UNT System

November 13, 2025 Board of Regents Meeting

University of North Texas at Dallas, 7300 University Hills Blvd, Student Center, Campus Hall

Dallas, TX

University of North Texas System

Board of Regents

Schedule of Events for
Board of Regents Meeting

November 13, 2025

University of North Texas at Dallas
Student Center, Campus Hall
7300 University Hills Blvd.
Dallas, Texas 75241

The University of North Texas System Board of Regents will meet on Thursday, November 13, 2025, from 8:30 am until approximately 5:00 pm. Agenda items are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of the discussions and the reports of previous items. Please note that the estimated times given in the posting are only approximate and may be adjusted as required with no prior notice.

Any members of the Board may attend committee meetings. Because some Board members who are not committee members may attend committee meetings and thereby create a quorum of the full Board, committee meetings are also being posted as meetings of the full Board.

Meetings will take place at the University of North Texas at Dallas Student Center. Please contact the Office of the Board Secretary with any questions at 214.752.5533.

8:30 am **CONVENE FULL BOARD**

8:35 am **UPDATE FROM CHANCELLOR MICHAEL R. WILLIAMS**

8:40 am **SPOTLIGHT ON STUDENTS**

9:05 am **UNT SYSTEM CAMPUS UPDATES**

- Warren von Eschenbach, UNT Dallas, President
- Harrison Keller, UNT, President
- Kirk Calhoun, UNTHSC, President

Recess Board for Committee meetings.

10:00 am **FINANCE COMMITTEE**

Call to Order

- Approval of minutes of the August 14, 2025, Finance Committee meeting

Briefing:

Quarterly Financial Update
- Gregory Anderson, UNTS, Deputy Chancellor for Finance and Operations

ACTION ITEMS:

6. UNT	Approval of UNT Room and Board Rates
7. UNTD	Approval of UNT Dallas Room and Board Rates

Adjourn Finance Committee.

10:30 am AUDIT COMMITTEE
- Approval of minutes of the August 14, 2025, Audit Committee meeting

Briefings:

Quarterly Report of Audit Activities
- Ninette Caruso, UNTS, Chief Audit Executive

BACKGROUND MATERIAL
- *Quarterly Compliance Background Report*

Adjourn Audit Committee.

11:00 am RECONVENE FULL BOARD

CONSENT AGENDA

1. UNTS	Approval of minutes of the August 14, 2025, Board Meeting and October 20, 2025, Special Called Board Meeting
2. UNT	Approval of UNT Emeritus Recommendations
3. UNT	Approval to change the name of College of Health and Public Service to College of Public Affairs and Health Sciences
4. UNT	Approval of Gift Related Naming of UNT Student Money Management Center

ACTION ITEMS

5.UNTS	Approval of Amendments to FY26 Capital Improvement Plan (CIP)
6. UNT	Approval of UNT Room and Board Rates
7. UNTD	Approval of UNT Dallas Room and Board Rates

11:30 am RECESS TO EXECUTIVE SESSION

Government Code, Chapter 551, Section .071 - Consultation with Attorneys Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers

Government Code, Chapter 551, Section .072 - Deliberation Regarding Real Property

- Deliberation regarding the purchase, exchange, or value of real property located in Miller County, Arkansas, and possible action
- Deliberation regarding the purchase, exchange, lease, or value of real property located in Denton, Denton County, Texas, and possible action
- Deliberation regarding the purchase, exchange, lease, or value of real property located in Dallas, Dallas County, Texas, and possible action

Government Code, Chapter 551, Section .073 - Deliberation Regarding Prospective Gifts

- Deliberation regarding a negotiated contract for a prospective gift or donation

Government Code, Chapter 551, Section .074 - Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Discipline, or Dismissal of Officers or Employees

- Consideration of individual personnel matters related to the performance objectives and performance evaluation of the UNT System Chief Audit Executive

Government Code, Chapter 551, Sections .076 and .089 - Deliberations Regarding Security Devices or Security Audits

- Consideration of matters related to security assessments or deployments relating to information resources technology, network security information, and the deployment, or specific occasions for implementation, of security personnel, critical infrastructure, or security devices, or a security audit

12:15 pm RECESS FOR LUNCH

1:00 pm RECONVENE IN EXECUTIVE SESSION

Government Code, Chapter 551, Section .071 - Consultation with Attorneys Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers

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4:50 pm **Reconvene the Board in Open Session to consider action on Executive Session items, if any**

5:00 pm **ADJOURNMENT**

Executive Overview: November 2025 Board Meeting

To: UNT System Board of Regents

From: Michael R. Williams, Chancellor *MRW*

As we prepare for the upcoming Board meeting on November 13, 2025, below are the priority items included in the meeting agenda.

Action Items & Issues for Discussion

The November 13, 2025, Board of Regents meeting agenda will center on key governance decisions related to fiscal performance and investments, consideration of room and board rates for the upcoming academic years, and the creation/extension of key partnerships.

- **Financial Stewardship and Affordability**

  The Finance Committee will receive a quarterly financial update that will provide insight into our fiscal health and performance through the close of FY25, as well as our current performance to budget for FY26. This is a critical opportunity to assess our financial trajectory and ensure we are meeting our strategic and operational goals.

  The Committee will review and consider for approval room and board rates at both UNT and UNT Dallas. These decisions directly affect our ability to support housing operations and to continue offering high-quality dining and housing services for our students.

- **Capital Improvement and Institutional Advancement**

  The Board will consider amendments to the FY26 Capital Improvement Plan (CIP), which will add two projects: 1. Phase one of the Athletic Center Expansion and Renovation – supported by private philanthropy; and, 2. Construction of a new Satellite Chiller Plant to expand the capacity, efficiency, and resiliency of the existing chilled water loop serving the main Denton Campus.

  There are also action items related to naming opportunities and prospective gifts, underscoring our ongoing commitment to elevating brand visibility and advancing the institution's mission. Notably, the gift agreement with DATCU strengthens our strategic partnership, expanding valuable financial services tailored to UNT students, faculty, staff, and student organizations.

- **Governance and Personnel**

  Executive session will address legal matters, real property, prospective gifts, and personnel matters, including the performance evaluation of the UNT System Chief Audit Executive.

The enclosed materials provide insights and resources to support governance decisions in advance of the meeting. Your preparation and engagement are greatly appreciated as we navigate these important topics.

MINUTES

BOARD OF REGENTS
Finance Committee
August 14, 2025

The Finance Committee of the Board of Regents of the University of North Texas System convened on Thursday, August 14, 2025, in the Medical Education and Training building, Room 109/111, at the University of North Texas Health Science Center, 1000 Montgomery Street, Fort Worth, Texas, with the following members in attendance: Regents Carlos Munguia, Cathy Bryce, and Terri West.

There being a quorum present, the meeting was called to order by Committee Chairman Munguia. The first order of business was for approval of the minutes of the May 15, 2025, and July 25, 2025, Finance Committee meetings. Pursuant to a motion by Regent Terri West, and seconded by Regent Cathy Bryce, the minutes were approved on a 3-0 vote.

The Committee had one briefing, the **UNTS Quarterly Financial Update,** which was presented by UNT System Deputy Chancellor for Finance and Operations Susan Alanis.

The Committee then considered three action items. UNT System Deputy Chancellor for Finance & Operations Greg Anderson presented all three actions items as noted below.

9. UNTS Approval of the FY26 UNT System Consolidated Operating Budget

Pursuant to a motion by Regent Cathy Bryce, and seconded by Regent Terri West, the Committee approved the action item on a 3-0 vote.

10.UNTH Approval of New University of North Texas Health Science Center Board Designated & Authorized Tuition Rates for Doctor of Philosophy degree in Pharmaceutical Sciences

Pursuant to a motion by Regent Terri West, and seconded by Regent Cathy Bryce, the Committee approved the action item on a 3-0 vote.

There being no further business, the Committee meeting adjourned.

Submitted By:

Rachel Barone

Rachel Barone, Secretary
Board of Regents

Date: 11.03.2025

Executive Report

Title: Quarterly Financial and Operations Update – Q4 2025

Date: November 13, 2025

Committee: Finance

SUMMARY:

Net contribution to fund balances across UNT System increased over FY 2025 for Q4 budget, with tuition and fee revenues above plan.

BACKGROUND:

The Finance and Operations Department strives to provide transparent and informative financial and operating information to the Board of Regents, leadership, and constituents of UNTS. Included in the appendix are the Quarterly Financial Update and the Quarterly Operations Report. They contain summaries of the FY2025 quarter 4 performance compared to budget, actual expenses and revenues, quarterly financial statements, and investment returns. In addition, the operations report contains the status of the Capital Improvement Plan.

ASSESSMENT:

The financial results from Q4 of FY 2025 are below:

BUDGET:
Net contribution to fund balances higher than plan by $121M; higher than FY24 actuals by $63M

- Revenues higher than planned by $106M/7%
    - Grants and Contracts higher than plan by $135M due to Pell grants, TRIP funds, Texas Grants, and federal awards
    - Sales of Goods and Services higher than plan by $21M driven by parking, housing, dining, athletics, and clinical/ correctional revenue
- Expenses and Transfers lower than planned by $15M/1%
    - Net transfers lower than plan by $34m primarily due to higher transfers in than anticipated for the Texas Child Mental Health

Care Consortium and Texas University Fund (TUF), budgeted as a revenue

ACCOUNTING:
Net position increased by $170m for Q4 of FY 2025.
- Operating Income increased $68m

TREASURY:
The UNT System's Short Term Pool (STP) continues to outperform its benchmark through FY 2025, reflecting strong liquidity management and favorable reinvestment yields. The Long Term Pool (LTP), while maintaining disciplined asset allocation, trails its benchmark by approximately 70 basis points on a one-year basis. The variance is primarily attributable to the Governor's Executive Order restricting exposure to China, which limited participation in Emerging Market equities—one of the top-performing segments year-to-date. The Goldman Sachs OCIO team anticipates that Emerging Market outperformance will be short-lived, and that the portfolio remains well-positioned for long-term objectives. The LTP benchmark is currently under review to ensure continued alignment with investment policy objectives, evolving risk parameters, and global market conditions.

INFORMATION AND/OR RECOMMENDATION:
Quarterly financial reports for FY2025 will continue to reflect year-to-date analysis.
Attachments Filed Electronically:

1. Quarterly Financial Update – Q4 2025
2. Quarterly Operations Report – Q4 2025

UNTS Board of Regents

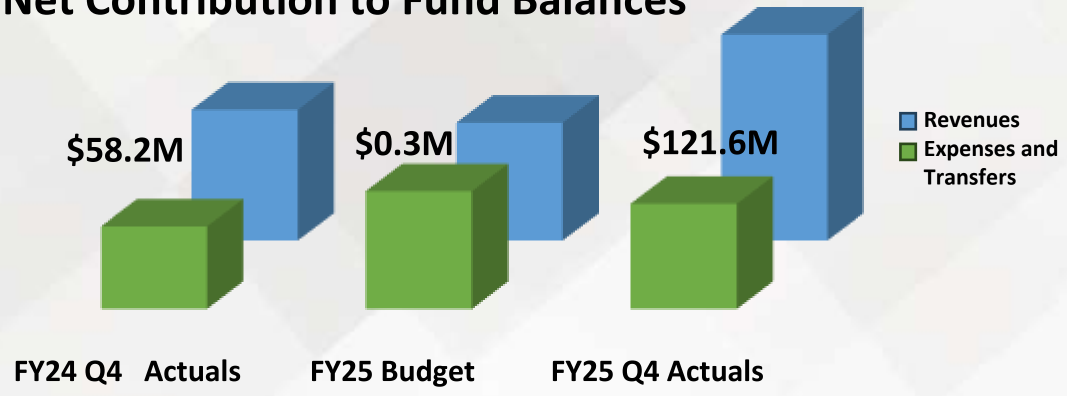
FY 2025 Q4 YTD Financial Update

Greg Anderson
Deputy Chancellor for Finance & Operations

November 13, 2025

FY 2025 Q4 Performance: UNTS Consolidated

Net Contribution to Fund Balances



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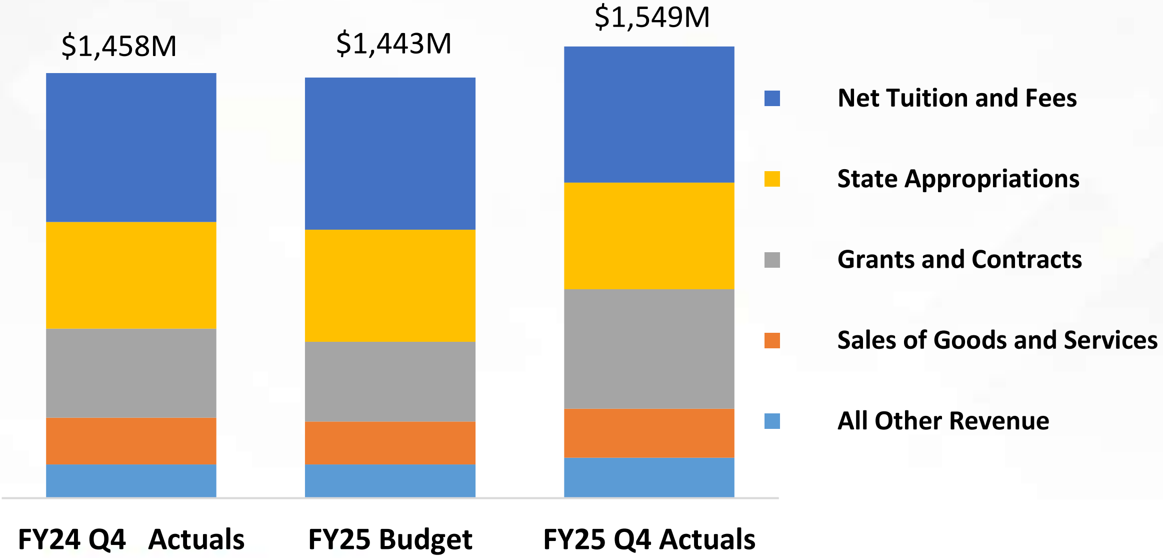
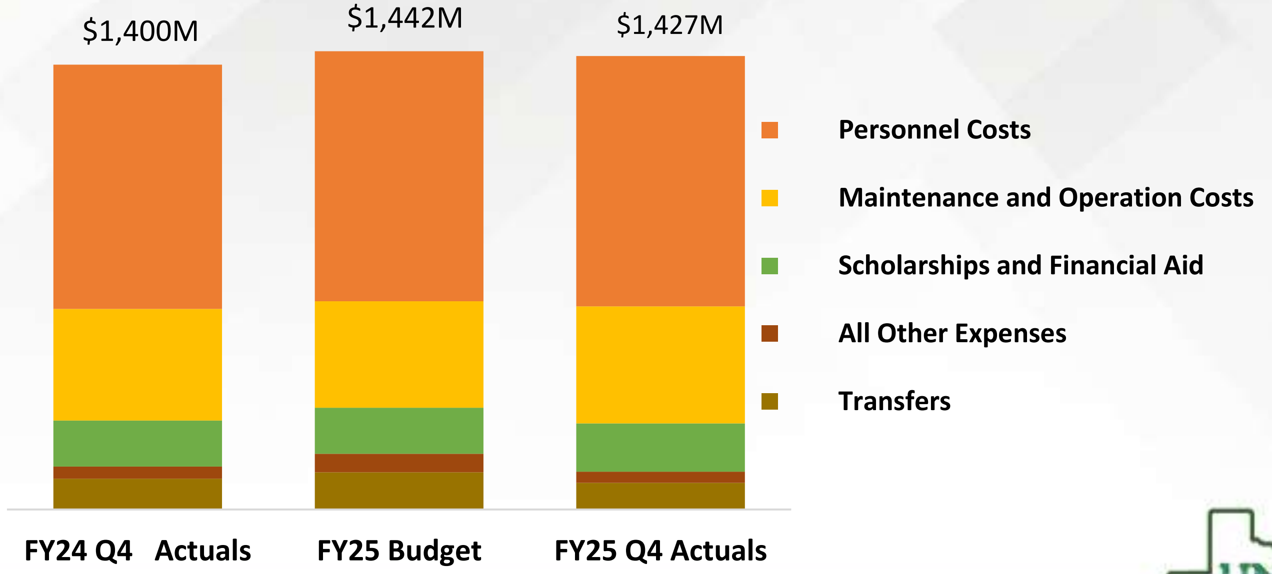
REVENUES



EXPENSES AND TRANSFERS



UNT System

FY 2025 Statement of Net Position (Assets, Liabilities & Net Position)

Net Position increased by $170m (18.4%)

Assets & Deferred Outflows: increased $227.5m (7.3%)
- Cash & Investments - $241.9m ($142m bond proceeds)
- Capital Assets - $52.7m
- Pension/OPEB (decrease) – ($51.9m)

Liabilities & Deferred Inflows: increased $57.5m (2.6%)
- Bonded Debt – $189.9m
- Notes & Loans (decrease) – ($81.8m)
- Unearned Revenue (decrease) – ($21.9m)
- Pension/OPEB (decrease) – ($26.0m)

Condensed Comparative Statement of Net Position
As of August 31, 2025 and 2024
(in thousands of dollars)

	2025	2024	$ Increase (Decrease)	% Increase (Decrease)
Assets and Deferred Outflows				
Current Assets	$ 895,101	$ 740,778	$ 154,323	20.8 %
Noncurrent Assets:				
Capital Assets, Net	1,546,257	1,493,591	52,666	3.5 %
Other Noncurrent Assets	791,326	718,887	72,439	10.1 %
Deferred Outflows of Resources	109,479	161,395	(51,916)	(32.2)%
Total Assets and Deferred Outflows	**$ 3,342,163**	**$ 3,114,651**	**$ 227,512**	7.3 %
Liabilities and Deferred Inflows				
Current Liabilities	$ 540,116	$ 621,564	$ (81,448)	(13.1)%
Noncurrent Liabilities:				
Bonded Indebtedness	862,910	689,397	173,513	
Noncurrent Liabilities	680,933	689,560	(8,627)	(1.3)%
Deferred Inflows of Resources	165,234	191,167	(25,933)	(13.6)%
Total Liabilities and Deferred Inflows	**$ 2,249,193**	**$ 2,191,688**	**$ 57,505**	2.6 %
Net Position				
Net Investment in Capital Assets	$ 707,560	$ 674,631	$ 32,929	4.9 %
Restricted for:				
Funds Held as Permanent Investments:				
Nonexpendable	$ 81,591	$ 65,957	$ 15,634	23.7 %
Expendable	66,367	56,759	9,608	16.9 %
Other Restricted	107,784	92,124	15,660	17.0 %
Total Restricted	$ 255,742	$ 214,840	$ 40,902	19.0 %
Unrestricted	129,668	33,492	96,176	287.2 %
Total Net Position	**$ 1,092,970**	**$ 922,963**	**$ 170,007**	18.4 %
Total Liabilities, Deferred Inflows and Net Position	**$ 3,342,163**	**$ 3,114,651**	**$ 227,512**	7.3 %

UNT System

FY 2025 Statement of Revenues, Expenses, and Changes in Net Position

Net Position increased by $170m (18.4%)

Operating Revenues increased $57.4m (6.4%)
- Grants & Contracts – $91.3m
- Tuition & Fees (decrease) – ($44.4m)

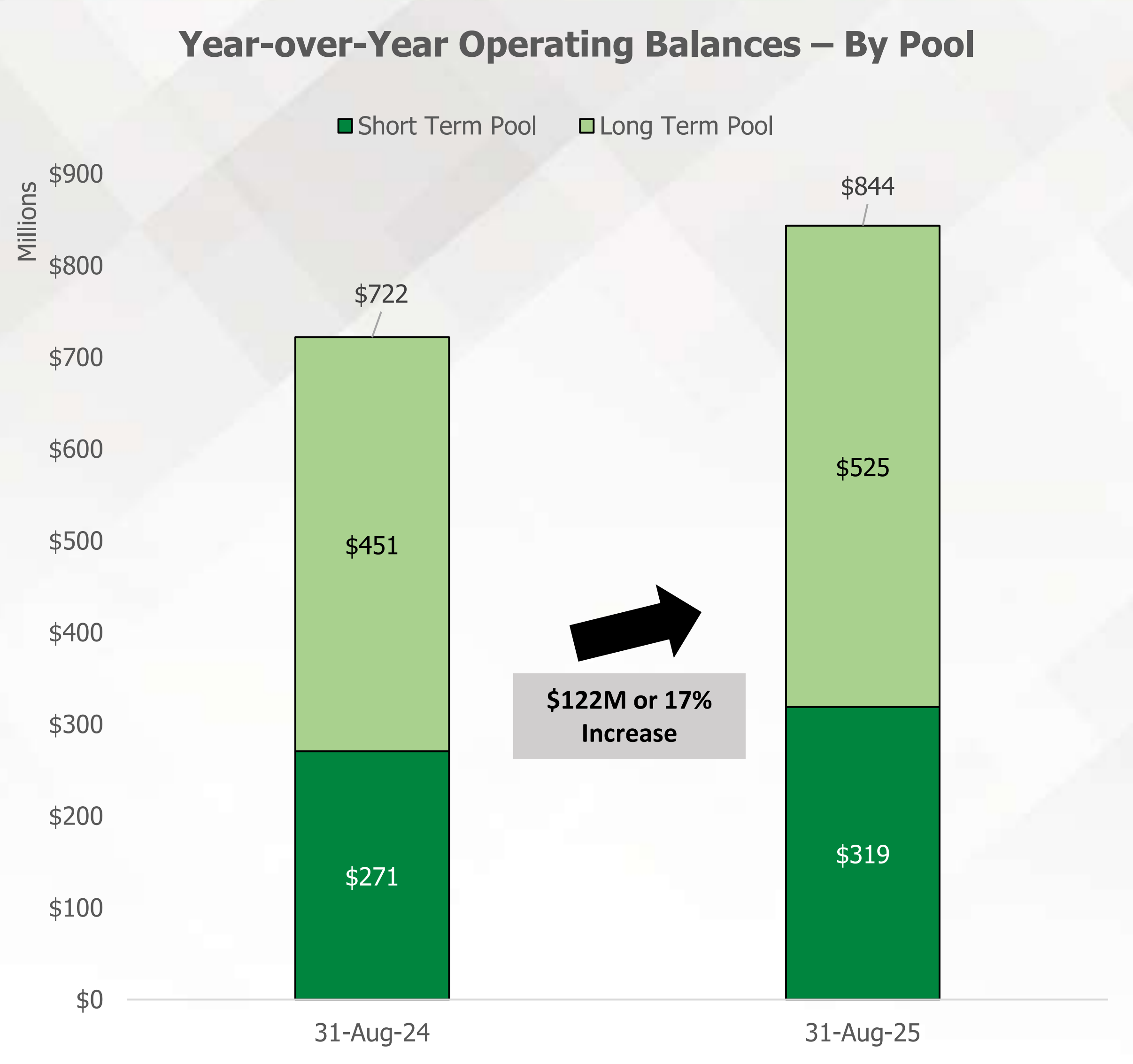
Operating Expenses decreased ($10.1m) (0.7%)
- Professional Services/Research - $18.8m
- Salaries & Benefits – $13.8m
- Pension/OPEB decreased – ($51m)

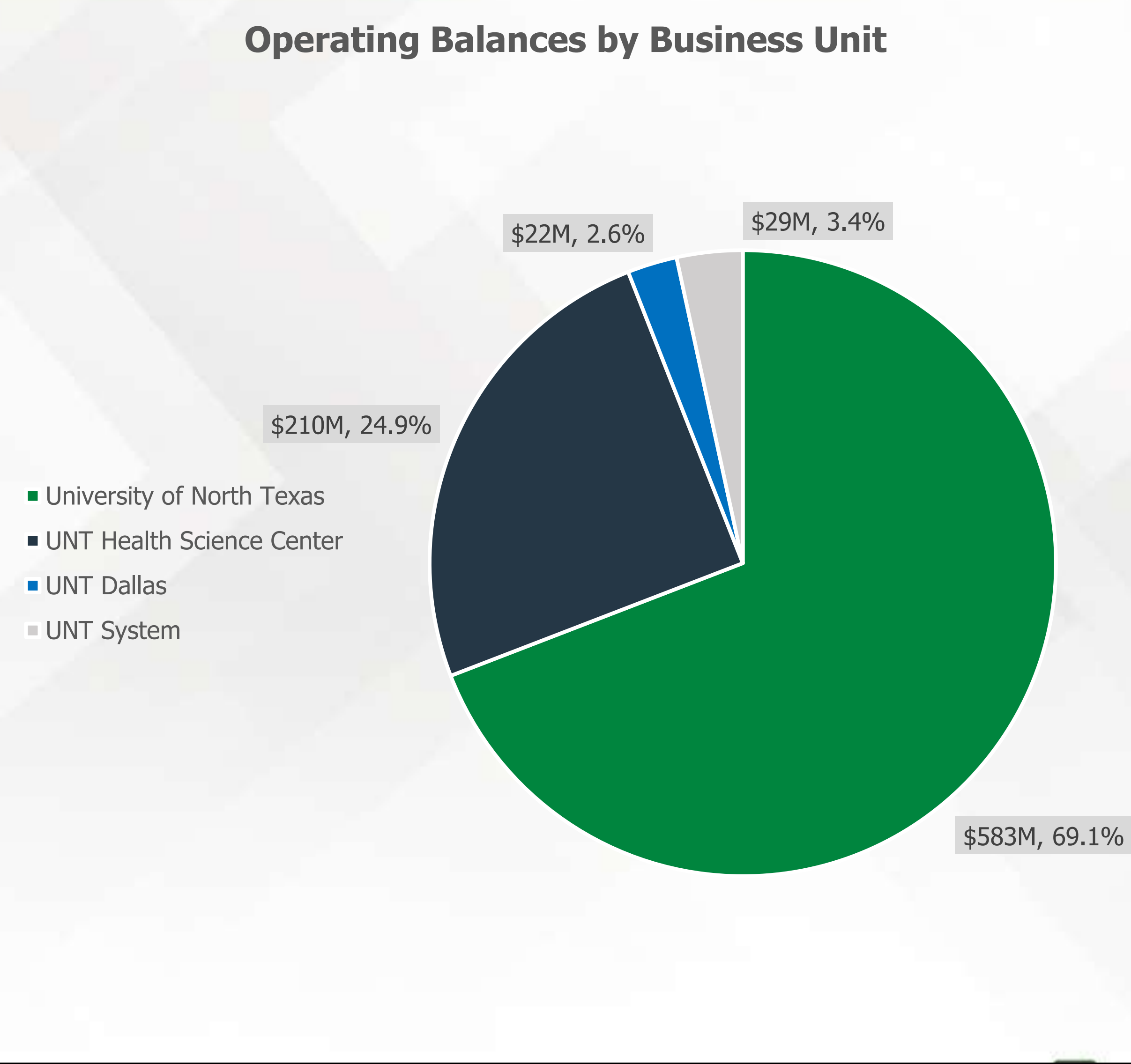
Other Revenues decreased ($33.3m) (25.2%)
- FY24 Frisco Land decrease – ($32.7m)

Condensed Comparative Statement of Revenues, Expenses, and Changes in Net Position
For the Twelve Months Ended August 31, 2025 and 2024
(in thousands of dollars)

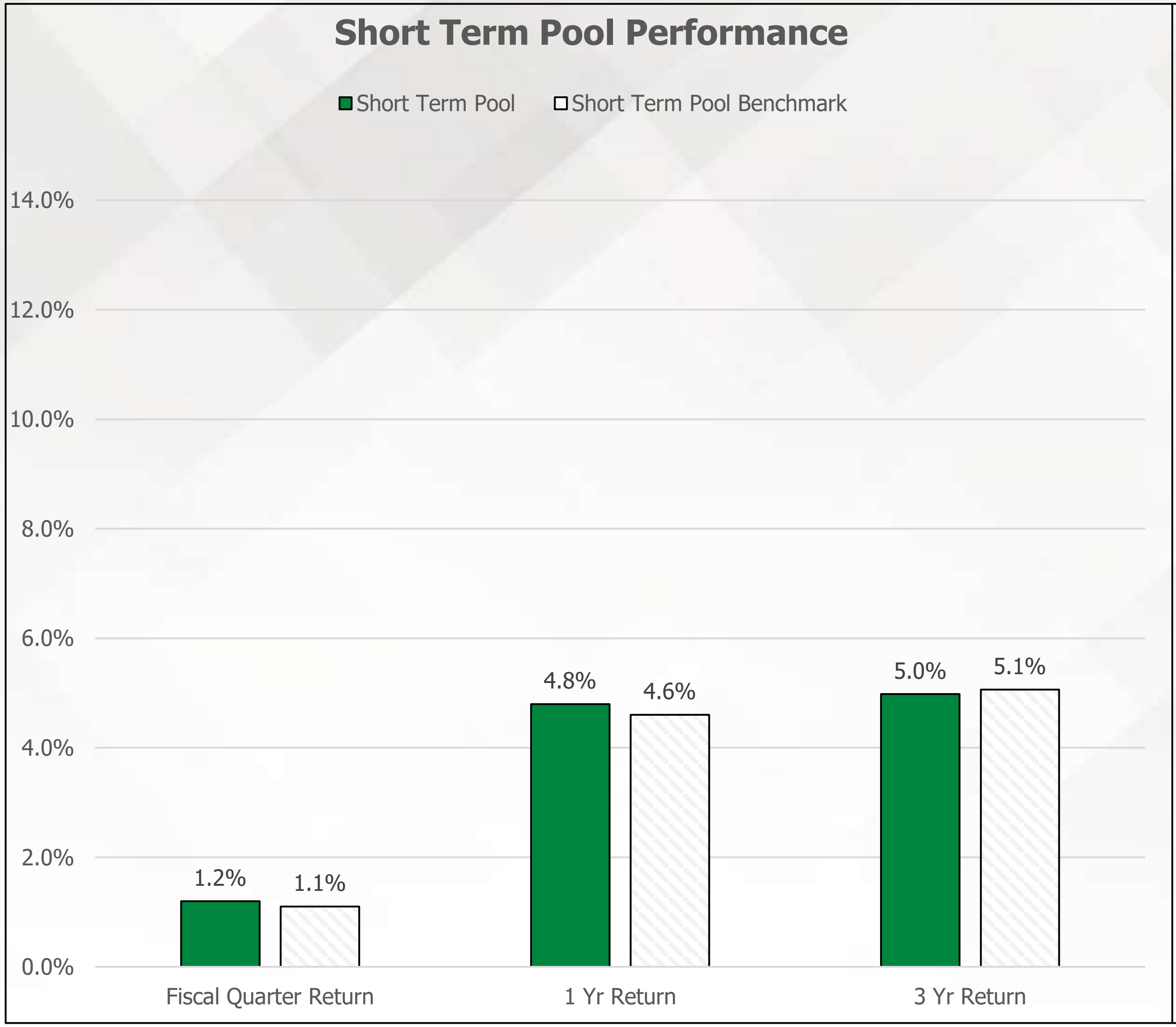
	2025	2024	$ Increase (Decrease)	% Increase (Decrease)
Operating Revenues	$ 949,083	$ 891,717	$ 57,366	6.4%
Operating Expenses	1,444,848	1,454,994	(10,146)	(0.7%)
Operating Income (Loss)	**$ (495,765)**	**$ (563,277)**	**$ 67,512**	**(12.0%)**
Nonoperating Revenues (Expenses)	570,599	573,226	(2,627)	(0.5%)
Income (Loss) Before Other Revenues, Expenses and Transfers	**$ 74,834**	**$ 9,949**	**$ 64,885**	**652.2%**
Other Revenues, Expenses and Transfers	98,644	131,921	(33,277)	(25.2%)
Change in Net Position	**$ 173,478**	**$ 141,870**	**$ 31,608**	**22.3%**
Net Position, Beginning of Year	$ 922,963	$ 794,036	$ 128,927	16.2%
Restatement	(3,471)	(12,943)	9,472	N/A
Restated Net Position, Beginning of Year	**$ 919,492**	**$ 781,093**	**$ 138,399**	**17.7%**
Net Position, End of Year	**$ 1,092,970**	**$ 922,963**	**$ 170,007**	**18.4%**

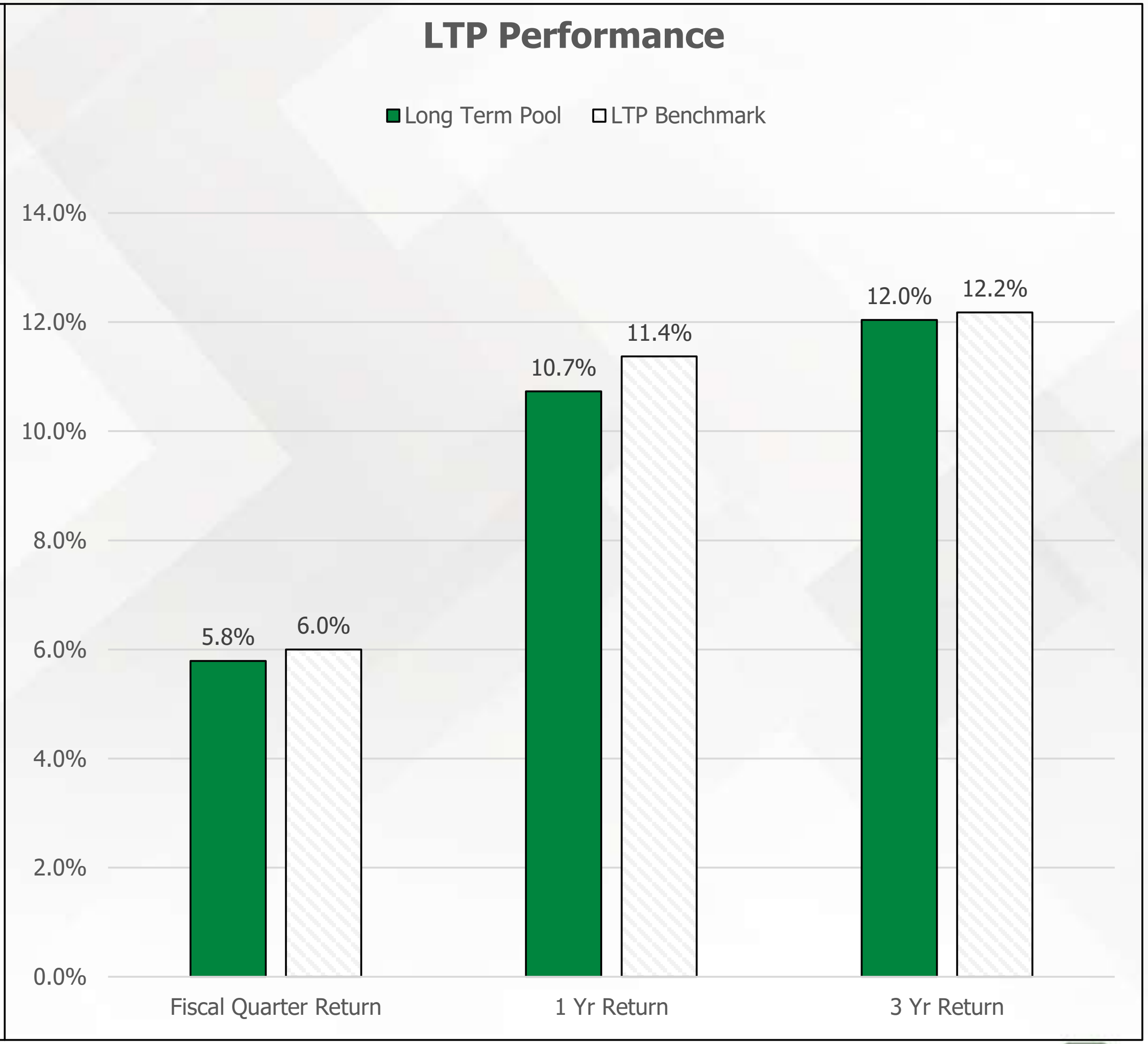
FY 2025 Q4 Operating Balances





FY 2025 Q4 Investment Performance





UNT System

Questions

Board Briefing

Committee: Finance

Submission Date: October 2, 2025

Title: Approval of UNT Room and Board Rates for Fiscal Years 2027 and 2028

BACKGROUND SUMMARY:

UNT is proud to deliver a robust student experience through its high-quality housing and national award-winning dining program. Unanticipated operations cost increases between FY24 and FY25 totaled over $3.2M, representing 7.4% of our overall budget, and increased budget compression. Personnel costs increased more than $431K above expectation. In FY25, a planned reduction in filling staff positions resulted in cost savings, but it is not sustainable and must be remedied to protect service delivery quality.

Therefore, the University is requesting approval of a 4% rate increase on double and triple rooms, 9% for single/premium rooms, and a 5% increase for meal plan rates in FY27 and FY28. If approved, over the past 6 years the average annual rate increase in Housing and Dining would be 2.5% and 2.9%, respectively.

PURPOSE:

The proposed rate increase supports the continuation of high-quality operations required for excellent student experience. As auxiliary units, Dining and Housing operations are required to be financially self-sufficient. Housing and Dining balanced the budgets in FY25 by postponing maintenance, capital investments and staff vacancies, however, the unanticipated inflation and cost increase to regular operations totaled over $2.76M, or 6.4% of the overall FY25 budget. According to projections, the proposed rate increase will result in $47.8M in Housing revenue for FY27, compared to $45M in FY26, while FY27 Housing expenses are projected to be $47.7M, an increase of 8% or $3.5M over FY26 ($44.2M).

ASSESSMENT:

In FY25, Dining Services experienced an average cost increase of 11% across key ingredients. Operational expenses also rose, with total maintenance and operations (M&O) costs increasing by 6%, and variable labor wages adjusted upward by 6% to maintain competitiveness within the regional labor market. To help offset the financial pressures, a proposed 5% increase in the meal plan rate is projected to generate an additional $1.3M in FY27, mitigating margin erosion, and supporting a quality student experience.

In FY25, Housing experienced substantive increases in essential non-negotiable items such as utilities, insurance, maintenance, and other related costs at a rate that far exceeds previously budgeted items. In FY24 we spent over $7M in facility improvement projects outside of regular maintenance and emergency repairs, and as a fiscal measure in FY25 only $4.8M was expended. However, continued deferment an reduction of preventative maintenance and infrastructure investment will have a negative impact on operations, increasing the likelihood of catastrophic failures.

Summary of Cost Increases between FY24 and FY25

- Dining Average Food Increase 11%
- Dining M&O Increase 6%
- Dining Wage Increase 6%
- Housing Utilities Increase 12.9%
- Housing Wage Increase 4.8%

In 2024, based on a comparison of peer institutions, and expenditure analysis, the BOR approved a rate increase of 3% for FY25 and FY26 to room and meal plan rates. The following chart illustrates **Current (FY26)** posted Housing and Dining rates at Texas Peer Institutions:

	Rooms			Meal Plan		
Texas Peer Institution	**Double**	**Single**	**Premium**	**Full Week Meal Plan**	****Annual Double Room + 7-day Meal Plan Cost**	**Semester Double Room + 7-day Meal Plan Cost****
Texas A&M University	10,988	13,652	14,686	5,922	16,910	8,455
Texas Women's University	8,180	9,370	9,370	5,050	13,230	6,615
UT - San Antonio	7,698	11,498	11,498	5,430	13,128	6,564
UT – Austin	12,935	17,391	20,052	Incl w/ room	12,935	6,468
University of Houston	6,358	8,694	10,116	6,100	12,458	6,229
Texas State University	7,000	10,180	11,330	4,750	11,750	5,875
UT - Arlington	6,423	7,193	7,193	4,836	11,259	5,630
University of North Texas	**6,774**	**7,548**	**7,900**	**4,218**	**10,992**	**5,496**
Texas Tech University	6,625	6,700	8,475	4,280	10,905	5,453
Average	**7,610**	**9,612**	**10,381**	**5,195**	**12,822**	**6,411**

**Based on double occupancy + full week meal plan. UT's rate includes meals, thus excluded from room average.

FINANCIAL IMPLICATIONS/TIMELINE:

The table below shows the annual impact of the proposed rate increases:

Room type	**FY26 (current)**	**Requested Increase**	**FY27 (Fall '26 - Spring '27)**	**Requested Increase**	**FY28 (Fall '27 - Spring '28)**
Triple occupancy (+4%)	6,034	241	6,275	251	6,526
Double occupancy (+4%)	6,774	271	7,045	282	7,327
Single occupancy (+9%)	7,548	679	8,227	740	8,968

Meal Plan Type

5-day meal plan (+5%)	1,916	96	2,012	101	2,112
7-day meal plan (+5%)	2,109	105	2,214	111	2,325

Note: Students receive flex dollars of $225, and $400, as part of the 5-day and 7-day plans, respectively.

For FY27 (fall 2026 and spring 2027)

The proposed room, and meal plan increases generate additional revenue of $2.6M, and $0.9M, respectively, for a total of $3.5M. A student in a double occupancy room on a seven-day meal plan would pay $5,736 ($3,522 + $2,214) per semester (excluding meal plan tax), an overall increase of 4% or $240.

For FY28 (fall 2027 and spring 2028)

The proposed room, and meal plan increases generate additional revenue of $3.0M, and $0.9M, respectively, for a total of $3.9M. A student in a double occupancy room on a seven-day meal plan would pay $5,988 ($3,663 + $2,325) per semester (excluding meal plan tax), an increase of 4% or $252.

The requested increases, if approved, would be implemented beginning with the Fall 2026 semester. Rate schedule is also included in the attached Board Order.

Attested By:

Clayton Gibson
Clayton Gibson (Nov 7, 2025 16:24:22 CST)

Clayton Gibson
Institutional Chief Financial Officer

PROPOSED BOARD ACTION:

It is recommended that the Board of Regents authorize and approve UNT Room and Board Rates for fiscal years 2027 and 2028.

Legal Approval:

Alan Stucky

Alan Stucky
General Counsel

Recommendation for Approval:

Harrison Keller
Harrison Keller (Nov 7, 2025 16:45:50 CST)

Harrison Keller
UNT President

Gregory R Anderson
Gregory Anderson (Nov 8, 2025 05:58:41 CST)

Gregory R. Anderson
Deputy Chancellor,
Finance and Operations

Michael R. Williams

Michael R. Williams
Chancellor

Board Order 2025-

Title: Approval of UNT Room and Board Rates for Fiscal Years 2027 and 2028

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, fee revenues at the University of North Texas are used to meet increased operating costs to support operations of certain auxiliary programs,

Now, Therefore, The Board of Regents authorizes and approves the following:

1. UNT semester room rates as follows:

Room Type	Current FY26	FY27	% Change from FY26	$ Change from FY26	FY28	% Change from FY27	$ Change from FY27
Private Single room w/ Shared Living Area	$3,950	$4,306	9.00%	$356	$4,693	9.00%	$387
Single Room	$3,774	$4,114	9.00%	$340	$4,484	9.00%	$370
Double Room	$3,387	$3,522	4.00%	$135	$3,663	4.00%	$141
Triple Room	$3,017	$3,138	4.00%	$121	$3,263	4.00%	$126

2. UNT semester board rates (excluding tax) as follows:

Meal Plan Type	Current FY26	FY27	% Change from FY26	$ Change from FY26	FY28	% Change from FY27	$ Change from FY27
Full Week Meal Plan	$2,109	$2,214	5.00%	$105	$2,325	5.00%	$111
Weekday Meal Plan	$1,916	$2,012	5.00%	$96	$2,112	5.00%	$101

Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By:	Approved By:
Rachel Barone, Secretary Board of Regents	Carlos Munguia, Chairman Board of Regents

Board Briefing

Committee: Finance

Submission Date: October 1, 2025

Title: Approval of UNT Dallas Room and Board Rates for the 2026-2027 Academic Year

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BACKGROUND SUMMARY:

UNT Dallas strives to provide quality education supported by a collaborative living and learning experience, at an affordable price. The first residential facility at UNT Dallas, Wisdom Hall, was established in the fall of 2017.

The University is seeking board approval to increase housing rates 14% for single room and 10% for double room beginning Fall 2026 (FY27). This adjustment is necessary to eliminate recurring operating deficits, begin addressing deferred maintenance needs, and ensure that rates remain competitive with peer institutions and local market alternatives.

Below is a breakdown of UNT Dallas semester housing rates:

Fall / Spring Rates	Current FY26	Increase	Requested FY27
Single Room (+14%)	$ 3,287.00	460.00	3,747.00
Double Room (+10%)	$ 2,781.00	278.00	3,059.00

Summer Rates (10 Wk)	Current FY26	Increase	Requested FY27
Single Room (+14%)	$ 2,155.00	302.00	2,457.00
Double Room (+10%)	$ 1,955.00	196.00	2,151.00

While the overall increase appears significant, when comparing the rate at opening of the Hall to the proposed rate, the compounded annual growth (CAGR) is relatively modest. Below is a historical view of housing rates since inception.

Fall / Spring Rates	Fall 2017	Fall 2020	Fall 2023	Fall 2026*
Single Room	3,071	3,160	3,287	3,747
Double Room	2,599	2,674	2,781	3,059

CAGR (single room) = 2.2%
CAGR (double room) = 1.8%

PURPOSE:

The proposed increase will eliminate the existing structural operating deficit, which currently exceeds $100K annually, and begin to establish funding capacity for deferred maintenance to ensure that Wisdom Hall remains competitive and safe for students. It is also designed to offset rising labor, utility, and maintenance costs that have outpaced current housing revenues, positioning UNT Dallas housing for long-term financial sustainability without requiring larger, more disruptive increases in the future.

ASSESSMENT:

Without action, housing operations will continue to run at a deficit, reducing the University's ability to support the residential experience and maintain facilities. The proposed increase restores operations to a break-even position and provides a foundation for reinvestment in the facility.

A recent market condition and demand analysis conducted by Brailsford & Dunlavey further reinforces the continued affordability of UNT Dallas housing. The study found that off-campus studios in the surrounding market average $1,050 per month before utilities, and students renting off-campus reported paying approximately $1,300 per month. Even with the proposed increase, Wisdom Hall rates remain below these alternatives and below the average rates of Texas peer institutions, ensuring that students have continued access to a cost-effective on-campus option.

The following chart illustrates academic year housing rates at Texas peer institutions:

	Rooms			
Texas Peer Institution	**Single**	**FY27 Rqst**	**Double**	**FY27 Rqst**
U of Houston Downtown	10,450		7,780	
Texas A&M San Antonio	9,400		8,300	
U of Houston Clear Lake	8,616		6,762	
Angelo State	8,500		6,600	
Texas A&M Victoria	8,400		6,316	
U of Texas Permian Basin	8,350		7,064	
Texas A&M Texarkana	7,500		6,000	
U of Texas Rio Grande	7,582		4,956	
Midwestern State	6,840		6,390	
UNT Dallas	***6,574***	***7,494***	**5,562**	**6,118**
Average	**8,221**		**6,573**	

The following chart illustrates per month rates using a 9-month contract term:

	Monthly Room Rate			
Comparative Review	**Single**	**FY27 Rqst**	**Double**	**FY27 Rqst**
U of Houston Downtown	1,161		864	
Dallas Market Studio	1,050			
Texas A&M San Antonio	1,044		922	
U of Houston Clear Lake	957		751	
Angelo State	944		733	
Texas A&M Victoria	933		702	
U of Texas Permian Basin	928		785	
Texas A&M Texarkana	833		667	
U of Texas Rio Grande	842		551	
Midwestern State	760		710	
UNT Dallas	***730***	***833***	**618**	**680**
Average	**926**		**730**	

FINANCIAL IMPLICATIONS/TIMELINE:

Current housing operations project an annual deficit exceeding $100K. This deficit has historically been subsidized by unrestricted institutional funds, which could otherwise be deployed to support academic priorities and student services.

Recently, UNT Dallas has taken proactive steps to strengthen the financial position of housing operations by significantly expanding summer programming supported by external partners. New contracts have been implemented to improve summer occupancy and generate additional revenue. While these improvements have helped, they will not fully address the recurring operating deficit. Despite the proactive measures above, the P&L remains $92K short of break-even.

A 14.0% increase to Wisdom Hall single room rates and a 10.0% increase to double room rates would generate revenues necessary to break even. This equates to an increase of $460 per semester for single rooms and $278 per semester for double rooms, generating approximately $92K in additional revenue annually.

If approved, the requested increase would be implemented beginning the Fall 2026 semester (FY27).

Attested By:

April Barnes

April Barnes
Institutional Chief Financial Officer

PROPOSED BOARD ACTION:

It is recommended that the Board of Regents authorize and approve UNT Dallas housing room rates for the 2026–2027 Academic Year as reflected in the Board Order rate table.

Legal Approval:

Alan Stucky

Alan Stucky
General Counsel

Recommendation for Approval:

Warren von Eschenbach
Warren von Eschenbach (Nov 7, 2025 16:30:44 CST)

Warren Von Eschenbach
President

Gregory R Anderson
Gregory Anderson (Nov 8, 2025 05:58:41 CST)

Gregory R. Anderson
Deputy Chancellor,
Finance and Operations

Michael R. Williams

Michael R. Williams
Chancellor

Board Order 2025-

Title: Approval of UNT Dallas Room and Board Rates for the 2026-2027 Academic Year

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, residence hall fee revenues at the University of North Texas at Dallas are used to meet increased operating costs and support operations of auxiliary programs;

Whereas, a 14.0% increase to Wisdom Hall single room rates and a 10.0% increase to double room rates would eliminate recurring operating deficits, begin addressing deferred maintenance needs, and ensure that rates remain competitive with peer institutions and local market alternatives;

Now, Therefore, The Board of Regents authorizes and approves the following:

1. UNT Dallas semester housing rates as follows, effective Fall 2026:

Fall / Spring Rates	Current FY26	Increase	Requested FY27
Single Room (+14%)	$ 3,287.00	460.00	3,747.00
Double Room (+10%)	$ 2,781.00	278.00	3,059.00

Summer Rates (10 Wk)	Current FY26	Increase	Requested FY27
Single Room (+14%)	$ 2,155.00	302.00	2,457.00
Double Room (+10%)	$ 1,955.00	196.00	2,151.00

Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By:

Approved By:

Rachel Barone, Secretary
Board of Regents

Carlos Munguia, Chairman
Board of Regents

MINUTES

BOARD OF REGENTS
Audit Committee
August 14, 2025

The Audit Committee of the Board of Regents of the University of North Texas System convened on Thursday, August 14, 2025, at the University of North Texas Health Science Center, Medical Education & Training (MET) Building, Room 109/111, 1000 Montgomery Street, Fort Worth, Texas, with the following members in attendance: Regents Melisa Denis, A.K. Mago, and John Scott.

There being a quorum present, the meeting was called to order by Committee Chairman Melisa Denis. As the first order of business, the Committee considered the minutes of the May 15, 2025, Audit Committee meeting. Pursuant to a motion by Regent John Scott, and seconded by Regent A.K. Mago, the minutes of the May 15, 2025, Audit Committee meeting were approved on a 3-0 vote.

The Committee had one briefing. UNT System Director for Internal Audit, Donald Rickett, and Chief Audit Executive, Ninette Caruso, presented the **Quarterly Report of Audit Activities.**

The Committee had one action item for consideration as noted below:

8. UNTS Approval of the Internal Audit FY26 Plan and Budget

Pursuant to a motion by Regent John Scott and a second by Regent A.K. Mago, the item passed on a 3-0 vote.

There being no further business, the Committee meeting adjourned.

Submitted By:

Rachel Barone

Rachel Barone, Secretary
Board of Regents

Date: 11.3.2025

Ninette Caruso
Chief Audit Executive

To: Audit Committee

From: Ninette Caruso, Chief Audit Executive and Enterprise Risk Officer
Donald Rickett, Sr. Director, Internal Audit

Subject: Audit Committee Update

Date: November 13, 2025

Audit Committee,
Internal Audit is pleased to provide the FY26Q1 Quarterly Report of Audit Activities to the Audit Committee. The quarterly report covers the following areas: Internal Audit plan progress, audit engagement results, the status of management action plans, and the results of our internal quality assurance review.

FY26Q1 Quarterly Report of Audit Activities

1. Internal Audit Plan Status

The FY26 Internal Audit Plan is underway, with ten projects (three continuous throughout the year) currently in progress. Eight projects have been completed this quarter, and background on these projects has been included in section two, "Audit Engagements Completed". There were two audit plan additions this quarter. A limited-scope review at the UNT College of Education was added at the request of the Dean. A follow-up review for UNT Dallas Compliance activities has been added at the request of the UNT System Chief Compliance Officer. To limit last minute audit report issuance with accompanying data collection, we are accelerating the deadline for report issuance each quarter for inclusion in the Board of Regent quarterly meeting package. This process will take effect starting this quarter and may impact the number of reviews presented each quarter to be less consistent from quarter to quarter.

2. Audit Engagements Completed - Background

Eight projects are being reported this quarter:

Assurance:

- **UNT System Enterprise – Data Privacy:** Data privacy is the discipline of safeguarding personal and sensitive information from unauthorized access, use, or disclosure, while ensuring individuals retain control over how their data is collected, stored, and shared. As institutions increasingly rely on digital systems to manage academic, health, financial, and operational data, protecting this information has become both a legal obligation and a strategic priority. The audit scope included key data privacy regulations, such as the Family Educational Rights and Privacy Act (FERPA), the Health Insurance Portability and Accountability Act (HIPAA), and the Texas Administrative Code 202 (TAC 202) Information Security Standards.

- **UNT, UNT Health - Health & Environmental Laboratory Safety:** The Health and Environmental Laboratory Safety audit at the University of North Texas (UNT) and UNT Health assessed the effectiveness of safety protocols across a diverse range of laboratories, including biology, chemistry, physics, art, and engineering, with different risk profiles. The audit focused on compliance requirements (e.g., Occupational Safety and Health Administration requirements), evaluating key areas such as equipment maintenance, training, safety compliance, risk assessments, and resiliency planning.

Ninette Caruso
Chief Audit Executive

- **System Enterprise - Purchasing Authority Assessment:** The Texas Education Code ("TEC") §51.9337 requires the implementation of certain compliance and procurement rules, policies, and processes for higher education institutions. The regulation also requires the Chief Audit Executive to annually assess whether an institution has adopted the required rules and policies and report the results to the state auditor.

- **UNT Health – Research and Grants Management:** Research and Grants Management are foundational processes that support the institution's research mission by ensuring compliance with federal, state, and sponsor-specific regulations. This audit provided an independent assessment of the governance, risk, controls and practices in place to manage federal and state funded research, with a focus on accurate post-award administration, timely and thorough reporting, and adherence to applicable laws and policies.

Advisory/ Continuous Monitoring:

- **UNT System Enterprise - Continuity of Operations:** The Continuity of Operations (COOP) program enables institutions to maintain essential operations and recover quickly from disruptions, including natural disasters, cyber incidents, and other emergencies. UNT System Enterprise has been enhancing its COOP governance structures and programs, including recently updating its Enterprise COOP Framework. The quarter's advisory review included a gap analysis of the UNTS Enterprise COOP Framework against regulatory requirements and private sector resilience practices.

- **UNT System Enterprise - Deferred Maintenance:** The Deferred Maintenance Program helps Institutions manage and fund building and infrastructure repairs that have been postponed. UNT System Enterprise is strengthening its governance over its Deferred Maintenance Program through the development of a system-wide regulation which establishes a formal governance structure, a system of record to monitor asset conditions, a methodology for project prioritization as well as future funding approach. Internal Audit continues to monitor program developments and engage with management.

- **UNT System Enterprise - Third Party Risk Management Implementation:** The Third-party risk management (TPRM) program manages risks from external vendors to protect the institution's operations, data, reputation and compliance obligations. Internal Audit is conducting ongoing monitoring of the implementation of the Third-Party Risk Management (TPRM) Program and related software. The current workstream focuses on establishing governance methodology and a vendor evaluation framework in the Jaggaer software platform. The intended outcome is to enable the organization to assess the risk levels of contracts and engagements, allowing for targeted monitoring and oversight of the highest risk vendors. The next steps will be to develop and roll-out an approach for ongoing monitoring of high-risk vendors.

- **UNT Dallas Compliance Management Action Follow-up Procedures:** Internal Audit completed management action plan follow-up from the Compliance Maturity Assessment, originally completed in September 2022, as requested by the UNT System Chief Compliance Officer. Several compliance action plans have been satisfactorily addressed while a few foundational actions remain open (Risk Assessment and Compliance Workplan, Monitoring and Testing etc.)

The results have been included in the quarterly presentation.

3. Status of Management Action Plans

Management has made progress in closing 21 action plans that were validated by Internal Audit. With the addition of new action plans from recently issued audits, there was a net change of open actions from 45 to 50. Of the 50 open actions, 44 (88%) are on target to complete the management action(s) on the original due date, six (12%) have revised due dates, and zero (0%) are pending Internal Audit validation.

Note: Some critical observations impact all institutions and are addressed at the governance committee level, while others are more targeted and addressed where applicable.

4. Internal Quality Assurance Review

The Quality Assurance and Improvement Program assesses the efficiency and effectiveness of Internal Audit activities and identifies opportunities for improvement. Internal Audit completed Quality Assurance Reviews for a sample of audits completed in Q3 & Q4 FY2025, examining audit workpapers and management action plan validation testing for compliance with methodology and standards. In addition, our annual review evaluated the Internal Audit function against the 15 guiding principles of the Global Internal Audit Standards (Governing Authoritative body). Overall results indicate a "Generally Conform" (highest rating) in all 15 areas.

Closing

The change in the risk landscape at higher institutions is accelerating, and the Internal Audit Plan may adjust as required to meet this rapidly changing landscape. The interconnectivity of risks and therefore the need to partner with numerous functions to identify and mitigate these risks has also increased. As the complexity increases, the Internal Audit function will have to invest in future looking practices.

UNT System
UNIVERSITY OF NORTH TEXAS SYSTEM

Quarterly Report of Audit Activities

Presented by Ninette Caruso
November 13, 2025

- FY26 1Q – Quarterly Report of Activities
  - Plan Status
  - Results
  - Status of Management Actions
  - Quality Assurance Review

FY26 INTERNAL AUDIT PLAN STATUS (AS OF 10/15/25)

2026 Risk Rating:
C – Critical M - Medium
H – High L - Low

Plan Status	Area	Audit	UNTS	UNT	UNT Health	UNTD
Continuous	Facilities Management	Deferred Maintenance – Monitoring (H)	X	X	X	X
	Governance	Continuity of Operations – Advisory (C)	X	X	X	X
	Supply Chain	Third Party Risk Management Implementation – Monitoring (H)	X	X	X	X
Completed – 1Q26	Supply Chain	Purchasing Authority Assessment - Mandatory	X	X	X	X
	Compliance	Data Privacy (FERPA, HIPAA) (H)	X	X	X	X
		Add: Compliance Follow up Procedures				X
	Research	Research and Grants Management (H)			X	
	Institutional Safety	Health and Environmental Laboratory Safety (M)		X	X	
In-Progress	Institutional Safety	Health and Environmental Laboratory Safety (M)				X
	Medical Patient Revenue	Patient Access, Coding, and Billing (H)		X		
	Student Services	Student and Employee Mental Health Management (H)	X	X	X	X
	Academic Affairs	Add: Limited Scope Review – College of Education		X		
	Technology	Backup, Restoration & Recovery (M)	X	X	X	X
	Finance	Electronic Payments (M)	X			
	Strategic Planning & Auxiliary	Revenue Contract Governance and Accounting (H)		X		

FY26 Q1 ASSURANCE AUDITS COMPLETED (AS OF 10/15/25)

Entity	Engagement Name	Summary of Observations
UNT Health	Research and Grants Management	• Conflict of Interest governance • Time and Effort reporting certification and accuracy
UNT UNT Health	Health and Environmental Laboratory Safety	• Defined roles and monitoring • Physical access and security controls
Enterprise	Data Privacy	• Enterprise Privacy Governance • Inventory of private data processing • Privacy focused Cybersecurity
Enterprise	Purchasing Authority Assessment	None

FY26 Q1 ADVISORY AND CONTINUOUS MONITORING REVIEWS COMPLETED (AS OF 10/15/25)

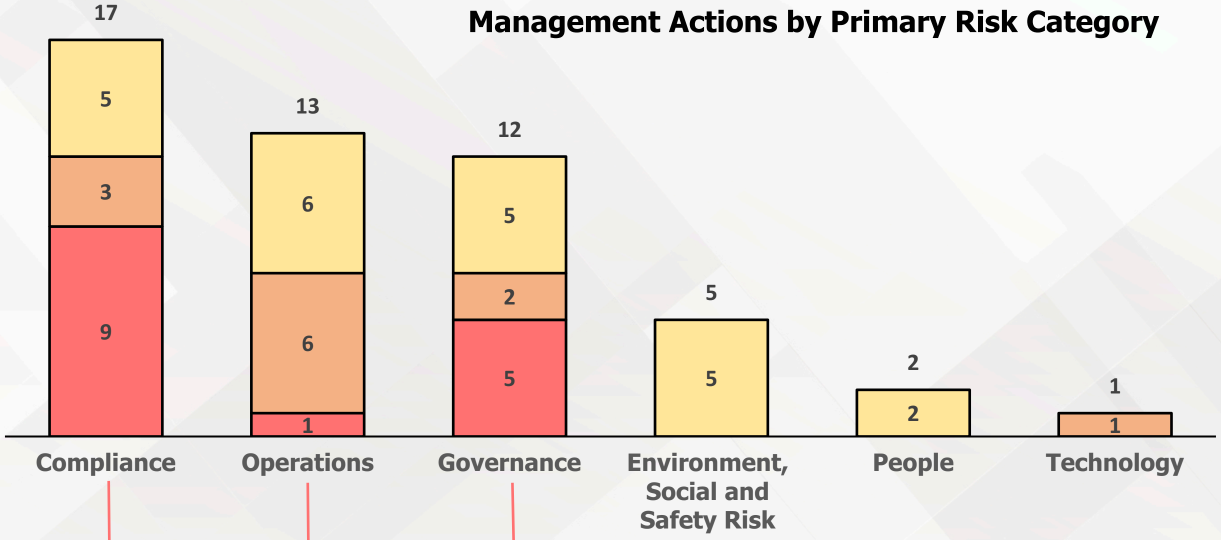
Entity	Engagement Name	Comment
System	Continuity of Operations	Reviewed Continuity of Operations framework for gaps with regulatory requirements and resiliency practices
System	Third Party Risk Management	Reviewed implementation and training of risk scoring criteria within the system to prioritize high risk vendors for monitoring
System	Deferred Maintenance	Reviewed progress in the development and implementation of a Deferred Maintenance governance framework
UNT Dallas	Follow up review of Compliance Management actions	Performed management action follow up procedures of previously identified opportunities.

FY26 Q1 STATUS OF MANAGEMENT ACTIONS (AS OF 10/15/2025)

Critical High Medium

Assurance action plans are monitored and validated by Internal Audit as agreed. One observation may have action plans with multiple steps for remediation. 37% YTD (39% FY25) of reported audit observations were self-identified by management.

	On-Target	Revised Due Dates	Pending IA Validation	Total	Closed (Validated)
26Q1	44 (88%)	6 (12%)	0	50	21
	12	3	0	15	4
	10	2	0	12	6
	22	1	0	23	11
25Q4	35 (78%)	8 (18%)	2 (4%)	45	13
25Q3	26 (64%)	14 (34%)	1 (2%)	41	27
25Q2	18 (39%)	15 (33%)	13 (28%)	46	26



Mitigation actions with Due Dates > 12 Months	
26 Q1	7 (14%)
25 Q4	5 (11%)
25 Q3	2 (5%)
25 Q2	0 (0%)

UNT / UNT Health - Conflict of Interest
UNT Health - Time and Effort Reporting

Third Party Risk Monitoring

Deferred Maintenance Framework
Crisis Communication Plan
(UNT/ UNT Health) International Compliance; Travel, Training, Technology
UNT Oversight of Research and Grants

QUALITY ASSURANCE REVIEW (QAR)

Program Overview:

The Quality Assurance and Improvement Program (QAIP) provides ongoing internal and periodic external assessments to evaluate Internal Audit's conformance with the Global Internal Audit Standards and to identify opportunities for continuous improvement.

It ensures the effectiveness, efficiency, and consistency of audit practices and supports our commitment to delivering high-quality, value-added assurance to the UNT System.

Scope

Evaluate Internal Audit's conformance with the Institute of Internal Audit's Global Internal Audit Standards

Results

Achieved a "Generally Conforms" (highest) for all 15 categories – with some improvement opportunities noted

Themes

Opportunities to strengthen documentation retention, resource management, and independence certifications

Actions

Implementation of targeted Key Performance Indicators, training, and the development of a comprehensive reference audit file

Board Order 2025-

Title: Approval of Minutes of the August 14, 2025, Board Meeting and October 20, 2025, Special Called Board Meeting

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At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, the minutes of the August 14, 2025, Board Meeting and October 20, 2025, Special Called Board Meeting have been prepared by the Board Secretary and attached here for Board approval.

Now, Therefore, The Board of Regents authorizes and approves the following:

1. The minutes of the August 14, 2025, Board Meeting
2. The minutes of the October 20, 2025, Special Called Board Meeting

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Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By:

____

Rachel Barone, Secretary
Board of Regents

Approved By:

____

Carlos Munguia, Chairman
Board of Regents

MINUTES
BOARD OF REGENTS MEETING
August 14, 2025

Thursday, August 14, 2025

The University of North Texas System Board of Regents convened on Thursday, August 14, 2025, in the Medical Education and Training building, Room 109/111, at the University of North Texas Health Science Center, 1000 Montgomery Street, Fort Worth, Texas, with the following Regents in attendance: Cathy Bryce, Melisa Denis, Carlos Munguia, A.K. Mago, Lindy Rydman, John Scott, Terri West, Laura Wright and Hayden Wochele. In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Chair Wright called the meeting to order at 8:32 a.m.

Chair Wright began the meeting by welcoming new Student Regent Hayden Wochele.

Chair Wright then moved the Board into Executive Session to consider matters noted on the Executive Session agenda in accordance with Texas Government Code Sections 551.071, and .074.

The Board reconvened in open session at 9:41 a.m. and considered two action items coming out of Executive Session as noted below.

2025-38 UNTS Approval of the Appointment of President of the University of North Texas at Dallas

Pursuant to a motion by Regent Cathy Bryce, and seconded by Regent Terri West, the Board approved the above action item on a 8-0 vote.

2025-39 UNTS Approval of the Appointment of President of the University of North Texas Health Science Center at Fort Worth

Pursuant to a motion by Regent John Scott, seconded by Regent Lindy Rydman, the Board approved the above action item on a 8-0 vote.

Chair Wright then asked Chancellor Williams to provide an update to the Board on UNT System progress since the last regular meeting.

For **Spotlight on Students**, Chair Wright introduced Vice Provost for Student Success LaCresha Moore. Dr. Moore moderated a panel of six UNT Health students: Mason BaDour, Caroline McCauley, Brian Pfahning, Jessica Sachs, Megan Slaughter, and Kennedy Steele. Each of the students told the Board about their academic experiences with SIM and IPE Learning at UNT Health.

The Board then received **Campus Updates** from UNT Health Interim President Kirk Calhoun, UNT Dallas Interim President Warren von Eschenbach, and UNT President Harrison Keller.

Chair Wright then recessed the Board for the meetings of the Audit, Finance Strategic Infrastructure, and Student Success, Academic and Clinical Affairs Committees.

Following the Committee meetings, Chair Wright reconvened the Board at 1:22 p.m.

The Board considered the following items on the consent agenda.

2025-40 UNTS	**Approval of the Minutes of the May 15, 2025, Board Meeting, May 16, 2025, Special Called Meeting, and June 27, 2025, Special Called Board Meeting**
2025-41 UNTS	**Approval of Policies at the University of North Texas and the University of North Texas at Dallas**
2025-42 UNTS	**Resolution Declaring Intention to Reimburse Certain Expenditures with Proceeds from Debt**
2025-43 UNTS	**Thirty-Third Supplemental Resolution to the Master Resolution Authorizing the Issuance, Sale and Delivery of Board of Regents of the University of North Texas System Revenue Financing System Bonds, in One or More Series; and Approving and Authorizing Instruments and Procedures Relating Thereto**
2025-44 UNT	**Approval of Tenure for New UNT Faculty Appointee**
2025-45 UNTD	**Approval of UNT Dallas Faculty Development Leave for 2025-2026**
2025-46 UNTH	**Authorization to Serve on Outside Board – ESK Therapeutics, Inc.**

Pursuant to a motion by Regent A.K. Mago, seconded by Regent John Scott, the Board approved the Consent Agenda on a 8-0 vote.

The Board then considered the following action items coming out of committees:

Audit Committee Items

2025-47 UNTS Approval of the Internal Audit FY26 Plan and Budget

Pursuant to a motion by Regent Melisa Denis, and seconded by Regent John Scott, the Board approved the action item above on a 8-0 vote.

Finance Committee Items

2025-48 UNTS	**Approval of the FY26 UNT System Consolidated Operating Budget**
2025-49 UNTH	**Approval of New University of North Texas Health Science Center Board Designated & Authorized Tuition Rates for Doctor of Philosophy degree in Pharmaceutical Sciences**

Pursuant to a motion by Regent Carlos Munguia, and seconded by Regent A.K. Mago, the Board approved the action item on a 8-0 vote.

Strategic Infrastructure Committee Items

2025-50 UNTS **Approval of the UNT System FY26 Capital Improvement Plan**
2025-51 UNTS **Delegation of Authority to Execute a Second Amendment and Extension to the Lease and License Agreement with Dallas Independent School District**

Pursuant to a motion by Regent A.K. Mago, and seconded by Regent John Scott, the Board approved the above action item on a 8-0 vote.

Student Success, Academic and Clinical Affairs Committee

2025-52 UNTS **Designation of Forums for Visitor Free Speech Activities and Approval of Amended Free Speech and Public Assembly Policies**
2025-53 UNTS **Amendment to Regents Rule 06.100, Shared Governance**

Pursuant to a motion by Regent Lindy Rydman, and seconded by Regent Cathy Bryce, the Board approved the above action item on a 8-0 vote.

Chair Wright then moved the Board into Executive Session to consider matters noted on the Executive Session agenda in accordance with Texas Government Code Sections 551.071, .072, .073 .074, .076, and .089.

The Board reconvened in open session at 5:00 p.m. and considered two action items coming out of Executive Session as noted below.

2025-54 UNTS **Designation of UNT System Research Security Officers**

Pursuant to a motion by Regent Melisa Denis, and seconded by Regent Carlos Munguia, the Board approved the above action item on a 8-0 vote.

2025-55 UNT **Approval of Gift Related Naming of the UNT Athletics Strength and Conditioning Center**

Pursuant to a motion by Regent Terri West, seconded by Regent Cathy Bryce, the Board approved the above action item on a 8-0 vote.

Regents Rule 03.202 calls for the election of officers of the Board of Regents to take place at the August meeting held in odd numbered years.

Chair Wright asked for nominations of individuals to serve as Chair. Regent Cathy Bryce nominated Regent Carlos Munguia. Following a 8-0 vote, Regent Carlos Munguia was elected Chairman.

Following the election of Chair, Chair Wright asked for nominations of individuals to serve as Vice Chair. Regent Lindy Rydman nominated Regent Melisa Denis. Regent John Scott then nominated Regent Ashok Mago. Having two nominations, Chair Wright asked the Secretary to conduct a role call vote. Regent Melisa Denis was elected Vice Chair following an 8-0 role call vote. The Chair and Vice Chair will assume their duties as elected officers of the Board of Regents.

There being no further business, the Board meeting was adjourned at 5:06 p.m.

Submitted By:

Rachel Barone

Rachel Barone, Secretary
Board of Regents

Date: 11.3.2025

Approved By:

Carlos Munguia, Chairman
Board of Regents

Date:

MINUTES
BOARD OF REGENTS MEETING BY VIDEOCONFERENCE
October 20, 2025

The University of North Texas System Board of Regents convened on Monday, October 20, 2025, by videoconference, with the following Regents in attendance: Cathy Bryce, Melisa Denis, Carlos Munguia, John Scott, Terri West, Laura Wright, and Hayden Wochele. The meeting was conducted by videoconference with no in-person attendance. The meeting was livestreamed and recorded.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Chairman Munguia called the meeting to order at 8:34 a.m. The Board Secretary called roll and confirmed a quorum.

The Board then recessed to Executive Session according to Texas Government Code Section 551.071 and 551.074 at 8:35 a.m. Regent Ashok Mago joined the meeting at 9:04 a.m. while the Board was in Executive Session.

The Board reconvened in open session at 9:56 a.m. The Board had two action items to consider as noted below.

2025-56 UNT **Delegation of Authority to the President of UNT to Amend and Extend the Head Football Coach Employment Agreement**

Pursuant to a motion by Regent John Scott, and seconded by Regent Laura Wright, the Board approved the above action item on an 7-0 vote.

2025-57 UNT **Honorific naming of the UNT Soccer Field and Track & Field Stadium**

Pursuant to a motion by Regent Cathy Bryce, and seconded by Regent Melisa Denis, the Board approved the above action item on an 7-0 vote.

There being no further business, the Board meeting was adjourned at 9:58 a.m.

Submitted By:	Approved By:
Rachel Barone	
Rachel Barone, Secretary Board of Regents	Carlos Munguia, Chairman Board of Regents
Date: 11.3.2025	Date:

Board Briefing

Committee: Consent

Submission Date: October 16, 2025

Title: Approval of UNT Emeritus Recommendations

BACKGROUND SUMMARY:

UNT Policy 06.013, *Conferring of Emeritus Status*, states that upon the recommendation of the unit through the provost to the president, the title "Emeritus Professor" may be conferred by the Board of Regents to a faculty member or librarian at the time of retirement.

Emeritus status is recommended for the following individuals:

Dr. Cynthia Cready, Associate Professor, Department of Sociology, College of Liberal Arts and Social Sciences

Dr. Cready has worked at UNT since 2000 and as a tenure-track professor since 2002. Dr. Cready served UNT in a variety of ways, including as Director of Graduate Studies (2013-2015) and Associate Chair (2013-2015). Dr. Cready's teaching has been critically important for Sociology. For years, Dr. Cready was the sole instructor of Sociology's statistics classes. This included the undergraduate course, which she taught 26 different times, and the graduate-level courses in introductory and advanced statistical analysis. Dr. Cready's teaching evaluations were consistently high, and it was well known that students sought to take their statistics courses with her so they could benefit from her personal instruction and teaching excellence. Dr. Cready mentored too many students to count, including graduate students for their dissertations and master's theses and undergraduates for special topics classes. Dr. Cready co-authored a book (2008) on health work between residents and staff of long-term care facilities and published over 30 peer-reviewed articles throughout her career as well as several research and technical reports. Dr. Cready is valued by all in the department, and it shows through her deep care for her colleagues and students.

Ms. Marjorie Hayes, Professor, Department of Dance and Theatre, College of Liberal Arts and Social Sciences

Professor Hayes began her UNT career as a faculty member in Dance and Theatre in 1995, was promoted and tenured in 2001, and was promoted to full professor in 2018. She helped build the theatre curriculum and single-handedly developed the directing track, which includes multiple courses in which students contribute to current department theatre productions. Her dedicated work in the classroom has impacted undergraduate students at all levels. In addition to directing, Professor Hayes has taught nearly all the acting classes offered, with a great positive impact on our students. She developed a very popular musical theatre course, directed many musical theatre productions, and had a significant influence on actor movement courses. Most recently, she has offered a highly successful study abroad course exposing students to theatre in London. Professor Hayes's great versatility allows her to teach successfully across the curriculum, from voice to musical theatre to movement to directing. A large part of UNT's success in theatre is due to her cohesive and extensive acting and directing career. Professor Hayes has directed productions internationally, and she has had a prolific acting career on stage and on camera. Her career spans from early roles in the 1970s in New York, Poland, and California, to her most recent direction of The Donner Party in 2024 at UNT. Her work in directing, acting, and producing has been recognized with awards and citations during each decade of her career. In 2017, with an Institute for the Advancement for the Arts Fellowship, she created The Women Who Compose for Broadway, a musical celebration of women composers who broke through the glass ceiling at Triad Theatre in New York. Professor Hayes is exceptionally present in the department in terms of service. She is recognized by her colleagues as a tenacious, hard-working collaborator, which includes years leading and working within the theatre production committee. Most recently, she led effort to re-engage alumni through an appreciation night at a showing of Cabaret. Most of the 50+ alumni who attended the event had a meaningful connection to Professor Hayes.

Dr. Connie Hilliard, Professor, Department of History, College of Liberal Arts and Social Sciences

Dr. Hilliard earned her Ph.D. in African American history from Harvard University in 1977. She worked in foreign policy after graduation and then joined the UNT history faculty in 1991. While a professor at UNT, Dr. Hilliard taught courses in African History and African American history. She is also a prolific writer and researcher, with wide-ranging interests and expertise. She has published four books, on topics ranging from precolonial African intellectual history to Middle Eastern politics to the history of craniometry and craniology. In the last decade, her research moved to histories of genomics, race, and evolution. In 2020, she hosted a grant funded interdisciplinary on ancestral genomics, and in 2024, she published *Ancestral Genomics: African American Health in the age of Precision Medicine* with Harvard University Press. The book received praise from Kirkus Reviews and Texas Monthly and has led to many talks and public appearances. Dr. Hilliard continues to publish related work in medical journals and in public outlets.

Ms. Sally Vahle, Professor, Department of Dance and Theatre, College of Liberal Arts and Social Sciences

Professor Vahle began her UNT career as an adjunct faculty member in Dance and Theatre in 2004. She was hired into a tenure-track position in 2006, was promoted and tenured in 2012, and was promoted to full professor in 2022. During her time in the department, Professor Vahle helped modernize the theatre curriculum, with particular attention to the acting courses. Her creative work in the classroom has impacted undergraduate students at all levels. Most recently, she created a voiceover course to fill a desperate need for stage actors to get experience in this vital area and thereby also providing an important career skill for theatre students as well as for students from outside the department in areas such as media arts. Professor Vahle converted the course to an INET modality as well, which has made it one of the more popular upper division acting courses. One student-focused role in Dance and Theatre is that of coaching actors for auditions, through which Professor Vahle has played a central role in during her career at UNT. This intensive practice has a great impact on our students, particularly related to the Showcase of Undergraduate Theatre Artists (SOUTA), which provides upper class students (especially graduating seniors) from many regional universities the opportunity to share the products of their work with theatre companies and agents. UNT organizes and hosts this event each year, and our students stand out as exceptionally well prepared for the profession amongst those from other universities. Professor Vahle has been instrumental in developing SOUTA since it began nine years ago, creating connections to the profession for our students, and preparing actors for the event. A large part of UNT's success in theatre has to do with her exceptionally successful acting career. Professor Vahle was a member of the Brierley Acting Company through the Tony Award winning Dallas Theater Center (DTC), a member of the League of Resident Theatres (LORT) and recognized as being in the highest tier of US theatre. Her storied acting career includes the much-heralded Lunt-Fontanne Fellowship in 2011, a top honor for professional development among actors in LORT theaters. Professor Vahle has earned numerous awards, recognitions, and achievements, and her excellence in the profession has connected UNT Dance and Theatre to the professional theatre world in Dallas and beyond to great effect. She is recognized by her colleagues as a keen, wise, and compassionate leader of service collaborations, which includes many years chairing the departmental personnel affairs committee – a role in which her grace and effectiveness was very much appreciated.

Dr. Olga Velikanova, Professor, Department of History, College of Liberal Arts and Social Sciences

Dr. Velikanova retired in May 2025 but remains engaged in research, teaching, and mentorship. She received her Ph.D. from St. Petersburg State University in Russia in 1993, after which she worked in the newly opened Soviet archives and came to specialize in Soviet popular opinion studies and state policies of social mobilization and surveillance. She has published five books, two of which were translated into Russian, and 28 articles that have been published in seven languages. Her books include *Mass Political Culture Under Stalinism* (Palgrave, 2018) and *Popular Perception of Soviet Politics in the 1920s* (Palgrave, 2013). Dr. Velikanova has received 14 awards from different international research foundations, including the Alexander von Humboldt fellowship. Before landing at UNT almost two decades ago, she worked in Russia, Germany, France, Italy, and Canada. Her research has been featured on the BBC, the History Channel, and in Finnish, German, and Russian media. Dr. Velikanova's current research project on Soviet Surveillance has received three external awards. She has also been a popular instructor, with especially high student evaluations in her upper-level and graduate courses on Russian and European history. Her innovative teaching projects have included a mock trial of Stalin and interview projects that paired US students with students in Russia. She also provided important service to the department, including serving on history's Departmental Affairs Committee.

Chef Jodi Duryea, Principal Lecturer (continuing), Department of Hospitality, Event & Tourism Management, College of Merchandising, Hospitality & Tourism

Chef Duryea announced retirement effective August 31, 2025. She joined the CMHT/HETM faculty as a full-time lecturer in January 2007 and worked her way through the ranks to her current rank of Principal Lecturer. She has been instrumental in growing the professional food preparation classes in our ACPHA accredited, nationally ranked program. Her dedicated teaching style always had the Marriott Culinary Lab active with experiential learning. Chef Duryea earned her Master of Science in Occupational and Vocational Training from Texas A&M in 2006 and a Master's certificate in Hospitality Management from our program in 2008. She also holds an Associate from the Culinary Institute of America and a BA in History from SUNY. Since joining the HETM faculty, Chef Duryea has continued professional development and now holds certificates from the University of Colorado at Colorado Springs Grain School, the Notter International School of Confectionery Arts, the Culinary Institute of America at Greystone, and ServSafe. Prior to joining UNT, she was an Executive Chef at the Silver Star Kitchen Company, the Corpus Christi Yacht Club, Jerry's, and Delia's Supper Club. She was also pastry chef at Caffee Giovanni, The Atrium Club, and sous chef at Café Luxembourg, Flowers Restaurant, and Andiamo Restaurant. Chef Duryea is the author of *Cooking for the Hospitality Industry* (Kendall Hunt, 2019), a widely adopted textbook for students in hospitality programs. She is also the creator, author, designer, and performer of 41 educational videos with more than 180K views since 2012.

Dr. Derrick D'Souza, Professor, Department of Management, G. Brint Ryan College of Business

Dr. D'Souza has consistently distinguished himself through numerous awards, excellence in research and teaching, and outstanding service throughout his 35 years as a professor at UNT. He will have a lasting legacy in the College due to his many service contributions, student mentorship, and a $1 million gift to the Department of Management to establish the D'Souza Family Professorship. Dr. D'Souza's research includes 40 peer-reviewed articles in leading journals such as *Academy of Management Perspectives*, the *Journal of Operations Management*, and *Entrepreneurship Theory and Practice*. These articles have made a significant contribution to disciplines ranging from strategic management to operations management to entrepreneurship. He delivered over 60 presentations at national and international conferences and received ten best paper awards. Dr. D'Souza pioneered our efforts to obtain externally funded research and was one of the first business professors to receive a grant from the National Science Foundation (NSF). The area where Dr. D'Souza truly excelled and probably made his greatest contribution was as a professor and mentor to the students in the management doctoral program. He is highly regarded among the faculty and students for his excellence in the classroom and working with both undergraduate and graduate students. He has mentored numerous doctoral students and worked to develop them as future leaders and researchers in the management discipline by chairing five dissertations and serving on over 20 dissertation committees.

Dr. Theodore Farris, Professor, Department of Supply Chain Management, G. Brint Ryan College of Business

When Dr. Farris arrived at UNT, there was no logistics program. He led the launch of the program with just 15 students and helped shape it into one of the nation's premier undergraduate supply chain programs, ranked 4th in North America by Gartner. Today, it enrolls over 350 students and is supported by a full complement of faculty across ranks. Dr. Farris's scholarly contributions include 59 peer-reviewed journal articles alongside trade publications, book chapters, economic reports, and over 130 presentations across 14 countries. He has been involved in nationally funded research, co-founded Austria's Logistikum Research Center, and was the second-ever Fulbright Scholar in logistics. Dr. Farris also received two Charn Uswachoke International Scholar awards for global classroom innovation. His teaching legacy includes three national awards for pedagogical innovation and the development of globally integrated case-based learning, engaging 4,000+ students from 30 universities across 63 countries. His Council of Supply Chain Management Professionals case studies won eight of nine peer-reviewed competitions, influencing logistics curricula worldwide. Dr. Farris's resilience and vision built a lasting academic infrastructure. His contributions to research, teaching, and international engagement have not only elevated UNT but also shaped the broader field of supply chain education.

Dr. Michael Baskes, University Distinguished Research Professor, Department of Materials Science and Engineering, College of Engineering

Dr. Baskes has a long and distinguished career as a Materials Scientist, including serving 29 years at Los Alamos National Laboratory. In 1992 he founded the journal *Modelling and Simulation in Materials Science and Engineering* and served 13 years as its chief editor. He was elected fellow of The Minerals, Metals, and Materials Society in 2004, and in 2012 he was elected to the National Academy of Engineering "[f]or contributions to the embedded atom method for predicting the structure and properties of metals and alloys." He is internationally known for his expertise in atomic simulations of metals and alloys. While at UNT, Dr. Baskes was active on several sponsored research projects either as a co-PI or as a senior personnel member, including projects funded by the Army Research Lab, the Air Force Office of Scientific Research, and the Department of Energy. He has continued his work to understand atomistic mechanisms of material strengthening at high temperatures and strain rates identified in recent experimental results. He worked collaboratively with our Material Science and Engineering faculty on projects noted above and was actively involved in training and mentoring students and postdocs in the department. Dr. Baskes is an accomplished scholar and has been a valued member of the UNT College of Engineering faculty.

The Honorable Gordon England, University Distinguished Research Professor, Department of Electrical Engineering, College of Engineering

Professor England has had a truly remarkable career. Among his various professional posts, he joined General Dynamics, Ft. Worth Division in 1977 and held various roles there, ultimately rising to president of the division. He held this post until the division was sold to Lockheed, after which he stayed at the company becoming president of Lockheed Aeronautics for four years. Professor England served in the U.S. government in various roles including the Secretary of the Navy from 2001 – 2006, and Deputy Secretary of Defense from 2005 – 2009. He was elected to the National Academy of Engineering (NAE) in 2012 "[f]or advances in digital avionics for aircraft, land, and naval platforms," and served as Chair of the NAE Council from 2016 to 2020. Since joining UNT, Professor England has been a tireless advocate for our students and faculty. He has been active in advising and mentoring students. He has actively participated in events organized by our student organizations such as the Institute for Electrical and Electronic Engineers (IEEE), the Drone Club, and the Electrical Engineering Honors Society, Eta Kappy Nu (HKN), and he also sponsored and mentored capstone senior design projects. Professor England has served on the College of Engineering Board of Councilors with distinction. In this role he has promoted philanthropic support of the college, sponsored meeting venues for outreach activities such as Evening with the Dean events that engage alumni and college partners and provided council on corporate engagement projects to grow research and scholarship in the college. Professor England has also actively supported President Keller's National Security and Economic Strategy initiative, and has mentored our rising star faculty, including supporting nominations for the Edith and Peter O'Donnell Award from the Texas Academy of Medicine, Engineering, Science, and Technology (TAMEST).

Dr. James Williams, University Distinguished Research Professor, Department of Materials Science and Engineering, College of Engineering

Dr. Williams has been serving as Distinguished Research Professor in Materials Science and Engineering in the UNT College of Engineering since 2015. Dr. Williams served a distinguished career as a world-renowned authority on titanium alloys. He held research and leadership positions at Boeing, Rockwell, and General Electric in developing new materials and processes for jet engines. Dr. Williams spent 13 years at Carnegie Mellon University as professor and President of the Mellon Institute, and as Dean of the College of Engineering from 1983 to 1988. In 1987, Dr. Williams was elected to the National Academy of Engineering "[f]or pioneering research and development of aerospace alloys, and for contributions to materials policy and education." He was elected as a fellow of The Minerals, Metals, and Materials Society in 1998. Later he joined Ohio State University, where he served as the Dean of Engineering from 2001 to 2004, and retired as Professor Emeritus in their Department of Materials Science and Engineering in 2010. While at UNT, Dr. Williams has regularly taught a graduate level core course on the properties of materials. He has been a staunch supporter of UNT through nominations of several Materials Science and Engineering faculty for awards and distinguished service on the College of Engineering Board of Councilors. He has regularly served on thesis committees for engineering graduate students. He has been and continues to be a faithful advisor to the College and an outspoken supporter of the department and the college.

Dr. Barbara Schultz-Jones, Professor, Department of Information Science, College of Information

Dr. Schultz-Jones joined UNT in 2007 and has made a profound and lasting impact on the college, our students, and the international library science community. Dr. Schultz-Jones has held numerous leadership roles during her tenure at UNT, including serving as Associate Chair of the Department of Information Science, Director of the MSIS and MSLS programs, and Co-Director of the Multiple Literacies Lab. She has also led the School Library Certification Program and Youth Librarianship initiatives, reflecting her enduring commitment to student success and program innovation. Her research contributions are widely recognized, particularly in the areas of data literacy, school library learning environments, and global standards for school librarianship. She has authored and co-authored numerous books, peer-reviewed journal articles, and international guidelines, including her role as co-editor of the IFLA School Library Guidelines. Her grant work, particularly with the Institute of Museum and Library Services (IMLS), has advanced data-driven practice and librarian leadership across educational contexts. An active global voice, Dr. Schultz-Jones has presented research in over a dozen countries and collaborated with international bodies to improve literacy, technology integration, and evidence-based practice in school libraries. Her leadership and scholarship have empowered school librarians and informed policy, making her a pillar in the global LIS field. Dr. Schultz-Jones's tenure at UNT has been marked by excellence in teaching, mentorship, and service. Her visionary approach to education and research has shaped multiple academic programs and left an enduring legacy of impact

Dr. Brian O'Connor, Professor, Department of Information Science, College of Information

Dr. O'Connor has had a profound influence as an educator and researcher since joining UNT in 2003. His previous academic appointments included UCLA, UC Berkeley, and Emporia State University. At UNT, he served as the Coordinator of the Ph.D. program in Information Science from 1998 to 2007, mentoring emerging scholars while fostering a research culture grounded in intellectual rigor and creativity. His background in fine arts and information studies uniquely shaped his research on visual information, proximity, and document theory, contributing significantly to the fields of information behavior and scholarly communication. As a prolific author, Dr. O'Connor has published over a dozen books and more than 50 peer-reviewed articles across decades of active scholarship. His recent publications in The Document Academy and numerous invited presentations reflect an enduring engagement with the evolving nature of meaning, metadata, and human interaction with information. His work on "photo provocations" and "proximity affordances" has challenged conventional paradigms and inspired new ways of thinking in the field. Beyond research, Dr. O'Connor is also a visual artist and documentary filmmaker, further exemplifying the depth and range of his intellectual contributions. His creative works, ranging from films and photographic installations to interdisciplinary exhibitions, have served as powerful teaching tools and expressions of scholarship. Throughout his career, Dr. O'Connor has exemplified UNT's values through his generosity as a mentor, his excellence in teaching, and his commitment to intellectual exploration. His leadership, artistic insight, and scholarly integrity have made a lasting impact on our university.

Dr. J. Michael Spector, Regents Professor, Department of Learning Technologies, College of Information

Dr. Spector is widely recognized as a leading authority in instructional design, educational technology, and the development of complex learning environments. Over the course of his distinguished career, he has held influential academic positions across multiple institutions and countries, including Syracuse University, Florida State University, the University of Georgia, and the University of Bergen in Norway. At UNT, he has played a key leadership role, notably serving as Interim Associate Dean for Research and Development, while also mentoring faculty and contributing meaningfully to a range of college and university-wide initiatives. He served as Professor and Chair of the Department of Learning Technologies and has continued to elevate the department and the college through his global reputation and extensive scholarly contributions. His research and service have been recognized with awards from the American Educational Research Association, the Association for Educational Communications and Technology (AECT), and numerous international organizations. He has chaired major conferences and edited foundational texts in the field, including multiple editions of the *Handbook of Research on Educational Communications and Technology*. Beyond his prolific publication record, Dr. Spector has secured millions in grant funding from agencies such as the NSF, the U.S. Department of Education, and international partners. His work has consistently advanced knowledge and practice in instructional systems, educational simulations, and adaptive learning design. Dr. Spector's legacy is one of unwavering commitment to improving education through technology, research, and mentorship. His intellectual generosity and vision continue to resonate across our institution and the global scholarly community.

Dr. Cindy Denmark, Principal Lecturer (continuing), Department of Teach North Texas, College of Science

Dr. Denmark received her Ph.D. in Curriculum and Instruction from UNT in 2014. She was hired as a Lecturer in 2010, only two years after the founding of Teach North Texas and eventually was promoted to Principal Lecturer. She retired in 2024. Dr. Denmark has been a vital component of the growth and success of Teach North Texas. She has taught nearly every course in the teacher-preparation sequence for prospective secondary teachers of mathematics and science. Dr. Denmark challenged her students to think carefully about their beliefs about teaching and to consider and attempt different pedagogical strategies than they had likely experienced when they were high school students. A vital component of Dr. Denmark's exemplary service was preparing teacher candidates to teach actual lessons in local schools for children and adolescents and then observing these lessons and providing critical feedback immediately after the lesson. She observed everyone from novices who needed their hands held very tightly to apprentice teachers who were one semester away from graduating. Dr. Denmark especially made her mark working with apprentice teachers who spend a semester teaching in a local school and experience their first real successes and failures overseeing their own classrooms for lengthy periods. Dr. Denmark showed great skill in praising apprentice teachers for what they were doing right and tactfully suggesting course corrections if plans didn't work out as expected. Many of our alumni have specifically commended Dr. Denmark for how the time that she spent with them eventually translated into early career success once they began as classroom teachers.

PURPOSE:

The goal of the recommendation is to recognize faculty and librarians who have exhibited outstanding performance during their employment and achieved a high level of professional recognition.

ASSESSMENT:

Regents Rule 06.303, *Emeritus Appointments*, states that the Board may confer the designation of "Emeritus Professor" to faculty members after their retirement from full-time faculty employment.

FINANCIAL IMPLICATIONS/TIMELINE:

There are no financial implications. Effective upon approval by the Board of Regents.

Attested By:

Clayton Gibson
Clayton Gibson (Oct 31, 2025 13:25:43 CDT)

Clayton Gibson
Institutional Chief Financial Officer

PROPOSED BOARD ACTION:

The President recommends that the Board of Regents grant Emeritus status to these distinguished retirees.

Legal Approval:

Alan Stucky

Alan Stucky
General Counsel

Recommendation for Approval:

Harrison Keller
Harrison Keller (Oct 31, 2025 13:52:20 CDT)

Harrison Keller
UNT President

Gregory R Anderson
Gregory Anderson (Oct 31, 2025 12:54:38 CDT)

Gregory R. Anderson
Deputy Chancellor,
Finance and Operations

Michael R. Williams

Michael R. Williams
Chancellor

Board Order 2025-

Title: Approval of UNT Emeritus Recommendations

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, Regents Rule 06.303, *Emeritus Appointments*, states that the Board may confer the designation of "Emeritus Professor" to faculty members after their retirement from full-time faculty employment, and

Whereas, UNT Policy 06.013, *Conferring of Emeritus Status*, states upon the recommendation of the unit through the provost to the president, the title "Emeritus Professor" may be conferred by the Board of Regents to a faculty member or librarian at the time of retirement,

Whereas, the faculty members listed meet the eligibility requirements and are being recommended by the president.

Now, Therefore, The Board of Regents authorizes, approves, and confers the title of "Emeritus" according to their rank for the following retired faculty members:

1. Dr. Cynthia Cready, College of Liberal Arts and Social Sciences
2. Ms. Marjorie Hayes, College of Liberal Arts and Social Sciences
3. Dr. Connie Hilliard, College of Liberal Arts and Social Sciences
4. Ms. Sally Vahle, College of Liberal Arts and Social Sciences
5. Dr. Olga Velikanova, College of Liberal Arts and Social Sciences
6. Chef Jodie Lee Duryea, College of Merchandising, Hospitality and Tourism
7. Dr. Derrick D'Souza, G. Brint Ryan College of Business
8. Dr. Theodore Farris, II, G. Brint Ryan College of Business
9. The Honorable Gordon England, College of Engineering
10. Dr. James Williams, College of Engineering
11. Dr. Michael Baskes, College of Engineering
12. Dr. Barbara Schultz-Jones, College of Information
13. Dr. Brian O'Connor, College of Information
14. Dr. J. Michael Spector, College of Information
15. Dr. Cindy Denmark, College of Science

Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By:	Approved By:
____________________	____________________
Rachel Barone, Secretary Board of Regents	Carlos Munguia, Chairman Board of Regents

Board Briefing

Committee: Consent

Submission Date: October 16, 2025

Title: Approval to change the name of the University of North Texas College of Health and Public Service to College of Public Affairs and Health Sciences

BACKGROUND SUMMARY:

University of North Texas (UNT) recently moved the Department of Kinesiology, Health Promotion and Recreation (KPHR) from the College of Education to the College of Health and Public Service. College leadership, in consultation with the UNT Provost, developed two schools within the college to strengthen the academic structure by developing more efficiencies and interdisciplinary opportunities across departments with disciplines that align.

The School of Public Affairs includes the departments of Criminal Justice, Emergency Management & Disaster Science, Public Administration, and Social Work. Health-related programs naturally cluster under the School of Health Sciences, bringing together the departments of Audiology & Speech-Language Pathology, Rehabilitation & Health Services, Behavior Analysis and KPHR. The proposed name will better represent this college and its programs.

PURPOSE:

Renaming the college to Public Affairs and Health Sciences better represents the college's strengths and focus. The name change will also reduce ambiguity for student recruitment and branding by clearly articulating the types of degrees and programs offered by this college.

ASSESSMENT:

Per Regents Rule 09.203, the naming of colleges and schools must be approved by the Board. The reorganization of the College of Health and Public Service into two schools provides a basis for a new name to represent the academic programs. College of Public Affairs and Health Sciences provides a way to both distinguish and unite the two schools within the college's administrative structure.

FINANCIAL IMPLICATIONS/TIMELINE:

The college will cover miscellaneous charges related to business cards, signs, and website upkeep. The implementation date will be January 09, 2026.

Attested By:

Clayton Gibson
Clayton Gibson (Oct 31, 2025 13:25:43 CDT)

Clayton Gibson
Institutional Chief Financial Officer

PROPOSED BOARD ACTION:

Approval to change the name of UNT's College of Health and Public Service to College of Public Affairs and Health Sciences

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Legal Approval:

Alan Stucky

Alan Stucky
General Counsel

Recommendation for Approval:

Harrison Keller
Harrison Keller (Oct 31, 2025 13:52:20 CDT)

Harrison Keller
UNT President

Gregory Anderson (Oct 31, 2025 12:54:38 CDT)

Gregory R. Anderson
Deputy Chancellor,
Finance and Operations

Michael R. Williams
Chancellor

Board Order 2025-

Title: Approval to change the name of the University of North Texas College of Health and Public Service to College of Public Affairs and Health Sciences

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, the University of North Texas desires to change the name of College of Health and Public Service to College of Public Affairs and Health Sciences, and

Whereas, the name change will better represent the programs offered within the college,

Now, Therefore, The Board of Regents authorizes and approves the following:

1. Changing the name of UNT's College of Health and Public Service to College of Public Affairs and Health Sciences

Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By:

Approved By:

____
Rachel Barone, Secretary
Board of Regents

____
Carlos Munguia, Chairman
Board of Regents

Board Briefing

Committee: Consent

Submission Date: 10/28/2025

Title: Approval of Gift Related Naming of UNT Student Money Management Center

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BACKGROUND SUMMARY:

DATCU seeks to extend its support of student financial wellness through a philanthropic gift to the Student Money Management Center (SMMC). DATCU's investment in the SMMC aligns with DATCU's mission to promote financial empowerment and UNT's commitment to prepare students for lifelong financial success. In recognition of DATCU's generosity, UNT seeks to name the Student Money Management Center "UNT Student Money Management Center Powered by DATCU" for and initial 1-year term and any subsequent renewals in successive years of DATCU's commitment.

PURPOSE:

Through this collaboration, DATCU's support will be woven into the UNT student experience, advancing financial wellness, expanding access to critical services and setting the standard for community-focused financial education. Together, UNT and DATCU can ensure every student leaves our university not only with a degree, but also with the financial confidence to build the future they imagine.

ASSESSMENT:

Regents Rule 09.200, *Naming of Property, Programs and Academic Positions*, provides for Board of Regents approval of certain gift-related naming opportunities including corporate namings.

The Denton Area Teachers Credit Union (DATCU), originally founded on the UNT campus in 1936, has maintained a nearly 90-year relationship with the University. What began as a financial cooperative for UNT faculty and local educators has grown into one of UNT's most visible and trusted partners. DATCU now operates a full-service branch in the Student Union, holds football stadium naming rights through 2038, and serves as the official financial institution for UNT Athletics and the UNT Alumni Association.

FINANCIAL IMPLICATIONS/TIMELINE:

DATCU will commit $200,000 to directly support the operations and programming of the Student Money Management Center within the UNT One Stop, funding nine key program areas for an initial one-year term. DATCU's Board has approved the gift, pending the Board of Regents' approval. The gift is anticipated by December 1, 2025, for support to begin in January 2026.

Attested By:

Clayton Gibson
Clayton Gibson (Oct 31, 2025 13:25:43 CDT)

Clayton Gibson
Institutional Chief Financial Officer

PROPOSED BOARD ACTION:

Board of Regents approval to name the Student Money Management Center "UNT Student Money Management Center Powered by DATCU" for an initial 1-year term with option for subsequent renewals in successive years of DATCU's commitment of $200,000.

Legal Approval:

Alan Stucky

Alan Stucky
General Counsel

Recommendation for Approval:

Harrison Keller
Harrison Keller (Oct 31, 2025 13:52:20 CDT)

Harrison Keller
UNT President

Gregory R Anderson
Gregory Anderson (Oct 31, 2025 12:54:38 CDT)

Gregory R. Anderson
Deputy Chancellor,
Finance and Operations

Michael R. Williams

Michael R. Williams
Chancellor

Board Order 2025-

Title: Approval of Gift Related Naming of UNT Student Money Management Center

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, DATCU seeks to extend its support of student financial wellness through a philanthropic gift to the Student Money Management Center within the UNT One Stop; and,

Whereas, Through this collaboration, DATCU's support will be woven into the UNT student experience, advancing financial wellness, expanding access to critical services and setting the standard for community-focused financial education; and,

Whereas, The 1-year term provides a bridge toward a future commitment from DATCU while also providing flexibility to engage in other areas as part of UNT's comprehensive campaign.

Now, Therefore, The Board of Regents authorizes and approves the following:

1. Approval to name the UNT Student Money Management Center "UNT Student Money Management Center Powered by DATCU" for an initial 1-year term with option for subsequent renewals in successive years of DATCU's commitment of $200,000.

Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By: Approved By:

Rachel Barone, Secretary
Board of Regents

Carlos Munguia, Chairman
Board of Regents

Board Briefing

Committee: Strategic Infrastructure

Submission Date: October 3, 2025

Title: Approval of the Amended UNT System FY26 Capital Improvement Plan

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BACKGROUND SUMMARY:

Per Regents Rule 11.202, the Capital Improvement Plan shall provide a process of strategic capital project planning related to future development and preservation of construction programs and physical plants for the System Administration and each Institution and shall include a five-year projection of all Major Projects.

The FY26 Capital Improvement Plan (CIP) was approved at the August 2025 Board meeting. The following are proposed amendments to the CIP:

- Project 26-01-2601 UNT CUP – Ph 1. This is a new project for approval of design, construction, and other related costs of a new central utility plant (CUP) on the UNT main campus. This will consolidate and provide replacement capacity for aging equipment currently located in multiple buildings on the existing chiller loop while increasing campus-wide resilience and energy performance. A future second phase will expand this CUP to provide additional capacity for campus growth. The requested project budget is $38,000,000.

- Project 25-01-2508 Athletic Center Expansion and Renovation – Phase 1. This project has a previously approved budget of $3,500,000 and was only approved for design and pre-construction services. This phased project approval allowed for design to proceed while UNT Athletics continued their fundraising efforts. The required funds have now been identified. A budget amendment for construction and other related costs of $22,500,000 for a total project budget of $26,000,000 is now being requested.

PURPOSE:

The Capital Improvement Plan provides a planning schedule and budget capacity for sustaining and improving UNT System Enterprise infrastructures. Board approval of projects included in the Capital Improvement Plan provides authority for the System Administration or an Institution to expend funds up to the total project cost for that project.

ASSESSMENT:

The Strategic Infrastructure Committee of the Board of Regents must annually review and approve, and recommend to the Board, the UNT System Capital Improvement Plan (CIP). Per Regents Rules, any amendment of the Capital Improvement Plan throughout the year requires approval of the Presidents, Chancellor and the Board.

FINANCIAL IMPLICATIONS/TIMELINE:

Funds for all the listed FY26 projects have been allocated by the institutions and confirmed by the respective Presidents and CFOs and funding plans have been reviewed by the Deputy Chancellor for Finance and Operations. Project schedules are specific to each project and are outlined in the related CIP documentation as applicable.

PROPOSED BOARD ACTION:

It is recommended that the Board of Regents authorize and approve amendment to the FY26 Capital Improvement Plan.

Attachments Filed Electronically:
1. Proposed Amended UNTS FY26 Capital Improvement Plan – November 2025

Legal Approval:

Alan Stucky

Alan Stucky
General Counsel

Recommendation for Approval:

Harrison Keller
Harrison Keller (Oct 31, 2025 13:52:20 CDT)

Harrison Keller
UNT President

Gregory R Anderson
Gregory Anderson (Oct 31, 2025 12:54:38 CDT)

Gregory R. Anderson
Deputy Chancellor,
Finance and Operations

Michael R. Williams

Michael R. Williams
Chancellor

Board Order 2025-

Title: Approval of the Amended UNT System FY26 Capital Improvement Plan

At an official meeting of the Board of Regents of the University of North Texas System properly posted and held on November 13, 2025, pursuant to a motion made by Regent and seconded by Regent , the Board approved the motion presented below:

Whereas, the Board of Regents has previously approved the Campus Master Plans for UNT, UNT Health, and UNTD, and

Whereas, UNT, UNT Health, UNTD and UNT System Administration have developed Capital Improvement Plans consistent with the master plans and their strategic plans, and

Whereas, funds for all the listed FY26 projects have been allocated by the institutions and confirmed by the respective Presidents and CFOs, and funding plans have been reviewed by the Deputy Chancellor for Finance and Operations.

Now, Therefore, The Board of Regents authorizes and approves the following:

1. The amended UNTS FY26 Capital Improvement Plan as indicated in the attached CIP.

2. Strategic Infrastructure Officer to present quarterly updates on progress of projects in the CIP with data provided by the institutions as needed.

3. Reporting to the Texas Higher Education Coordinating Board as appropriate.

Board Action:

VOTE: ______ ayes ______ nays ______ abstentions

Attested By:	Approved By:
______________________________	______________________________
Rachel Barone, Secretary Board of Regents	Carlos Munguia, Chairman Board of Regents

University of North Texas System
FY 2026 Capital Improvement Plan
November 2025 Amendment

Proj. No.	Project	Phase	Funding Source(s)	Prior Yrs Budget	Current FY2026	2027	2028	2029	2030+	BOR Approved Project Budget (in $Million)	Estimated Total Program/ Project Budget
FY 2026 Capital Improvement Plan Projects:											
New Projects:											
	UNT Central Utility Plant (CUP)										**48.00**
26-01-2601	UNT CUP - Ph 1	Programming	HEF	-	5.00	28.00	5.00	-	-	**38.00**	38.00
	UNT CUP - Ph 2	Future									10.00
UNT Approved Projects:											
	Athletic Center Renovation and Expansion										**56.00**
25-01-2508	Athletic Center Expansion and Renovation - Phase 1	Design	Aux-HR, RFSB/Gifts & Local	3.50	3.70	18.80	-	-	-	**26.00**	26.00
	Athletic Center Expansion and Renovation - Phase 2	Future									30.00
	Pohl Recreation Center Renovation & Expansion										**115.00**
25-01-2505	Pohl Recreation Center Renovation - Phase 1	Design	SF, Rec Fee, Local	5.60	3.75	3.75	1.90	-	-	**15.00**	15.00
	Pohl Recreation Center Renovation (MEP) - Phase 2	Future									27.00
	Pohl Recreation Center Expansion & Renovation - Phase 3	Future									43.00
	Pohl Recreation Center Renovation - Phase 4	Future									30.00
25-01-2504	Hurley Administration Building MEP Renovation	Programming	HEF	2.00	6.00	3.00	-	-	-	**11.00**	**11.00**
25-01-2502	Kerr Dining Hall Renovation	Construction Procurement	Aux	0.40	7.70	-	-	-	-	**8.10**	**8.10**
23-01-2304	Lovelace Stadium Renovation	Construction	RFSB,Aux-Athletics,Gift	7.20	2.70	-	-	-	-	**9.90**	**9.90**
23-01-2302	Discovery Park Fire Piping Replacement	Construction	HEF	4.00	5.30	-	-	-	-	**9.30**	**9.30**
23-01-2301	Inspire Park MEP & Interior Renovation	Construction	CCAP, Local	3.70	8.00	-	-	-	-	**11.70**	**26.00**
22-01-2205	Science & Technology Research Building	Construction	CCAP, HEF	20.40	35.00	32.70	21.00	-	-	**109.10**	**109.10**
	UNT Projects Total			**43.30**	**68.45**	**39.45**	**22.90**	**-**	**-**	**200.10**	
UNT Dallas Approved Projects:											
22-02-2201	STEM Building	Construction	CCAP	30.00	30.00	40.00	-	-	-	**100.00**	**115.00**
	UNT Dallas Projects Total			**30.00**	**30.00**	**40.00**	**-**	**-**	**-**	**100.00**	
UNTHSC Approved Projects:											
22-03-2203	Campus Space Optimization & Realignment Project	Multiple	CCAP, HEF	38.50	15.00	9.89	-	-	-	**63.39**	**63.39**
	UNTHSC Projects Total			**38.50**	**15.00**	**9.89**	**-**	**-**	**-**	**63.39**	
	UNT System Enterprise FY 2026 Projects Total			**111.80**	**113.45**	**89.34**	**22.90**	**-**	**-**	**363.49**	

New or Amended Project

Notes:

HEF - Higher Education Fund; CCAP- Capital Construction Assistance Bonds; CP - Commercial Paper; RFSB - Revenue Finance System Bonds; AUX - Auxiliary Revenue; Aux-Athletics - Athletic Revenue; GRNT - Grants; SF - Student Fees; Aux-HR - Housing Revenues; GIFT - Gift/Donations; Local/Cash - Annual Operating Budget; ES - Energy Saving; Other - Other Outside Funding; UNK - Unknown Funding Source

Proj. No.	Project	Potential Funding Source(s)	Estimated Total Program/ Project Budget
Planned Projects:			
UNT Planned Projects:			
	UNT Residence Hall	RFSB	**176.00**
	UNT Innovation Center		**25.00**
	Commerce, Analytics, Technology & Engineering Building (Frisco)	CCAP	**130.00**
	Music Building Phase I	UNK	**65.00**
	Recreational Sports Fields	SF, RFSB	**75.00**
	Coliseum MEP Additional Phases	RFSB	**33.00**
	Matthews Hall Mechanical Upgrades	HEF	**13.00**
	Physical Education Building (PEB) Demolition	HEF	**5.00**
	Wooten Hall Phase II	UNK	**10.00**
	Maple Hall Dining Back-fill Renovation	UNK	**5.00**
	Deferred Maintenance and Central Utility Plant	CCAP	**200.00**
	Bruce Hall Dining Renovation	AUX	**9.00**
	Campus Lighting Upgrades - Phase 2	HEF	**6.00**
	Campus Lighting Upgrades - Phase 3	HEF	**6.00**
	Union Expansion	UNK	**TBD**
	UNT Planned Projects Total		**758.00**
UNT Dallas Planned Projects:			
	Second Residence Hall	PPP	**40.00**
	Sports Fields	GIFT	**87.50**
	Business and Information Technology Building	CCAP	**120.00**
	Event Center	GIFT	**120.00**
	UNT Dallas Planned Projects Total		**367.50**
UNTHSC Planned Projects:			
	UNTHSC Planned Projects Total		**-**
	UNT System Approved Project Total		**1,125.50**

Notes: HEF - Higher Education Fund; CCAP- Capital Construction Assistance Bonds; CP - Commercial Paper; RFSB - Revenue Finance System Bonds; AUX - Auxiliary Revenue; Aux-Athletics - Athletic Revenue; GRNT - Grants; SF - Student Fees; HR - Housing Revenues; GIFT - Gift/Donations; Local/Cash - Annual Operating Budget ES - Energy Saving; Other - Other Outside Funding; UNK - Unknown Funding Source

University of North Texas System
Capital Improvement Plan

Project:	UNT CUP - Ph 1			**Project Status:**	To Be Approved
CIP Project No.:	26-01-2601	**Campus:**	UNT Main	**Date Project Approval Requested:**	
Project Type:	New Construction	**Facility Type:**	Physical Plant	Amended Date:	
Design A/E:	TBD	**Project Phase:**	Programming		
Contractor:	TBD	**Project Delivery:**	TBD		

Risk Assessment

Scope: - **Schedule:** - **Budget:** -

Notes: -

Scope/ Status

Construct a new Satellite Chiller Plant to expand the capacity, efficiency, and resiliency of the existing chilled water loop serving the main Denton Campus. The initial phase includes the installation of a modular, pre-engineered central plant with a firm capacity of 3,000 tons. If the preferred location proceeds, the existing campus electrical substation located on the site is at the end of life. This will be replaced and upgraded for increased capacity. If the alternate location is ultimately selected, the new CUP equipment will connect to DME electrical lines and the existing substation will be replaced as a future project. In addition, the facility will be designed to accommodate a future expansion to 4,500 tons and architectual screening that aligns with the surrounding campus environment will be provided.

GSF: N/A
ASF: N/A

Current Status: To be approved.

Strategic Need

The current system includes two central chiller plants and three satellite plants, providing a combined total of 11,250 tons of cooling capacity. However, operational reliability is declining due to equipment age and limited redundancy. Peak summer loads now routinely require all seven central chillers and multiple satellite units to remain online simultaneously. Equipment downtime due to delayed part availability, often exceeding 50 weeks, has intensified the urgency for a new, strategically located chiller plant. The project is a direct response to these challenges. It aims to construct a new modular central plant that not only supplements existing capacity but also enhances campus-wide system resilience and energy performance.

Consistent w/ Campus Master Plan: Y

Budget

Design Fees:	$ 2,000,000
Construction Costs:	$ 31,300,000
Other Prof Fees:	$ 1,000,000
FFE:	
Contingency & Fees:	$ 3,700,000
Total Initial Budget	**$ 38,000,000**

Amendments

Date		Notes

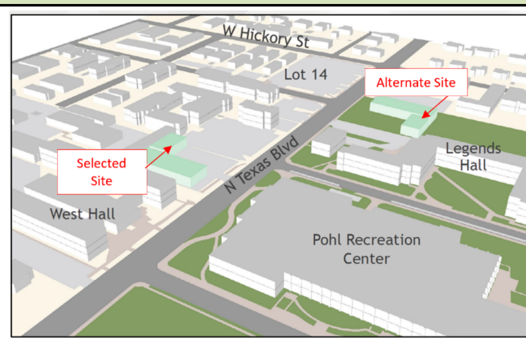
Total Current Budget **$ 38,000,000** -

Funding

	Funding Type ($Millions)		
Fiscal Year	HEF		
Prior Yrs Budget			
Current FY2026	$ 5.00		
2027	$ 28.00		
2028	$ 5.00		
2029			
2030+			
Total/Funding Type	**$ 38.00**	**$ -**	**$ -**

Total Funding: **$ 38.00**

Site/ Project Images



Expenses (as of previous quarter)

Previous FY Expenses	
Current FY Expenses	
Total Expensed to Date	$ -
Budget Remaining	**$ 38,000,000**

Schedule*

Project Phase	Begin	End	Notes
Program/ Plan	Sep-25	Oct-25	
Design	Dec-25	Jun-26	
Construction	Oct-26	Oct-27	
Post Construction			
Owner Occupancy		Nov-27	

**This high-level forecast of milestone dates is for illustrative purposes ONLY and does not constitute a precise plan, promise, or binding commitment. The forecasted completion date reflects preliminary assumptions derived from the programming phase and is intended solely to assist in strategic sequencing and institutional planning - revisions to this date will be addressed with mitigation plans. These dates are subject to change based on project development, procurement outcomes, contracting, and unforeseen conditions, and do not reflect agreed timelines between the University of North Texas System or its component institutions and any service provider until formal contracts are executed. Upon execution, milestone dates may be updated to reflect the provider's means, methods, and sequencing of work. If major deviations occur, associated risks and mitigation plans will be communicated to the institutions and the Chancellor as appropriate.*

University of North Texas System

FY 2025 Capital Improvement Plan

Project:	Athletic Center Expansion and Renovation - Phase 1			**Project Status:**	To Be Amended
CIP Project No.:	25-01-2508	**Campus:**	UNT Eagle Point	**Date Project Approval Requested:**	Aug-24
Project Type:	Addition & Renovation	**Facility Type:**	Athletics	Amended Date:	Nov-26
Design A/E:	SLAM Collaborative	**Project Phase:**	Design		
Contractor:	CORE Construction	**Project Delivery:**	CMAR		

Risk Assessment

Scope: ● **Schedule:** ● **Budget:** ●

Notes:

Scope/ Status

Phase 1 of a multi-phase project to renovate and construct addition to the Athletics Center. The finished project will provide additional and revitalized facilities for student athletes, coaches and staff including a new academic center that can transform into premium stadium seating, state of the art sports medicine center, strength & conditioning, and football locker room. Phase 1 will construct an addition to expand the strength & training areas and provide light renovations to the existing space. Additionally, the project will also provide replacement of an air handler unit that supplies both the Athletic Center and Victory Hall. The initial project approval will only provide the design and preconstruction activities to provide time for additional fundraising efforts. These efforts have now been successful in providing the required additional funds to construction the project.

GSF: 22,000

ASF:

Current Status: Design is currently underway. UNT Athletics has been successful in their efforts to raise the necessary funding for construction. A project amendment is being requested in November for the construction any other project related activites required to complete the

Strategic Need

As UNT Athletics has moved into the American Athletic Conference, it is undergoing a transformational chapter in its history. Expansion and renovation of the Athletics Center will set in motion an opportunity to improve the experience for all 16 sport programs and nearly 400 student-athletes. As UNT's Athletics presses on in the mission to Build Champions and Prepare Leaders, commitment to the spaces where holistic development takes place is critical. Phase 1, is a top priority for UNT Athletics to help alleviate the existing scheduling issues between all sports. The current strength and conditioning center is functional yet significantly over utilized as a shared resource for all 16 athletic programs.

Consistent w/ Campus Master Plan: Yes

Budget

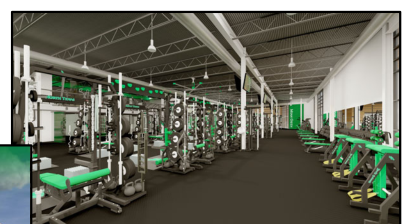
		Amendments		
		Date		Notes
Design Fees:	$ 2,500,000			
Construction Costs:		Nov-26	$ 22,500,000	Initially approved for design only. Add funding for construction.
Other Prof Fees:	$ 500,000			
FFE:				
Contingency & Fees:	$ 500,000			
Total Initial Budget	**$ 3,500,000**	**Total Current Budget**	**$ 26,000,000**	

Funding

	Funding Type ($Millions)		
Fiscal Year	RFSB/Gifts & Local	Aux-HR	
Prior Yrs Budget	$ 3.50		
Current FY2026	$ 3.70		
2027	$ 17.00	$ 1.80	
2028			
2029			
2030+			
Total/Funding Type	**$ 24.20**	**$ 1.80**	**$ -**

Total Funding: **$ 26.00**

Site/ Project Images



Expenses (as of previous quarter)

Previous FY Expenses	$ -
Current FY Expenses	$ 64,365
Total Expensed to Date	**$ 64,365**
Budget Remaining	**$ 3,435,635**

Schedule

Project Phase	Begin	End	Notes
Program/ Plan	Jan-19	May-25	
Design	Jun-25	May-26	
Construction	Jul-26	Jun-27	Anticip. Nov 25 amend for const.
Post Construction	Jun-27	Jul-27	
Owner Occupancy		Jul-27	

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UNT System
UNIVERSITY OF NORTH TEXAS SYSTEM

FY2026 Capital Improvements Plan Amendment

Presented by Jeff Brown
November 6, 2025

FY2026 Capital Improvement Plan Amendment

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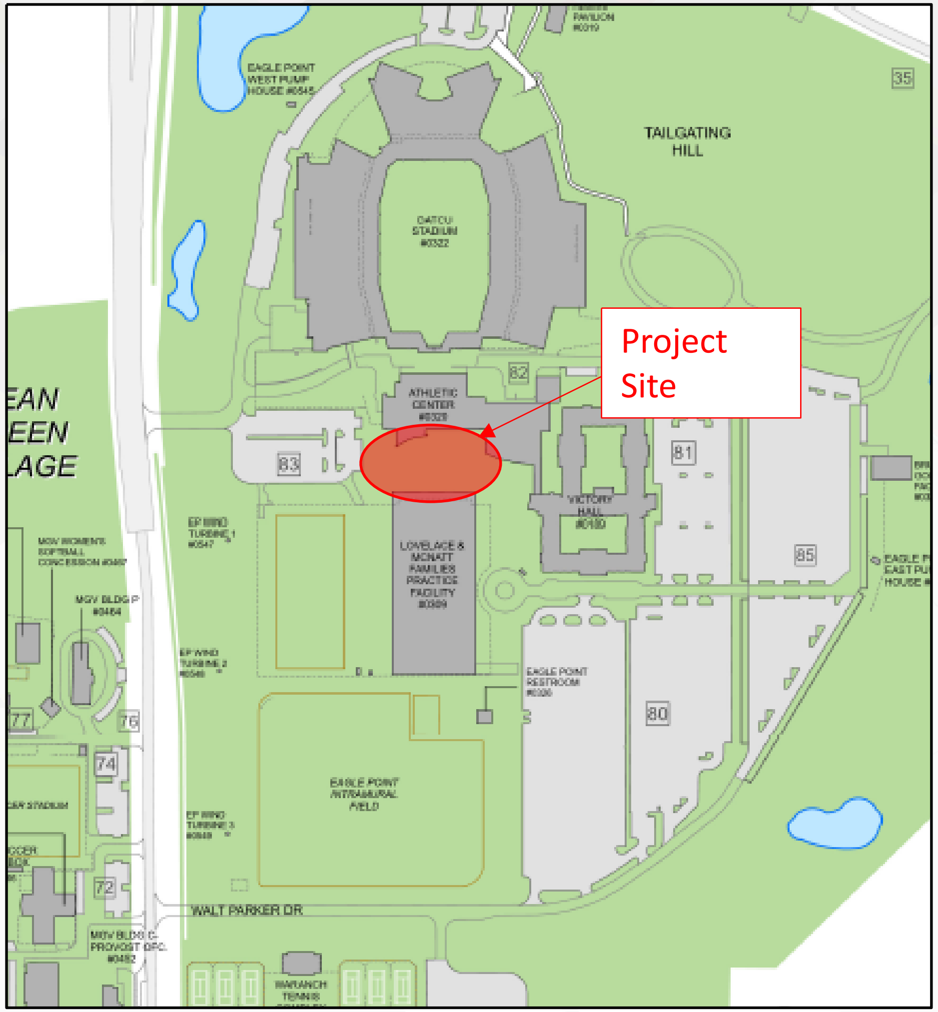
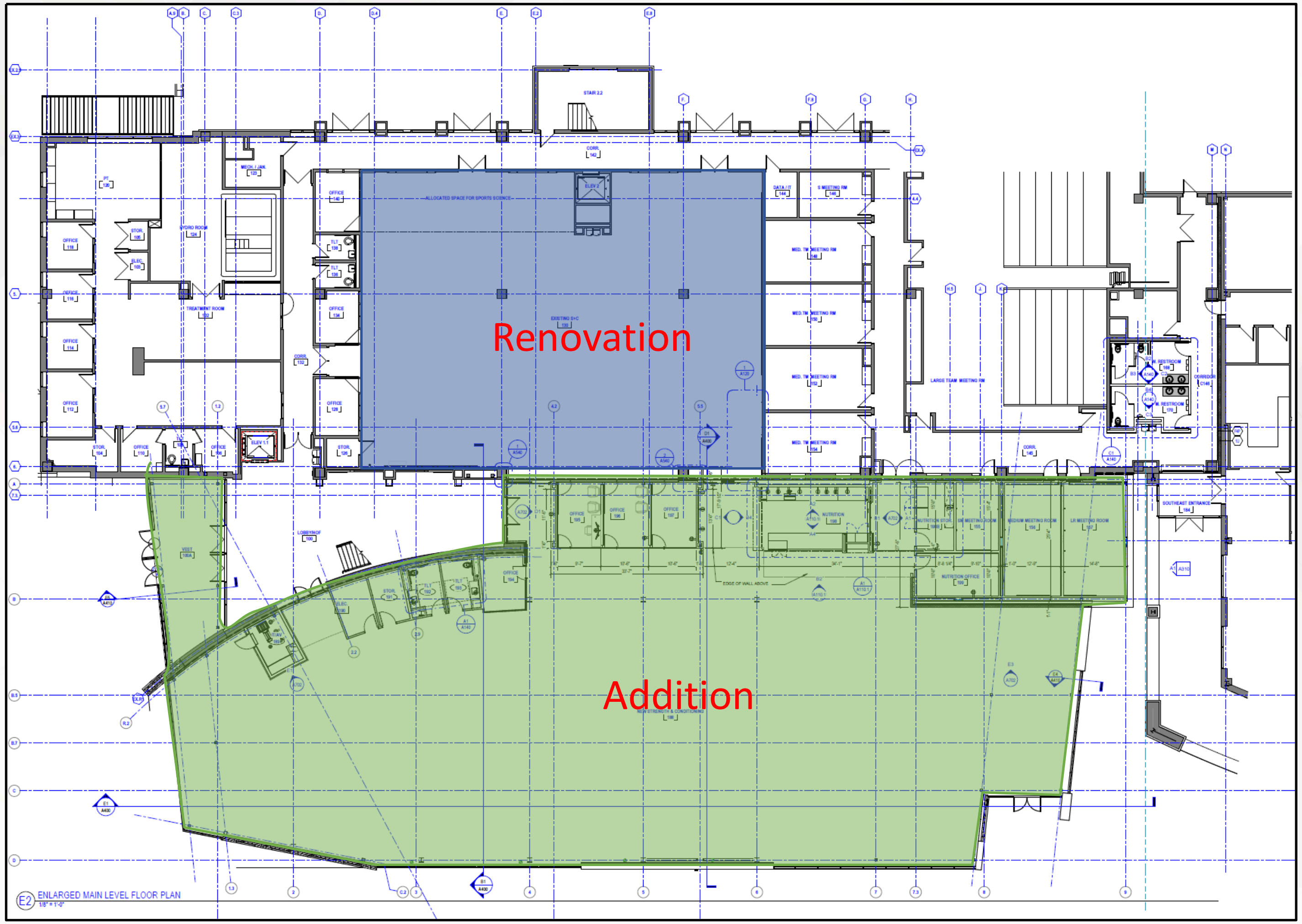
	UNT System Enterprise FY 2026 Projects Total			**111.80**	**113.45**	**89.34**	**22.90**	**-**	**-**	**363.49**	

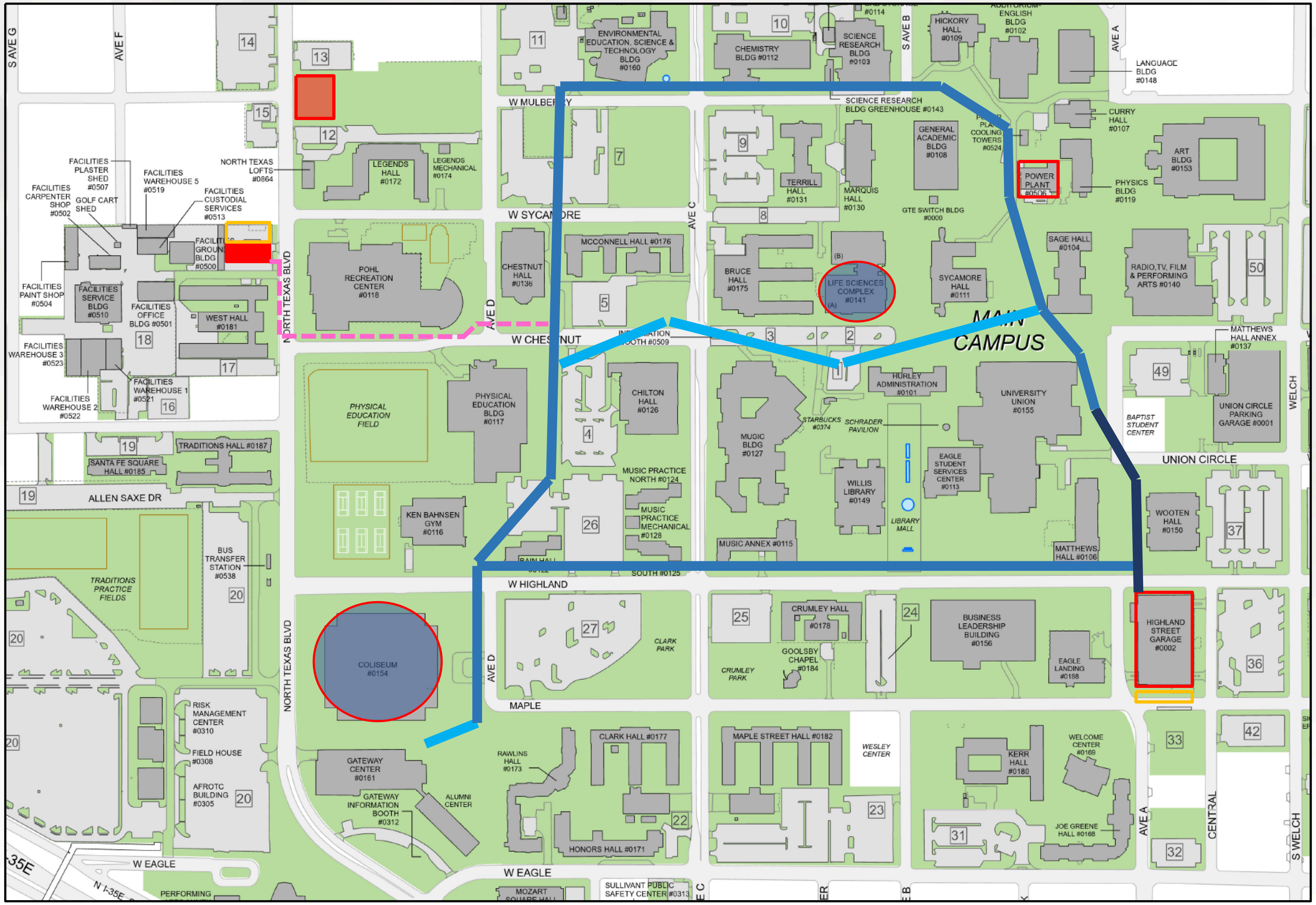
UNT Athletic Center Expansion and Renovation – Phase 1





UNT Athletic Center Expansion and Renovation – Phase 1

UNT Central Utility Plan (CUP) – Phase 1



Legend

- Selected Site
- Alternate Site
- Existing Substation
- Existing Chilled Water Plants
- Facilities with Aging Chillers on Loop
- Proposed 20" Pipe Loop Additions
- Existing 16" Pipe
- Existing 24" Pipe
- Existing 28" Pipe

UNT System

UNT Central Utility Plan (CUP) – Phase 1