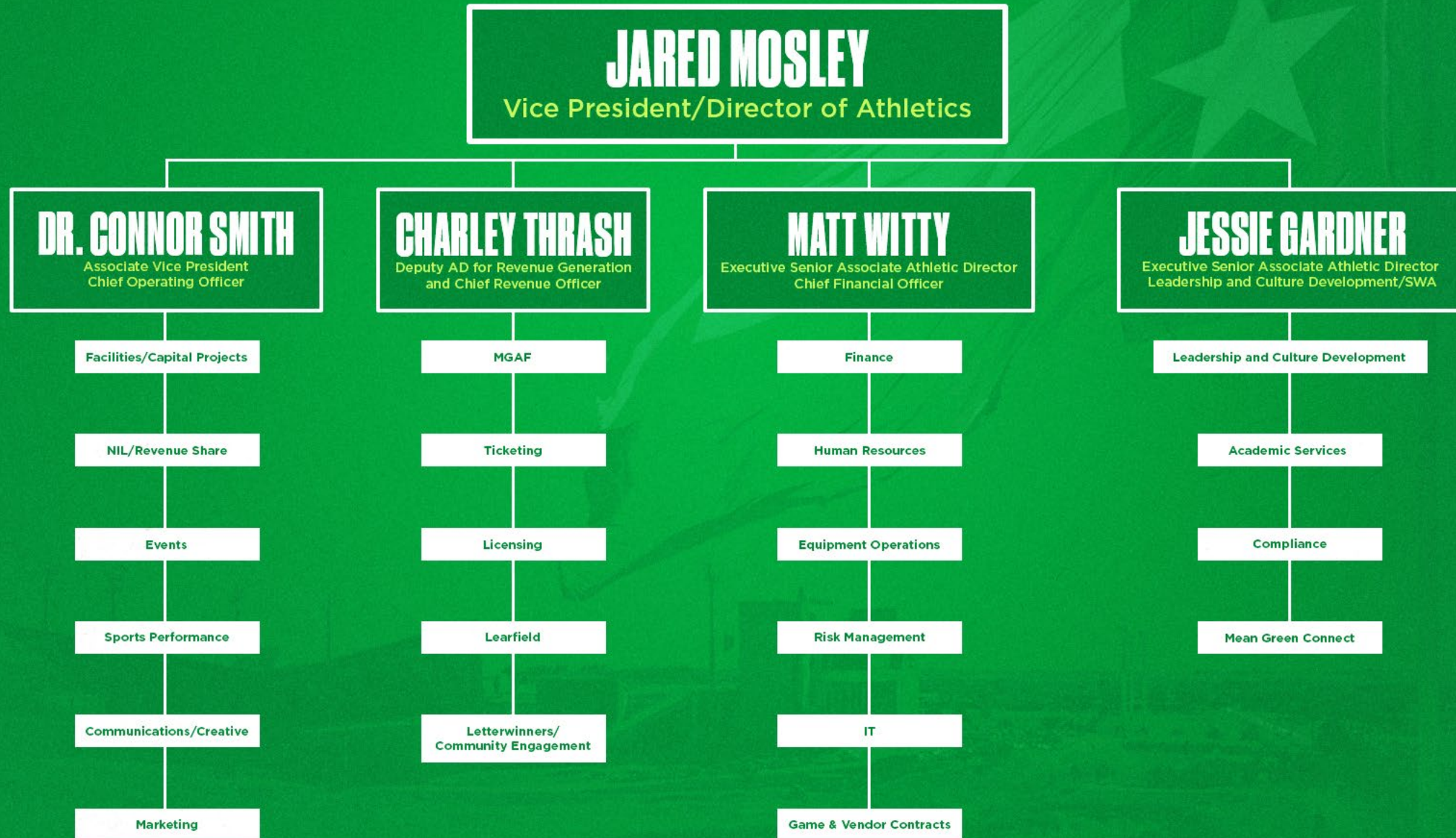


Wichita State University  
Wichita, KS





# ATHLETICS EXECUTIVE TEAM





## 2024-25 PROGRAM HIGHLIGHTS

**8TH** STRAIGHT YEAR  
WITH AN OVERALL ATHLETIC PROGRAM  
**WINNING %**  
**ABOVE .500**  
THE BEST IN UNT HISTORY

UNT'S SPRING 2025  
HIGHEST RECORDED GPA

**3.334**

IN A NON-COVID SEMESTER  
IN DEPARTMENT HISTORY

**80+** PROGRAMS/EVENTS  
SUPPORTING THE PERSONAL,  
PROFESSIONAL AND  
LEADERSHIP GROWTH

SUPPORTING THE PERSONAL, PROFESSIONAL  
AND LEADERSHIP GROWTH OF  
STUDENT-ATHLETES IN PREPARATION FOR  
SUCCESS AT UNT AND IN LIFE.

**EIGHT**  
PROGRAMS COMPETED IN  
POSTSEASON COMPETITION



**WOMEN'S DIVING TEAM**

WON AAC DIVING TEAM TITLE FOR  
FIRST TIME IN PROGRAM HISTORY



**12TH CONSECUTIVE**  
SEMESTER WITH A  
3.0 GPA OR HIGHER



**2404**  
**DONORS**

TO THE MEAN GREEN ATHLETIC FUND  
THE MOST IN DEPARTMENT HISTORY AND A  
105% INCREASE YEAR OVER YEAR

TOTALED THE  
**SECOND-HIGHEST FOOTBALL**  
**AVERAGE PER GAME**  
**ATTENDANCE**  
IN DEPARTMENT  
HISTORY



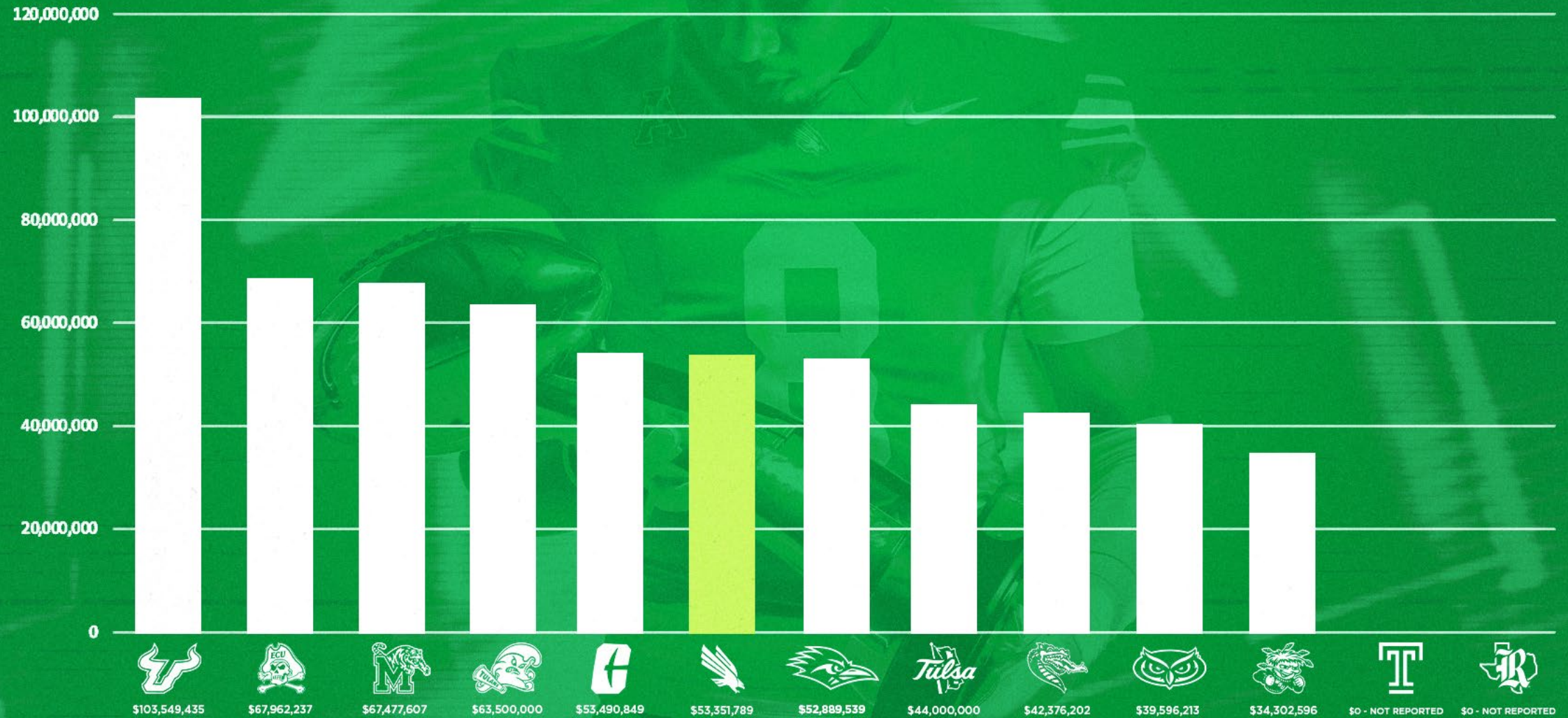
SECURED **\$6.9M+** IN TOTAL  
GIFTS INCLUDING EIGHT GIFTS  
OF **\$500K+** TOWARD  
ATHLETIC CENTER EXPANSION  
**IN TOTAL RECEIVED 35 GIFTS**  
**OF \$25K+ TO AC EXPANSION**

- ON PACE TO ECLIPSE **2,000 DONORS** FOR THE SECOND STRAIGHT YEAR IN FY25.
- 50+ **10K TALON SOCIETY DONORS**, THE MOST IN OUR HISTORY.
- THE INAUGURAL GREEN LIGHTS GALA RAISED **\$350K+** TOWARDS STUDENT-ATHLETE SUCCESS.
- TOTAL ALL SPORTS TICKET ONLY REVENUE HIT A RECORD OF **\$1.99M** THIS YEAR, HIGHLIGHTED BY AN ALL-TIME FOOTBALL TICKET REVENUE RECORD OF **\$1.56M**.
- IN 2024, FINISHED **FOURTH** IN FBS ATTENDANCE PERCENTAGE INCREASE FROM PREVIOUS YEAR AT **23,022**, UP **29.62%** FROM **2023 (17,761)**.
- LICENSING REVENUE AT AN INCREASE OF **40%** COMPARED TO THIS TIME LAST YEAR





# BUDGET COMPARISON



FY24 NCAA REPORT DATA



# 5 YEAR INVESTMENT PRO FORMA

## REVENUES

	FY26	FY27	FY28	FY29	FY30
Intercollegiate Athletics	Budget	Projected	Projected	Projected	Projected
<b>REVENUES</b>					
<b>Operating Revenues:</b>					
Ticket Sales	2,091,100	2,250,000	2,300,000	2,350,000	2,400,000
Direct State or Other Government Support					
Student Fees	17,775,327	17,775,327	21,697,200	22,500,800	22,902,600
Direct Institutional Support	23,390,436	25,390,436	27,390,436	29,390,436	31,390,436
Less-Transfers to Institution					
Indirect Institutional Support Revenue					
Guarantees Revenue	138,000	475,000	175,000	175,000	175,000
Contributions	2,060,000	2,260,000	2,295,200	2,931,104	2,567,726
In-Kind					
Compensation and Benefits Provided by a Third Party					
Media Rights					
NCAA Distributions	905,750	932,923	960,910	989,737	1,019,430
Conference Distributions(Non Media or Bowl)	3,753,634	3,853,634	3,953,634	4,053,634	4,353,634
Program, Novelty, Parking and Concession Sales	1,580,000	1,748,013	1,819,163	1,893,872	1,972,315
Royalties, Licensing, Advertisements and Sponsorships	3,152,500	3,252,500	3,622,500	3,672,500	3,722,500
Sport-Camp Revenues					
Athletic Restricted Endowment and Investments Income	77,500	79,825	82,220	84,686	87,227
Other Operating Revenue	717,500	752,500	827,500	902,500	1,000,000
Bowl Revenues					
<b>Total Operating Revenues</b>	<b>55,641,747</b>	<b>58,770,157</b>	<b>65,123,763</b>	<b>68,944,269</b>	<b>71,590,868</b>



# 5 YEAR INVESTMENT PRO FORMA

## EXPENSES

EXPENSES	FY26 Budget	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected
<b>Operating Expenses:</b>					
Athletic Student Aid	7,612,750	7,650,000	7,827,624	7,863,786	7,881,867
Guarantees Expense	1,054,000	750,000	750,000	750,000	750,000
Coaching Salaries, Benefits, and Bonuses Paid by the University and Related Entities	9,771,753	10,627,080	11,389,219	11,489,219	11,432,570
Coaching Salaries, Benefits, and Bonuses Paid by a Third Party	-	-	-	-	-
Support Staff/Administrative Salaries, Benefits and Bonuses Paid by the University and Related Entities	9,465,888	9,440,740	9,817,563	9,987,325	10,014,846
Support Staff/Administrative Salaries, Benefits and Bonuses Paid by Third Party	-	-	-	-	-
Severance Payments	49,830	-	-	-	-
Recruiting	737,369	927,375	1,136,381	1,366,287	1,619,185
Team Travel	5,040,260	5,393,556	5,782,182	6,209,671	6,679,908
Sports Equipment, Uniforms and Supplies	1,114,375	1,444,528	1,791,188	2,155,182	2,537,375
Game Expenses	2,438,777	2,500,000	2,587,500	2,678,063	2,771,795
Fund Raising, Marketing and Promotion	1,075,093	1,076,160	1,150,827	1,187,138	1,240,351
Sports Camp Expenses	-	-	-	-	-
Spirit Groups	150,000	150,000	150,000	150,000	150,000
Athletic Facilities Debt Service, Leases and Rental Fees	5,496,631	4,712,595	5,132,910	5,132,414	4,793,065
Direct Overhead and Administrative Expenses	5,835,928	6,379,096	6,963,002	7,590,701	8,265,477
Indirect Institutional Support Expense	-	-	-	-	-
Medical Expenses and Insurance	1,251,069	1,300,000	1,350,000	1,400,000	1,400,000
Memberships and Dues	646,734	646,734	646,734	52,734	52,734
Student-Athlete Meals (non-travel)	780,065	982,294	1,194,634	1,417,591	1,651,696
Other Operating Expenses	346,225	350,000	350,000	350,000	350,000
Bowl Expenses	-	-	-	-	-
Bowl Expenses - Coaching Compensation/Bonuses	-	-	-	-	-
Revenue Share	2,775,000	4,440,000	7,104,000	9,164,160	10,000,000
<b>Total Operating Expenses</b>	<b>55,641,747</b>	<b>58,770,157</b>	<b>65,123,764</b>	<b>68,944,270</b>	<b>71,590,868</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenses</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>



# GROUP OF 5 FINANCIAL COMPARISON

		AAC	MWC*	SBC	C-USA	MAC
	UNT	Average	Average	Average	Average	Average
<b>2023-24 Total Revenue</b>	53,351,789	60,084,864	53,351,789	46,027,615	38,490,257	36,257,780
<b>2023-24 Total Expense</b>	53,291,838	58,135,650	64,951,535	48,052,352	39,652,235	36,444,326
<b>2023-24 Total Revenue (High)</b>		103,549,435	91,423,101	76,382,640	54,440,075	42,261,274
		USF	SDSU	JMU	MTSU	Buffalo
<b>2023-24 Total Expense (High)</b>		101,933,843	120,525,634	76,382,640	54,440,075	42,103,308
		USF	SDSU	JMU	MTSU	Buffalo

**\*DOES NOT INCLUDE PRIVATE INSTITUTIONS**

**\*FIVE INSTITUTIONS JOINING PAC12**



## TOP 3RD FUNDING AVERAGES & DELTA BY CATEGORY

	UNT	Top 3rd	Variance
Recruiting	737,369	1,230,890	(493,521)
Equipment	1,088,350	1,986,725	(898,375)
Nutrition	662,155	1,212,347	(550,192)
Team Travel	4,227,940	5,145,593	(917,653)
Direct Overhead/Other Exp	1,075,740	2,519,377	(1,443,637)



# TOP 3RD FUNDING AVERAGES & DELTA BY SPORT

HEAD COACH		
	Football	MBB
UNT Salary	1,299,220	769,260
Total Teams in American	14	13
UNT Current Rank	8	11
Top 3rd Rank	4	5
Top 3rd Budget	2,456,000	1,100,000
Variance to Top 3rd	(1,156,780)	(330,740)
Midpoint Rank	6	7
Midpoint Budget	1,707,500	1,007,500
Variance to Midpoint	(408,280)	(238,240)
High Salary	2,952,020	1,820,316
Variance to High	(1,652,800)	(1,051,056)

ASSISTANT COACH POOL		
	Football	MBB
UNT Salary	2,380,389	776,960
Total Teams in American	13	14
UNT Current Rank		
Top 3rd Rank	4	5
Top 3rd Budget	2,853,350	786,120
Variance to Top 3rd	(472,961)	(9,160)
Midpoint Rank	6	7
Midpoint Budget	2,573,988	687,041
Variance to Midpoint	(193,599)	89,919
High Salary	3,605,105	1,077,943
Variance to High	(1,224,716)	(300,983)



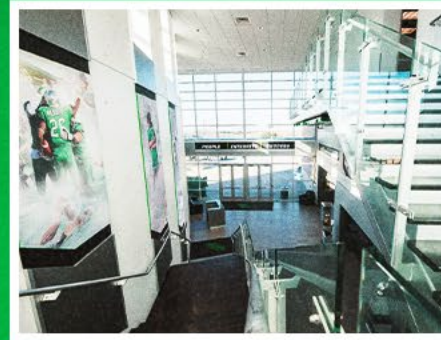
# FACILITIES



**BRUZZY'S UNT GOLF PRACTICE FACILITY**



**UNITY PLAZA**



**ATHLETIC CENTER**



**DATCU STADIUM**



**THE SUPER PIT**



**SOCCER AND TRACK & FIELD STADIUM**



**LOVELACE AND MCNATT FAMILY  
PRACTICE FACILITY**



**UNT VOLLEYBALL CENTER**



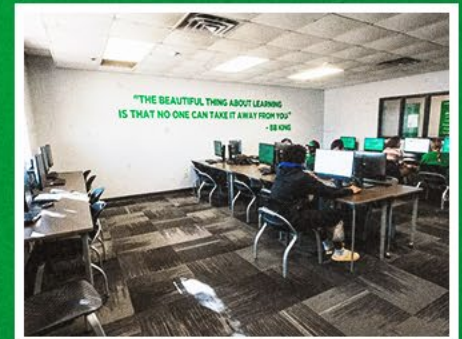
**LOVELACE STADIUM**



**WARANCH TENNIS COMPLEX**



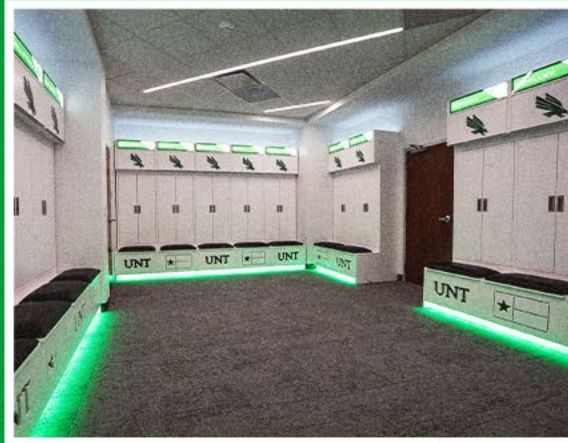
**POHL RECREATION CENTER  
& PEB NATATORIUM**



**STUDENT-ATHLETE ACADEMIC CENTER**



# NEW FACILITIES/FUTURE PROJECTS



**OLYMPIC VILLAGE: SWIM & DIVE - VOLLEYBALL**

**ATHLETIC CENTER EXPANSION**

**SOFTBALL CLUBHOUSE**



## TV & BROADCAST EXPOSURE

The 2024 football season included program record seven linear, broadcasts highlighted by five straight from October 12 - November 15 headlined by first-ever Saturday ESPN2 broadcast at DATCU Stadium.

Men's basketball played in a record 17 linear games this year thanks to the ESPN-AAC relationship, while women's basketball hosted its first ever linear game at the Super Pit with a win over Tulane on February 9.

**MORE THAN 300 UNT EVENTS STREAMED VIA ESPN+ BOTH HOME AND AWAY OVER OUR FIRST TWO YEARS IN THE AMERICAN. 54 EVENTS DURING THAT STRETCH AVAILABLE ON LINEAR PLATFORMS.**



**ESPN**

**ESPN 2**





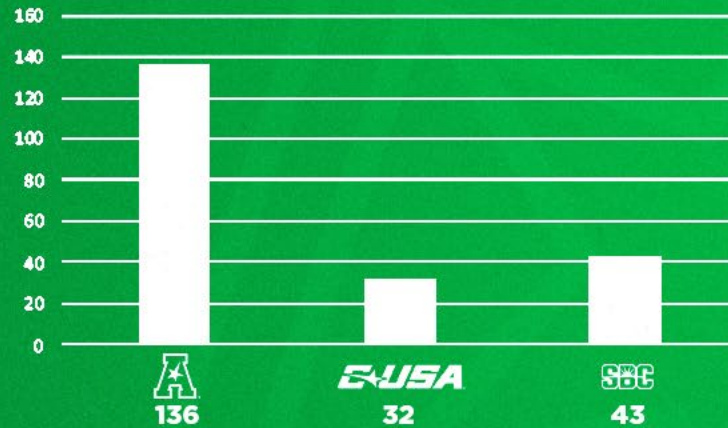
# 2024-25 CONFERENCE COMPARISON

THE AMERICAN HAD MORE LINEAR EVENTS AMONG FOOTBALL, MEN'S BASKETBALL, AND WOMEN'S BASKETBALL IN 2024-25 ALONE WITH **136** THAN C-USA DID IN TOTAL FROM 2022-25 (**94**).

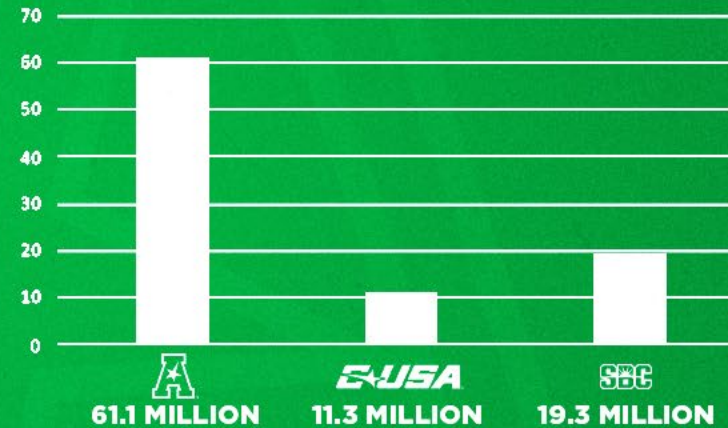
**61M VIEWERSHIP**

**49M VIEWERSHIP**

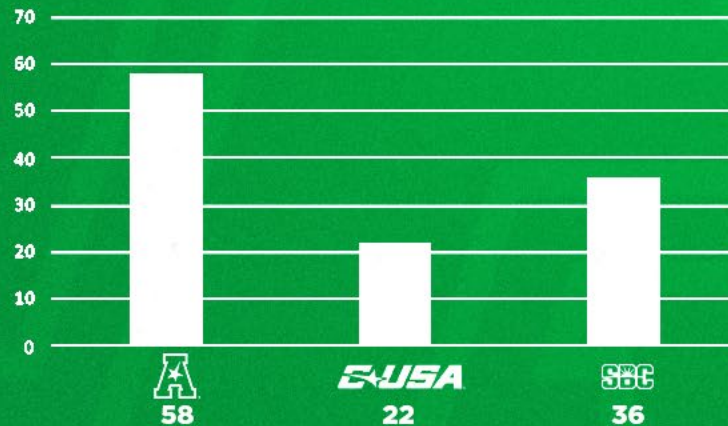
Total Linear Games



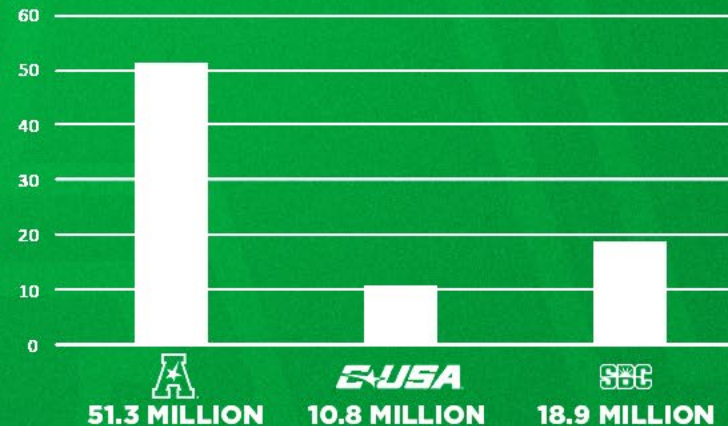
Total Viewership



Football Linear Games



Football Viewership





# BRANDING EXPOSURE

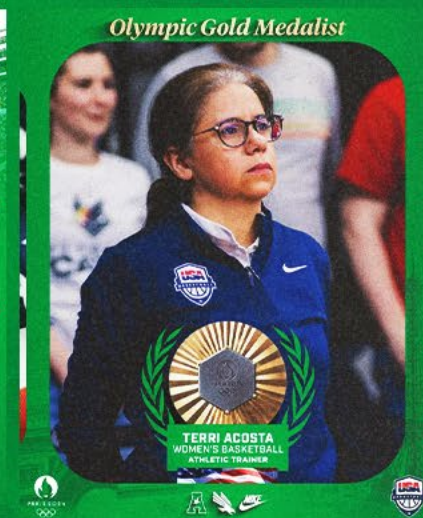
## SOCIAL MEDIA

UNT Athletics accounts generated 65.7M impressions across all platforms from August 1, 2024 - May 31, 2025, an increase of nearly 75% from the previous year.

Following softball's dramatic February 26 win over eventual national runner-up Texas Tech, UNT Softball social channels had nearly 800k impressions over 24 hours.



**451.8%** NET AUDIENCE GROWTH  
**66M+** IMPRESSIONS  
**3M+** ENGAGEMENTS  
**+75%** INCREASE IN TOTAL ENGAGEMENT  
**ACROSS ALL PLATFORMS**





# NEW REVENUE GENERATION IDEAS

- INCREASED OUTSIDE EVENTS
  - CONCERTS
  - FESTIVALS
  - HIGH SCHOOL PLAYOFF GAMES
  - OTHER VARIOUS EVENTS & HOSTING OPPORTUNITIES
- MEDICAL PARTNERSHIPS AND BILLING
- MIXED-USE DEVELOPMENT WITH AVAILABLE LAND
- ENHANCED LICENSING AND MERCHANDISE INITIATIVES
- INCREASED PHYSICAL AND DIGITAL ASSETS THROUGH MEAN GREEN SPORTS PROPERTIES / LEARFIELD
- GREEN LIGHTS GALA





# EXPANSION MEDIA MODEL [UNT RANK]

- MEDIA MARKET – 30% (3RD)
- MEDIA PERFORMANCE, VIEWERSHIP AND FANBASE ENGAGEMENT – 30% (13TH)
- FANBASE PROFILE – 15% (4TH)
- ATHLETE ON-FIELD/ON-COURT PERFORMANCE – 23% (2ND)
- MISC. ATTRACTIVENESS DRIVERS – 2% (10TH)



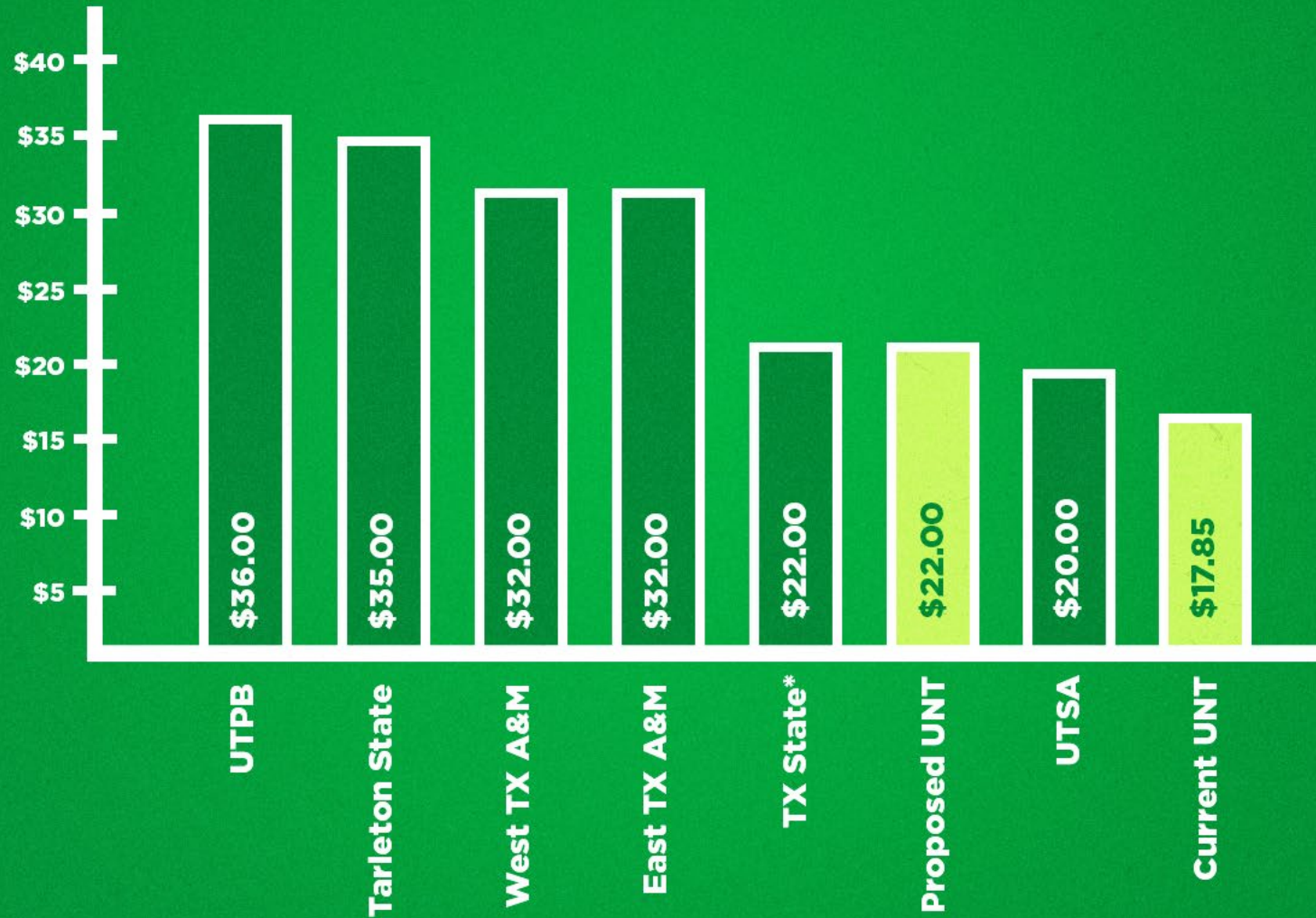




**BUILDING CHAMPIONS AND PREPARING LEADERS**



# STUDENT ATHLETIC FEE



**CURRENT ATHLETIC FEE: \$17.85 - PROPOSED INCREASE: \$4.15 - NEW PROPOSED FEE: \$22.00**  
**WOULD CREATE APPROXIMATELY \$3.2 MILLION IN ADDITIONAL FUNDS FEE COMPARED TO OTHER IN-STATE CONFERENCE FOES**

\*TEXAS STATE FEE INCREASES \$1/YR UNTIL IT'S \$25 IN 2030.



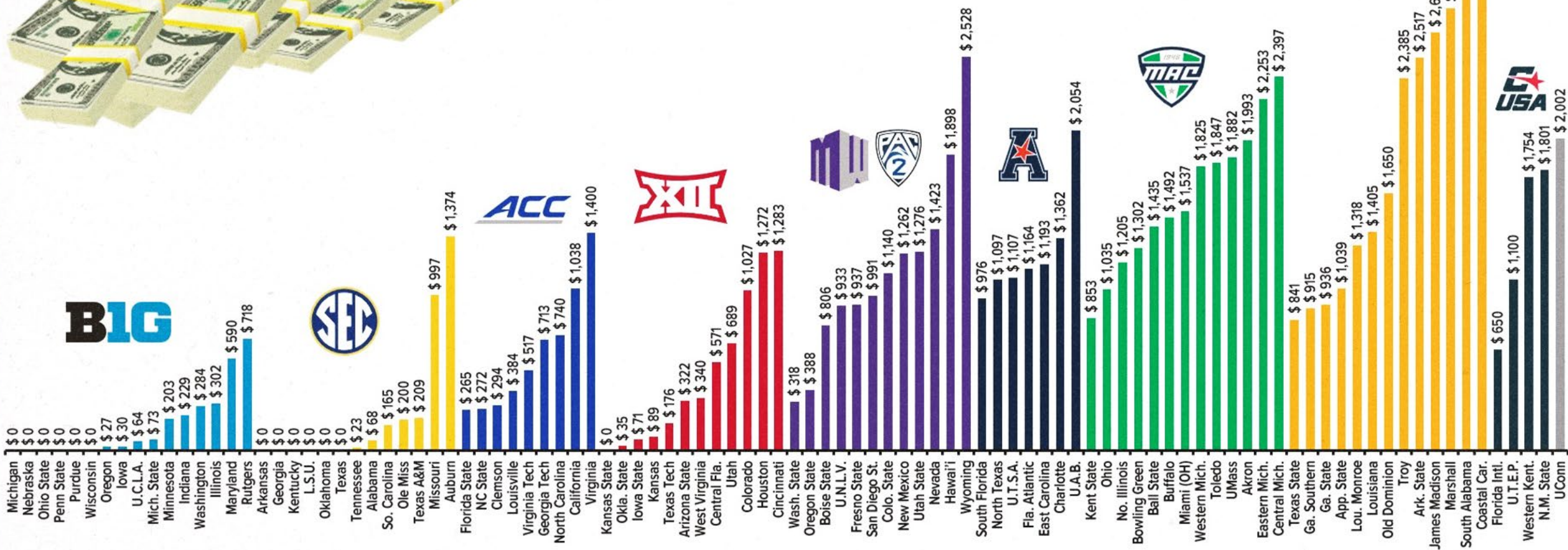
## TOTAL SUBSIDY AMOUNT PER UNDERGRAD STUDENT

**PRELIMINARY: Not all public FBS schools have reported FY23 data to Sportico yet**



### TOTAL NET ACADEMIC SUBSIDY OF ATHLETICS PER UNDERGRAD STUDENT

FY 2023 – Per Sportico Analysis of School Disclosures



Source: Sportico's College Sports Finances Database, based on school-provided disclosures. Note: Net Subsidy is total of direct financial support from central campus, mandatory student fees, indirect financial and facility support, and gov't funding, less funds returned or transferred back to central campus from athletics.

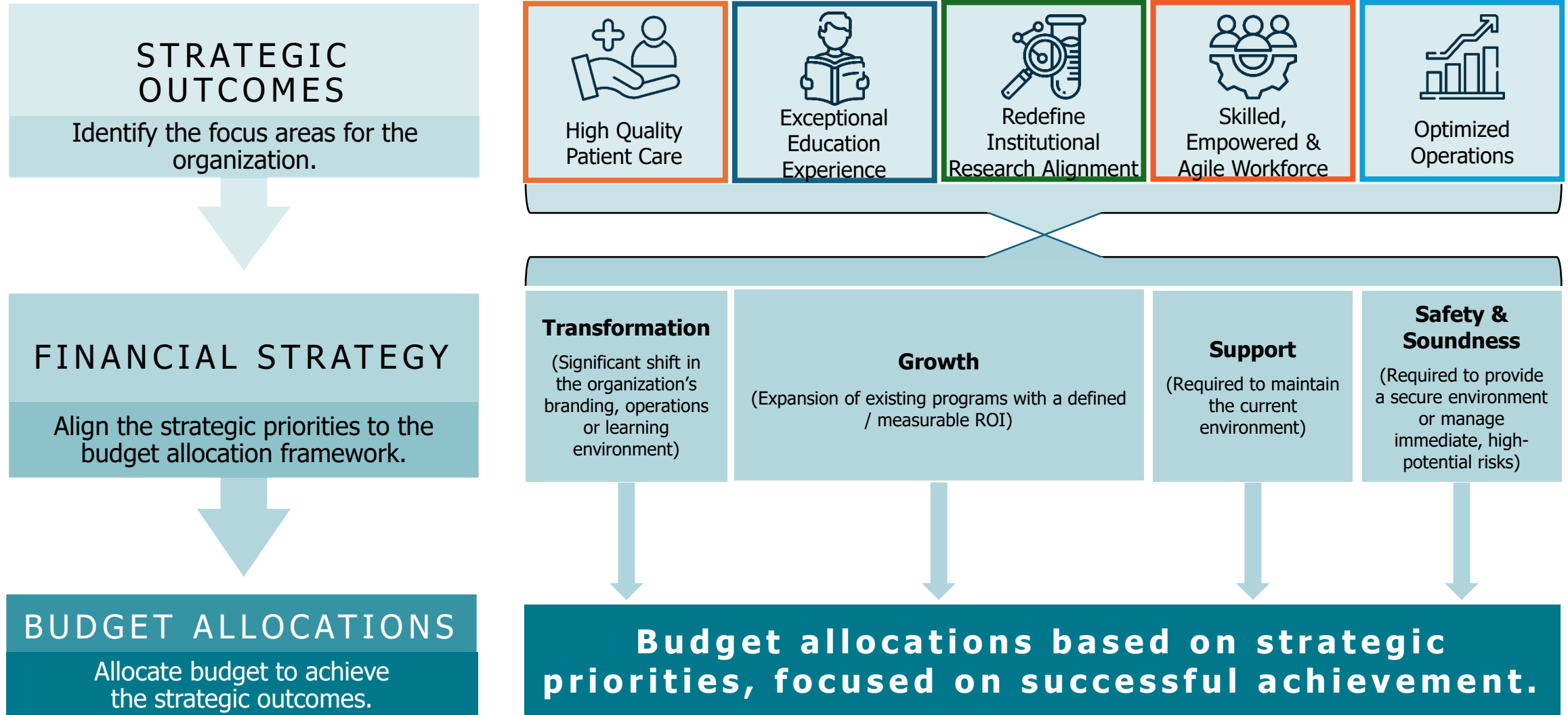
# Fiscal Year 2026 Budget

**Presented to: UNT Board of Regents**

**Presented by: Kemp Louis, EVP Administration and Chief Business Officer**

**August 2025**

# Strategy and Budget Alignment





# FY 2026 Budget Key Drivers and Priorities

## Impact of State Legislative appropriation allocations

- Instruction and Operations (I&O) formula
- Higher Education Fund (HEF)
- Research performance-based appropriation formula

## Exceptional Education Experience

- No significant enrollment changes; New Hybrid DPT and MSN Psychiatric programs
- Expand health outcomes research capabilities to address health disparities
- Grow academic partnerships with key healthcare and academic partners to enhance student educational opportunities

## Skilled, Empowered and Agile Workforce

- Ongoing focus to sustain performance-based recognition program
- Extend current marketing campaign; New rebranding initiative

## Optimized Operations

- Create an integrated healthcare partnerships with public and/or private partners
- Deferred maintenance prioritization





# FY 2026 Key Investments

Initiatives	Investments
Healthy Brain and Aging Study – Veteran Focus	\$7.0M
Expand select portfolio of programs to off-campus sites including UNT Frisco (Hybrid DPT) and UNT-Dallas (CoN)	\$3.2M
Performance-Based Recognition and Incentive Program	\$3.0M
Extend Marketing Campaign and New Rebranding	\$2.6M
Deferred Maintenance	\$1.2M
<b>Total</b>	<b>\$17.0M</b>

# Revenues and Transfers In

\$000s

	FY2025 Budget	FY2025 Est Actuals	FY2026 Budget	FY25 Actuals vs. FY26 Budget	
				\$000's	%
<b>REVENUES AND TRANSFERS IN</b>					
Net Tuition and Fees	\$32,635	\$32,635	\$33,331	\$696	2.1%
Sales of Goods and Services	\$30,895	\$34,495	\$33,819	(\$676)	-2.0%
Grants and Contracts	\$95,886	\$112,486	\$119,687	\$7,201	6.4%
State Appropriations	\$128,318	\$128,318	\$139,631	\$11,313	8.8%
Capital Appropriations (HEF)	\$15,581	\$15,581	\$21,716	\$6,135	39.4%
All Other Revenue / Transfer-In	\$23,369	\$26,868	\$24,556	(\$2,312)	-8.6%
<b>Total Revenues and Transfers In</b>	<b>\$326,684</b>	<b>\$350,383</b>	<b>\$372,740</b>	<b>\$22,357</b>	<b>6.38%</b>

## FY25 Est. Actuals compared to FY26 Budget

- **Net Tuition increase of \$0.7M** is primarily the result of launching the Hybrid DPT (Frisco) and MSN Psychiatric programs
- **Grants and Contracts increase of \$7.2M** driven by 3% budgeted increase in grant activity, as well as Texas Child Mental Health Care Consortium grant
- **State Appropriations and HEF increase of \$17.4M** driven by formula funding and mission-specific research funding
- **All Other Revenue decrease** is driven by lower investment income and net professional fees

# Expenditures and Transfers Out

\$000s	FY25 Actuals vs. FY26 Budget				
	FY2025 Budget	FY2025 Est Actuals	FY2026 Budget	\$000's	%
<b>EXPENSES AND TRANSFERS OUT</b>					
Personnel Costs	\$160,800	\$167,550	\$173,401	\$5,851	3.5%
Maintenance & Operation Costs	\$108,109	\$138,109	\$149,673	\$11,564	8.4%
Capital Expenses	\$8,000	\$6,000	\$10,944	\$4,944	82.4%
Scholarships & Financial Aid	\$1,123	\$1,123	\$1,237	\$114	10.2%
All Other Expenses	\$18,576	\$8,401	\$7,222	(\$1,179)	-14.0%
<b>Expenses Total</b>	<b>\$296,608</b>	<b>\$321,183</b>	<b>\$342,477</b>	<b>\$21,294</b>	<b>6.6%</b>
Debt Service Transfer Out	\$5,148	\$5,148	\$5,249	\$101	2.0%
System Service Allocations	\$6,430	\$6,430	\$6,413	(\$17)	-0.3%
All Other Transfers Out	\$18,523	\$16,800	\$18,524	\$1,724	10.3%
<b>Transfers Total</b>	<b>\$30,101</b>	<b>\$28,378</b>	<b>\$30,186</b>	<b>\$1,808</b>	<b>6.4%</b>
<b>Total Expenses and Transfers Out</b>	<b>\$326,709</b>	<b>\$349,561</b>	<b>\$372,663</b>	<b>\$23,102</b>	<b>6.6%</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>(\$25)</b>	<b>\$822</b>	<b>\$78</b>	<b>(\$744)</b>	<b>-90.5%</b>

## FY25 Est. Actuals compared to FY26 Budget

- **Personnel increase (\$5.8M)** primarily due to staff and faculty performance-based incentive program, PhD stipend funding and creation of project management office (PMO)
- **M&O increase (\$11.6M)** is the result of Healthy Aging Brain study, AIM-Ahead and TCMHCC grants
- **Capital Expense increase (\$4.9M)** driven by rebranding initiative and deferred maintenance prioritization

# Financial Summary

## FY25 Achievements

- Alignment of financial and investment priorities with strategic plan
- Overall fundraising has doubled as compared to FY24. Donor base is expanding with new and renewed gifts and commitments.

## Challenges to Overcome

- Grow academic partnerships with key healthcare and academic partners
- Identify and secure permanent funding source to support clinical rotations



## Future Outlook

- Develop funding streams to support future strategic priorities
- Expand select portfolio of programs to off-campus small-classes and high-quality, scalable online delivery



**Courageous  
Integrity**



**Be Curious**



**We Care**



**Better Together**



**Show Your  
Fire**

# Appendix

# Reserves & Estimated Budget Impact on Fund Balance

\$M

FY2024 Ending Reserves	FY2025 Proj Ending Reserves	FY2026 Est Ending Reserves	Change \$ FY2025 vs FY2026	Change % FY2025 vs FY2026
\$ 242.6	\$ 243.4	\$ 243.5	\$ 0.1	0.03%

- \$0.3 Education and General – addition to Reserves
- (\$2.2) Designated Operating – addition to Reserves
- \$2.0 Auxiliary & Restricted – addition to Reserves

# Five-Year Projection

## Highlights:

### FY26-29 Revenue Projection:

- Increase in **Tuition & Fees** driven by new College of Nursing, New Hybrid programs

- **Grants & Contracts** driven by continued AIM-AHEAD and Health Disparities grant awards

- **All Other Revenue** projection driven by gift and investment income programs

### FY26-29 Expense Projection:

- Reflects College of Nursing, New Hybrid programs and continued investment in faculty and staff

- M&O growth impacted by grant-related expenditures for professional services

FY26 Proposed Budget including Five Year Look Forward									
\$M	FY25 Budget	FY25 Est Actuals	FY25 Budget \$ Var	vs Actuals % Var	FY26 Budget	FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected
<b>REVENUES</b>									
Net Tuition and Fees	32,635	32,635	(0)	0%	33,331	33,831	34,338	34,682	35,029
Sales of Goods and Services	30,895	34,495	3,600	12%	33,819	34,326	34,670	35,016	35,366
Grants and Contracts	95,886	112,486	16,600	17%	119,687	123,278	126,976	130,785	134,709
State Appropriations	143,899	143,899	(0)	0%	161,347	161,347	161,347	161,347	161,347
All Other Revenue / Transfer-In	23,369	26,868	3,499	15%	24,556	24,868	25,365	25,619	25,747
<b>Total Revenues</b>	<b>326,684</b>	<b>350,383</b>	<b>23,699</b>	<b>7%</b>	<b>372,740</b>	<b>377,650</b>	<b>382,696</b>	<b>387,449</b>	<b>392,198</b>
<b>EXPENSES</b>									
Personnel Costs	160,800	167,550	6,750	4%	173,401	175,135	176,886	178,655	180,442
Maintenance & Operation Costs	108,109	138,109	30,000	28%	149,673	152,593	155,645	157,980	160,349
Scholarships, Exemptions and Financial Aid	1,123	1,123	(0)	0%	1,237	1,249	1,262	1,274	1,287
All Other Expenses*	26,576	14,401	(12,175)	(46%)	18,166	18,257	18,439	18,624	18,810
<b>Total Expenses</b>	<b>296,608</b>	<b>321,183</b>	<b>24,575</b>	<b>8%</b>	<b>342,477</b>	<b>347,234</b>	<b>352,232</b>	<b>356,533</b>	<b>360,888</b>
<b>TRANSFERS</b>									
<b>Total Net Transfers</b>	<b>(30,102)</b>	<b>(28,378)</b>	<b>1,724</b>	<b>(6%)</b>	<b>(30,186)</b>	<b>(30,186)</b>	<b>(30,186)</b>	<b>(30,186)</b>	<b>(30,186)</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>(26)</b>	<b>822</b>	<b>848</b>	<b>(3262%)</b>	<b>78</b>	<b>230</b>	<b>278</b>	<b>730</b>	<b>1,124</b>

\*Capital Expenditures and Federal Pass-throughs (non-professional fees)



# **FY2026 BUDGET**

April Barnes, CFO





## 1

### STATE FUNDING & LEGISLATIVE DECISIONS

1. Non-resident status change = lost enrollment
  - a. Estimated 4% reduction in Undergrad enrollment
2. Formula Funding rate unchanged for a decade
  - a. Small increase in rate but UNTD allocation decreased slightly
3. Mandated undergraduate tuition and fee freeze continues
  - a. Exercised **strict** budget discipline in evaluating operational budget requests

## 2

### AUXILIARY ENTERPRISES

1. Housing and Dining are running deficits year over year
  1. Revenue growth has not paced with expense growth
  2. No economies of scale
  3. Institution is subsidizing costs which detracts from core mission
    - a. Using unrestricted revenues in FY26 to balance the operations
    - b. Bring a rate increase for BOR consideration (in November) to be effective Fall 2026 semester

## UNT Dallas Vision

*By 2030, UNT Dallas will become the leading public regional university in the area by delivering a holistic educational experience that integrates career-ready skills, leadership development, and experiential learning.*

## Strategic Enrollment Growth

4,100 by Fall 2026

Increase applications from Ellis County by TBD%

## Student Success & Graduation

Increase Fall to Fall retention to 70%

54% 6-yr FTIC, 70% 4-yr TRAN Graduation Rates

## Career Readiness & Post-Graduation Success

Launch Center for Experiential Learning and Career Services

5 new partnerships with industry or local business for internship or experiential learning placement

## Employee Engagement & Development

50% of employees are engaged

100% of new faculty complete First Year Faculty Academy



## Headwinds

- Residency status change
  - Estimated impact = 4% reduction UG
- STEM building operational costs
- Employee compensation strategy
- Housing & Dining operations unbalanced
- Increased subsidy for Athletics
- Increased employee tuition benefit usage
- Be-On-Time funding non-renewing (FY25 only)

## Tailwinds

- Increased Non-Formula Support – C2C
- Increased Higher Education Fund (HEF)
  - Using HEF for E&G RFS debt payment
  - Using HEF for additional tech expenses
- Increased HSC Transfer – P4 partnership
- Increased benefit appropriations (ERS)
- Increased endowment and gift distributions
- Increased estimate for staff attrition savings

C2C funds will be utilized to bridge academic achievement and career readiness – with a focus on strengthening industry partnerships, integrating career and character competencies in the curriculum, and supporting student success.

## Campus-Wide Initiatives

Center for Experiential  
Learning & Career  
Success

Center for Innovation  
of Teaching & Learning

Student Success  
Coaches

First-Year Redesign

## School Initiatives

Teacher Residency – Education  
Center for Community Engagement – Business  
Center for Innovation & Research – BHHS  
STEM – Liberal Arts & Sciences

## New Programs

Business: Marketing Management & Logistics  
Social Work  
Cybersecurity (forthcoming)

# Revenues and Transfers In

## FY25 Est. Actuals compared to FY26 Budget

	FY2025 Budget	FY2025 Est Actuals	FY2026 Budget	FY25 Actuals vs. FY26 Budget	
				\$000's	%
<b>REVENUES AND TRANSFERS IN</b>					
Net Tuition and Fees	29,729	23,433	22,861	-573	-2.4%
Sales of Goods and Services	1,932	1,876	1,463	-413	-22.0%
Grants and Contracts	20,961	25,186	20,478	-4,708	-18.7%
State Appropriations	45,905	46,055	49,387	3,332	7.2%
Capital Appropriations (HEF)	3,456	3,456	7,151	3,695	106.9%
All Other Revenue	1,841	1,353	1,187	-166	-12.3%
<b>Revenues Total</b>	<b>103,824</b>	<b>101,359</b>	<b>102,527</b>	<b>1,168</b>	<b>1.2%</b>
System Services Allocations In	0	0	0	0	
All Other Transfers In	2,104	2,096	2,754	657	31.4%
<b>Transfers Total</b>	<b>2,104</b>	<b>2,096</b>	<b>2,754</b>	<b>657</b>	<b>31.4%</b>
<b>Total Revenues and Transfers In</b>	<b>105,927</b>	<b>103,455</b>	<b>105,281</b>	<b>1,826</b>	<b>1.76%</b>

- **Net Tuition decrease** assumes no tuition increase, 4% decline in undergraduate SCH, 3.7% growth in graduate, 0.5% growth in Law SCH.
- **Grants and Contracts decrease** related to B-On-Time one-time in FY25 and reduction in sponsored projects.
- **State Appropriations and HEF increase of \$7M** driven by non-formula funding and increased HEF allocation.
- **All Other Transfers In** growing due to increased non-formula transfer from HSC for Pre-Professional Pathways Partnership.



# Expenditures and Transfers Out

## FY25 Est. Actuals compared to FY26 Budget

	FY2025	FY2025 Est	FY2026	FY25 Actuals vs. FY26	
	Budget	Actuals	Budget	\$000's	%
<b>EXPENSES AND TRANSFERS OUT</b>					
Personnel Costs	49,137	46,670	50,844	4,174	8.9%
Maintenance & Operation Costs	16,714	19,966	20,233	267	1.3%
Capital Expenses	1,246	997	1,161	163	16.4%
Scholarships & Financial Aid	16,267	12,430	11,666	-764	-6.1%
All Other Expenses	0	0	0	0	
<b>Expenses Total</b>	<b>83,364</b>	<b>80,064</b>	<b>83,904</b>	<b>3,840</b>	<b>4.8%</b>
Debt Service Transfer Out	848	848	899	51	6.0%
System Service Allocations	2,539	2,693	2,387	-307	-11.4%
All Other Transfers Out	19,025	18,999	17,941	-1,058	-5.6%
<b>Transfers Total</b>	<b>22,413</b>	<b>22,540</b>	<b>21,226</b>	<b>-1,314</b>	<b>-5.8%</b>
<b>Total Expenses and Transfers Out</b>	<b>105,777</b>	<b>102,604</b>	<b>105,131</b>	<b>2,526</b>	<b>2.5%</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>150</b>	<b>851</b>	<b>150</b>	<b>-701</b>	<b>-82.4%</b>

- **Personnel increases** linked to new employees and related benefits required to launch the Center for Experiential Learning & Career Success, implementing Success Coaches, and allocated funding for a compensation strategy.
- **M&O increases** associated with two strategic centers: Center for Experiential Learning & Career Success, Center for Innovation of Teaching & Learning, reductions in sponsored project activity, additional reductions from one-time FY25 expenses funded by B-On-Time.
- **Capital Expenses increase** driven by upcoming campus infrastructure investments, permanent building improvements, and capital equipment.
- **All Other Transfers Out decrease** equal to CCAP reduction/debt extinguishment

## **FY25 Achievements**

- Alignment of strategic plan and budget allocations
- Increased transparency and shared accountability for budget decisions
- Expected contribution to fund balance

## **Challenges Ahead**

- Non-resident tuition impact on undergraduate enrollment long-term
- Employee compensation strategies and talent retention
- Rightsized housing and dining operations

## **Future Outlook**

- Long-term strategic enrollment growth
- Executing capital campaigns to fund strategic priorities outside of state appropriations
- Maturing Pre-Professional Pathways Partnership with HSC

# System Administration Fiscal Year 2026 Budget

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Donna Asher  
Vice Chancellor for People & Culture

Presented to the Board of Regents Finance  
Committee

July 25, 2025



## FY26 Budget Objectives

- Invest in initiatives to support the culture and vision
  - HR Optimization Review
  - Artificial Intelligence integration opportunities
- Maintain the operating 10% reserve target for System Administration
- Evaluate efficiencies in order to keep campus allocations flat
  - Reviewed and eliminated open positions
  - Strategically plan the use reserves to decrease pressure to campuses
  - Actively building governing framework for facilities requirements to align resources with long-term institutional objectives

# FY26 Revenues and Transfer In

## Highlights:

- Campus allocation reduced by \$100k
- P-card revenue increased \$300k, to \$1.2m
- Investment income and long-term pool distributions decreased \$300k, to \$700k

				FY25 Actuals vs. FY26 Budget	
	FY2025 Budget	FY2025 Est Actuals	FY2026 Budget	\$000's	%
REVENUES AND TRANSFERS IN					
Sales of Goods and Services	3,712	3,719	3,769	50	1%
State Appropriations	7,948	8,021	7,950	-71	-1%
All Other Revenue	1,000	1,133	313	-820	-72%
Revenues Total	12,660	12,873	12,032	-841	-7%
System Allocations and Other Transfers In	63,372	63,372	64,108	736	1%
Legislative Transfers In	54,217	56,131	53,003	-3,128	-6%
Transfers Total	117,589	119,503	117,111	-2,392	-2%
Total Revenues and Transfers In	130,249	132,376	129,143	-1,106	-1%

Note: All dollars in thousands

# FY26 Expenditures and Transfers Out

## Highlights:

Plan use of reserves for:

- A new roof for the Downtown Dallas System Building for \$750k
- One-time IT expenses of \$250k for incremental data storage and network equipment

	FY2025 Budget	FY2025 Est Actuals	FY2026 Budget	FY25 Actuals vs. FY26 Budget	
				\$000's	%
<b>EXPENSES AND TRANSFERS OUT</b>					
Personnel Costs	46,502	46,105	47,693	1,588	3%
Maintenance & Operation Costs	29,704	28,836	27,687	-1,149	-4%
Capital Expenses	318	401	775	374	93%
<b>Expenses Total</b>	<b>76,524</b>	<b>75,342</b>	<b>76,155</b>	<b>813</b>	<b>1%</b>
Debt Service and Other Transfers Out	55,315	57,229	53,988	-3,241	-6%
<b>Transfers Total</b>	<b>55,315</b>	<b>57,229</b>	<b>53,988</b>	<b>-3,241</b>	<b>-6%</b>
<b>Total Expenses and Transfers Out</b>	<b>131,839</b>	<b>132,571</b>	<b>130,143</b>	<b>-2,428</b>	<b>-2%</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>-1,590</b>	<b>-195</b>	<b>-1,000</b>	<b>-805</b>	<b>413%</b>



# Year-over-Year Campus Allocations

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	UNT	HSC	DAL	Total
Allocation for FY25	\$52,330,635	\$11,907,909	\$4,782,925	\$69,021,469
Allocation Rate	75.8%	17.3%	6.9%	
Allocation for FY26	\$52,254,517	\$11,890,588	\$4,775,968	\$68,921,073
Difference	(\$76,118)	(\$17,321)	(\$6,957)	(\$100,396)

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# Appendix

# Reserves and Estimated Budget Impact on Fund Balance

- Planned use of reserves of \$1m for new System Building roof and IT expenses
- The FY26 budget maintains System operating reserves at approximately 10.3% of annual operating expenses

FY2024 Ending Reserves	FY2025 Projected Ending Reserves	FY2026 Estimated Ending Reserves	FY2025 vs. FY2026
4.6	4.4	3.4	-1.0

Note: All dollars in millions



# Five-Year Plan

## Assumptions:

### Expenses

- FY27-FY30: 2% growth

### Campus Allocations

- FY27-FY30: 2% growth

### Investment Income

- FY27-FY30: 2% growth

### Sales of Goods

- FY27-FY30: flat

	FY25 Budget	FY26 Budget	FY25 vs. FY26 Variance		FY27 Projected	FY28 Projected	FY29 Projected	FY30 Projected
			\$	%				
<b>REVENUES AND TRANSFERS IN</b>								
Sales of Goods and Services	3,712	3,769	57	1.5%	3,769	3,769	3,769	3,769
State Appropriations	7,948	7,950	2	0.0%	8,109	8,271	8,437	8,605
All Other Revenue	1,000	313	-687	-68.7%	319	326	332	339
System Services Allocations In	56,186	52,987	-3,199	-5.7%	54,047	55,128	56,230	57,355
All Other Transfers In	54,217	53,394	-823	-1.5%	53,394	53,394	53,394	53,394
<b>Total Revenues and Transfers In</b>	<b>123,063</b>	<b>118,413</b>	<b>-4,650</b>	<b>-3.8%</b>	<b>119,638</b>	<b>120,888</b>	<b>122,162</b>	<b>123,462</b>
<b>EXPENSES AND TRANSFERS OUT</b>								
Personnel Costs	46,502	47,693	1,191	2.6%	48,647	49,620	50,612	51,624
Maintenance & Operation Costs	29,704	27,687	-2,017	-6.8%	27,154	27,629	28,113	28,605
Capital Expenses	318	775	457	143.7%	783	791	798	806
Debt Service Transfer Out	55,285	53,958	-1,327	-2.4%	53,958	53,958	53,958	53,958
All Other Transfers Out	-7,156	-10,700	-3,544	49.5%	(10,914)	(11,132)	(11,355)	(11,582)
<b>Total Expenses and Transfers Out</b>	<b>124,653</b>	<b>119,413</b>	<b>-5,240</b>	<b>-4.2%</b>	<b>119,628</b>	<b>120,865</b>	<b>122,126</b>	<b>123,412</b>
<b>Estimated Budgeted Impact on Fund Balances</b>	<b>(1,590)</b>	<b>(1,000)</b>	<b>590</b>	<b>-37.1%</b>	<b>10</b>	<b>22</b>	<b>36</b>	<b>50</b>

Note: All dollars in thousands